

***Arlington School Committee Regular Meeting
Thursday, September 18, 2014
6:30 PM***

*School Committee Room, 6th Floor, Arlington High School
Arlington School Committee 869
Massachusetts Avenue Arlington, MA 02476*

Opening Remarks

6:30 p.m. Open Meeting (5 minutes) B. Hayner

Arlington High School Madrigal Singers, directed by Cheryl J. Christo

6:35 p.m. Public Participation (10 minutes)

6:45 p.m. DRA Architects (45 minutes) K. Bodie, Carl Franceschi and Scot Woodin

- *Stratton School Final Feasibility Report*

7:30 p.m. School Committee Discussion on NovusAgenda Software (45 minutes)

8:15 p.m. Superintendent's Report (20 minutes) K. Bodie

8:35 Consent Agenda

All items listed with an asterisk () are considered to be routine and will be enacted by one motion. There will be no separate discussion of these items unless a member of the committee so request, in which event the item will be considered in its normal sequence:*

**Approval of Warrant: Warrant # 5027 Dated September 4, 2014 in the amount of \$782,298.82*

**Approval of Draft Minutes: None*

8:40 p.m. Subcommittee & Liaison Reports

Subcommittee & Liaison Reports (15 minutes)

- *Policies & Procedures, J. Pierce*
- *Budget, C. Starks*
- *Community Relations, P. Schlichtman*
- *Curriculum, Instruction & Assessment & Accountability, K. Allison-Ampe*
- *Facilities, J. Thielman*
- *Special Study Group on Superintendent's Evaluation, B. Hayner*

- *End-of-Cycle Summative Evaluation Report: Superintendent*

- *Chair*

1. Arlington Commission on Arts and Culture position

2. Schedule Executive Session, Thursday, October 9, at 5:30 p.m. for the purpose to discuss the deployment of security personnel or devices.

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8:55 p.m. Executive Session

- *To conduct strategy sessions in preparation for negotiations with union and/or nonunion personnel or contract negotiations with union and/or nonunion in which if held in an open meeting may have a*

detrimental effect.

· To discuss strategy with respect to collective bargaining or litigation if an open meeting may have a detrimental effect on the bargaining or litigating position of the public body and the chair so declares.

9:00 p.m. Adjournment

Correspondence Received:

Correspondence Received: From September 5 – present

Legal Spreadsheet September 2014

Letter to EDCO to confirm School Committee voted in the affirmative on EDCO Articles

Email to staff for services for Joseph Shea, father of Kim Pratt.

Warrant Number 15027 dated 9/4/2014, Warrant Amount \$782,298.82.

Press Statement dated September 5, 2014 regarding Mr. Eladhari's public comments at meeting.

DRA Architects Stratton School Feasibility Study Final Report dated 8/26/2014

Email to Pierce Staff on incident of student dated September 10, 2014

13th Annual Massachusetts Commemorative Ceremonies on the Anniversary of September 11, 2001

Metco Coffee notice

**The listings of matters are those reasonably anticipated by the Chair, which may be discussed at the meeting. Not all items listed may in fact be discussed and other items not listed may also be brought up for discussion to the extent permitted by law.*

***Stated times and time amounts (listed in parenthesis) are the estimated amount of time for that particular agenda item. Actual times may be shorter or longer depending on the time needed to fully explore the topic.*

Submitted by: Bill Hayner, Chair, Arlington School Committee



Town of Arlington, Massachusetts

Arlington High School Madrigal Singers, directed by Cheryl J. Christo

ATTACHMENTS:

Type

Description

Backup Material

13th Annual Massachusetts Commemorative
Ceremonies on the Anniversary of September 11,
2001

"Because You Loved Me" by Diane Warren
performed by Oladunni and Olayeni Oladipo

"We Remember" Video Tribute

"To Where You Are" by Alen Menken, Richard Marx and Linda Thompson
performed by Frank Zarba, accompanied by Ray Cavicchio

The Madeline "Amy" Sweeney Award for Civilian Bravery
Secretary of Public Safety and Security Andrea Cabral and Major General L. Scott Rice with Anna Sweeney

"Hero" by Mariah Carey and Walter Afanasieff
performed by Lauren Pothier

Benediction
Reverend Samuel T. Lloyd, Trinity Church

"Somewhere" from West Side Story composed by Leonard Bernstein with lyrics by Stephen Sondheim
performed by The Arlington High School Madrigal Singers

Closing Remarks
Representative Patricia A. Haddad, Speaker Pro Tempore

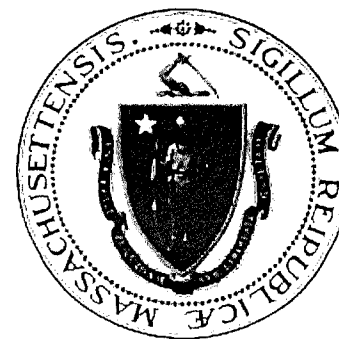
Sign Language Interpretation
provided by Denise Martinez and Janine Sirignano

Adjourn



Thank you for sharing the day with us.

**13th Annual
Massachusetts
Commemorative Ceremonies
on the Anniversary of
September 11, 2001**



Deval L. Patrick
Governor

Rep. Patricia A. Haddad
Speaker Pro Tempore

**In collaboration with
The Massachusetts
9/11 Fund, Inc.**



**Massachusetts Remembers
Massachusetts Honors**

Program
Thursday, September 11, 2014

Wreath Laying Ceremony, 7:30 am

Boston Public Garden, 9/11 Contemplative Garden

Mayor Martin J. Walsh, presiding

Joining the Mayor is Maureen Gilligan

Emcee John Curtis

Boston Gaelic Fire Brigade Pipes and Drums

“God Bless America” by Irving Berlin

performed by The Boston Fire Department A Cappella Quartet

If you have been invited to attend the ceremonies taking place in front of the State House and in the Chamber of the House of Representatives, please proceed to the trolley, which is located on Arlington Street. Staff and volunteers will be there to direct you.

For those needing an accessible entrance, please proceed to the Ashburton entrance on the Bowdoin Street side of the State House.

**Flag Lowering, Moment of Silence and
Reading of Names, 8:30 am**

Front Steps of the Massachusetts State House

Governor Deval L. Patrick, presiding

Raising of the American Flag

“Star Spangled Banner” by Francis Scott Key

performed by The Boston Fire Department A Cappella Quartet

**The Flag will be lowered to half staff in honor of those who
died on September 11, 2001**

Environmental Police Color Guard

Taps

Bill Moore and LTC (Ret) Samuel Poulten

Moment of Silence – 8:46 am

Reading of the Names of our Family Members and Friends

Readers: Governor Deval L. Patrick, Attorney General Martha Coakley, Rory Hoban, Sally White, Iris Friedman, Dara Gay, Dottie Grodberg, Pamela Hayes, Robyn Bernstein, Malcolm & Tiffany Little, Claudia Jacobs, Teresa Mathai, Laura Ogonowski, Irene Ross, Rochelle Gordon, Stephanie Gardner, Drew Brodney, Karin Charles

Bell ringing by Linda Gay

Bell provided by Battleship Cove

Please note: names are read in alphabetical order with the exception of the relatives of the readers.

“We Remember Them” by Sylvia Kamens & Rabbi Jack Riemer
read by Leslie Blair

Sign Language Interpretation

provided by Denise Martinez and Janine Sirignano

**Commemoration Observance &
Sweeney Award for Civilian Bravery
Presentation, 9:30 am**

Massachusetts State House Chamber of the House of Representatives

Welcome *Representative Patricia A. Haddad, Speaker Pro Tempore*

The Pledge of Allegiance

“An Irish Blessing” Traditional, arranged by James E. Moore Jr.
performed by The Arlington High School Madrigal Singers directed by Cheryl J. Christo

Invocation *Reverend Daniel J. Mahoney, Chief Chaplain, Boston Fire Department*

Emcee Matthew Sellitto

Keynote Remarks *Beth Chambers, Director of Catholic Charities South, Archdioceses of Boston*



Town of Arlington, Massachusetts

6:35 p.m. Public Participation

ATTACHMENTS:

Type		Description
	Backup Material	Letter from Dallin K parents

Dallin School Kindergarten Class Size - Please address!

From: **Jessica Truslow** (jessica_truslow@hotmail.com)

Sent: Mon 9/15/14 3:33 PM

To: kbodie@arlington.k12.ma.us (kbodie@arlington.k12.ma.us); cindy@starks-hopeman.net (cindy@starks-hopeman.net); jeff.thielman@gmail.com (jeff.thielman@gmail.com); kirsi@allisonampe.org (kirsi@allisonampe.org); jpierce@ppnlaw.com (jpierce@ppnlaw.com); bill_hayner@comcast.net (bill_hayner@comcast.net); paul@schlichtman.org (paul@schlichtman.org); jennifer.susse@gmail.com (jennifer.susse@gmail.com)

2 attachments

Dr. Bodie and School Comm..docx (135.2 KB) , Parent list - Dallin.xlsx (40.1 KB)

Greetings Dr. Bodie and School Committee Members,

I have attached a letter and list of Dallin School kindergarten parents who are all terribly concerned about the small classroom spaces and large student numbers in the Dallin School kindergarten class this school year. The current situation poses significant safety and pedagogical concerns. I plan to come to this week's school committee meeting to formally share our concerns with you.

I look forward to working with you to address the K-class student enrollment issues.

Dr. Bodie, I will come by the office tomorrow to drop off a hard-copy of the letter and parent names for your records. Please note: We had no formal means for gathering parent e-mails this early in the year, so this list might not include all of the Dallin kindergarten parents who are concerned about the class sizes this year.

Thank you,

Jessica Truslow-Trapotsis

September 15, 2014

Dear Dr. Bodie and School Committee Members:

We are writing to express our significant concerns about the kindergarten class size at the Dallin Elementary School. The class lists that were sent to parents in August included 22-23 students, but during the week before school we were told that the class sizes had increased to 24, 25 & 25 students, respectively. We appreciate the addition of 3 full-time aides, but we still have significant concerns about the overcrowding within the classrooms particularly given the small size of the kindergarten classrooms at the Dallin School.

The Massachusetts School Building Authority states in the Space Allowance by Program Activity guidelines (963 CMR 2.06 Table 4) that pre-kindergarten and kindergarten classrooms should be 1100-1300 sq. feet, including a self-contained bathroom. The Dallin School's kindergarten classrooms might be in compliance with the minimum limit stated but due to a permanent wall separating the children's cubby space and bathroom from the classroom, the actual classroom's learning space is reduced to 740 sq. feet. Twenty-five children and two adults contained in a learning space of approximately 740 sq. feet is entirely unacceptable for both safety and pedagogical reasons.

The overcrowding in the classrooms will cause even the most talented teachers to have difficulty meeting the social-emotional and academic needs of our children. The children's individual needs will not be readily attended to and the stated goals of the Tools of the Mind curriculum, into which the Arlington School Dept. has invested significant resources, will not be actualized.

We understand that the surge in this year's kindergarten enrollment is a district-wide problem. However, we implore you to immediately allocate personnel and/or financial resources to address the Dallin School's most urgent learning need. The kindergarten year is so vitally important, we cannot lose any time resolving this situation. We have expressed our concerns to Mr. Dingman who is exploring creative options with limited resources within the building and we wish to hear how the district leadership and School Committee will support Mr. Dingman, the Dallin teachers and this kindergarten class now and throughout grades 1-5 as this issue will follow them throughout their years at the Dallin School.

Thank you very much for your on-going work on behalf of our children. We appreciate your prompt attention to this matter.

Sincerely yours,

Jessica Truslow-Trapotsis
Lauren Boyle

And, all the Dallin kindergarten parents listed on the attached spreadsheet

Dallin Kindergarten Parent Signatures

* Please note that this list is only a partial representation of concern as we do not have access to all of the parents' e-mail addresses yet.

Jessica & Arthur Trapotsis	192 Hillside Avenue
Lauren & John Boyle	28 Hillside Avenue
Kerry & Robert Garrity	5 Florence Terrace
Swapna Bolleboina & Ram Kotomara	131 Hibbert Street
Michelle Banks & Mike Venturelli	215 Park Avenue
Mary & Kurt Brown	122 Hillside Avenue
Mary Beth Wilkes & Stephen Schember	9 Winter Street #2
Nick & Joanna Aloise	74 Wollaston Avenue
Robert & Kim Binell	90 Lancaster Road
Christy & Gianni Taraschi	245 Oakland Avenue
Crystal & Jimmy Yan	19 Virginia Road
Carrie Carman	29 Kilsythe Road
Christel & Andre Iffland	32 Prospect Avenue
Jennifer & Michael Chambers	108 Waverly Street
Jennifer & Matthew Hanselman	22 Aberdeen Road
Melanie & Adnai Mendez	221 Waverly Street
Jen & Sean Hayes	14 Nicod Street
Siobhan & Jay Hanley	149 Wachusett Avenue
Yaling & YuChou Shen	12 Daniels Street
Tiffany & Dale Pritchett	13 Mayflower Road
Irina & David Cyr	167 Charlton Street
Jennifer Wood & Brad Perriello	34 Ashland Street
Yanyan Shen & Bin Ma	211 Wachusett Avenue
Eileen & Rob Gainfort	261 Hillside Avenue
Marie & James Condon	154 Rhinecliff Street
Richard Wolfe & Carrie Lemieux	27 Piedmont Street
Erin & Kevin Daly	3 Indian Hill Road
Liz Cohen	219 Cedar Avenue
Patricia Udomprasert & Rob Simcoe	359 Appleton Street
Dominique & Pete McIsaac	206 Appleton Street
Barbara Brandon	115 Rublee Street
Kerry & Philip Markert	145 Wachusett Avenue
Katy Tassmer	20 Dow Avenue
Elisa & Bob McDonald	264 Renfrew Street
Nicole Robichaud & Scott Lenzi	220 Florence Avenue
Sutton & Bill Rockwood	71A Paul Revere Road
Clare Boulton-Manchego & Jose Manchego	86 George Street
Catherine Bieksha & David Turnquist	14 Oakland Street
Alkim Akyurtli-Dogulu & Serdar Dogulu	2 Ortona Street
Robin & Mike Bova	325 Park Avenue
Mike & Kristen Merrill	14 Woodbury Street
Kristin & Michael Nastuk	75 Claremont Avenue
Rosalie de Beaumont & Mike Arnold	11 Indian Hill Road



Town of Arlington, Massachusetts

6:45 p.m. DRA Archietects (45 minutes) K. Bodie, Carl Franceschi and Scot Woodin

Summary:

- Stratton School Final Feasibility Report

ATTACHMENTS:

Type		Description
	Backup Material	Stratton Report



STRATTON SCHOOL FEASIBILITY STUDY

ARLINGTON, MASSACHUSETTS
8/26/2014

FINAL REPORT



TABLE OF CONTENTS

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- II. Programming Notes & Diagrams
- III. Programming Changes - Floor Plans
- IV. Scenarios
- V. Cost Estimate

Appendix:

- i MEP Report
- ii Structural Report
- iii Parity Study
- iv Assessor Report
- v Photographs

I. EXECUTIVE SUMMARY

Executive Summary

INTRODUCTION

In the summer of 2014, Arlington Public Schools, Arlington, MA commissioned Drummey Rosane Anderson, Inc. to conduct this feasibility study for the Stratton Elementary School.

This effort was initiated to address concerns and questions of parity in the education resources provided to students at Stratton as compared to students of other elementary schools in Arlington that have been recently rebuilt or renovated. While the Stratton has been well-maintained and the Town has recently invested significant funds (close to \$3 million), it is apparent that its facilities are in need of further attention.

Specifically this study identified the following key areas of need:

- Replacement of windows, roof and HVAC system in kindergarten wing to complete these systems' upgrades started in the classroom wing in the 2011 renovations.
- Expanding and Updating the Library/ Media Center.
- Expansion of Nurse's Suite, Administration area including conference room and expansion of Warming and Serving Kitchen.
- Identification of Additional parity issues between Stratton School and other new and renovated Arlington Elementary Schools and explore options for updating Stratton School to align more with these other facilities.

While the above list includes some significant facilities issues, it should also be noted that there are several positive attributes to the current Stratton School including:

- Robust technology infrastructure and equipment.
- Several program spaces that meet or exceed State space standards such as the Kindergarten classrooms and the cafeteria.
- Larger Classroom than at most other schools in the District.

This study addresses the scope, cost and feasibility for building renovations to address these needs.

ORIGINAL DOCUMENTS & OTHER INFORMATION

DRA was provided existing conditions documents from the Arlington Public School to aid in the work required for this feasibility study including the following:

1960 Drawings	Original Construction	Rich & Tucker Associates
1966 Drawings	Classroom Addition & K Classroom	Korslund, LeNorm. & Quann,
2010 Drawings	Renovations (Phase I)	Turowski2 Architecture
2011 Drawings	Renovations (Phase I)	Turowski2 Architecture

Prior to the start of this Study, the Building Committee had conducted a Survey which aided in the understanding of what the Stratton Community felt were priorities for a renovation project.

This document was used in the identification of renovation components included for the project. DRA has also received an Assessment Report and Pay Requisitions from 2010/2011 projects for Cost Estimating Use.

PROCESS

The challenge to this project was to organize all of the various and disparate renovation scope items into a comprehensive plan that works with the budget and schedule requirements of the owner. In order to establish this goal, an intimate understanding of the Owner's objectives, program and the existing facility were required. In an effort to reach this understanding, DRA proceeded with the following investigation:

- Programming Meetings with Principal and Staff
- Extensive On-Site Investigation of Architectural Elements
- Meetings on Site with Structural, Electrical and HVAC Engineers
- Conducted Preliminary Accessibility Survey of Facility
- Studied Other Facilities in District to Evaluate Parity Issues.
- Produced Options for Modified Admin/ Health Food Service Suite and new and relocated Media Center
- Explored various options for Renovation Scenarios and Schedules
- Estimated Costs for Various Options
- Code Review to identify mandatory upgrades that would be triggered with different renovation scenarios

CODE UPGRADES

Accessibility:

As part of this project, Handicapped Accessibility of the facility needs to be considered. The Massachusetts Architectural Access Board requires that a facility be brought into full compliance with 521 CMR if the work being performed is greater than 30% of the full and fair cash value of the Building. The Assessment report that DRA was provided by the Building Committee (Attached under Appendix) shows the Building value to be \$7,445,200.00. Arlington's Assessment Ratio is 0.92 so the Equalized Assessed Value is \$8,092,608.70. This makes the threshold for full building compliance under the MAAB regulations \$2,427,782.61. Several scenarios have been discussed looking at options for addressing full compliance initially or staging compliance over several phases while avoiding tripping the threshold. This is evaluated further in Section 4

Fire Protection:

The requirements for fire protection are outlined under the 2009 Edition of the International Existing Building Code (IEBC) and MA amendments to the IEBC. The IEBC together with the MA Amendments are known as the Existing Building Code of Massachusetts (EBCM). The EBCM does not have financial thresholds to determine when sprinklers are required in an existing building. The IEBC Outlines several different compliance methods for existing buildings, of which the "work area compliance method" would be most appropriate for the extent of

renovations planned for the Stratton School. Under the requirements of this method (and considering that the scope qualifies as Alteration Level II) the implementation of a fire protection system would only be required if the work area exceeds 50% of the building area. Since the building is approximately 66,000 sf, a work area of approx. 33,000 sf or greater would exceed this threshold.

Seismic:

Under the work area method, only minor seismic upgrades would be required in the area to be reconfigured at the existing Admin/ Nurse/ Library/ Kitchen. No other seismic upgrades would be required in other areas of the facility. Only areas that would be reconfigured are mandated to upgrade to the current seismic requirements. Refer to full Structural Report in Appendix.

SCENARIOS

Several options are considered in Section 4, as summarized below:

Scenario 1

Scenario 1 – This option considers the completion of the 2010/2011 work (Windows, Roof, HVAC) in the Kindergarten wing as the first priority. The other scopes of work are spread over a multi-year phasing plan so that full accessibility upgrades are not triggered by renovation costs. This plan allows that Accessibility renovations can be phased over time as opposed to being required immediately. The scheduled work occurs in packages occurring every 3 years to avoid the sliding window of the accessibility threshold. The first package includes the “Base Repairs”, windows, roofing and HVAC replacement as well as some accessibility upgrades. The second package in Year 4 includes Program Changes (Media Center, Nurse, Administration and Food Services) as well as partial Fire Protection and Lighting. The Third and Fourth Packages, shown in years 7 and 10 address the bulk of the parity issues and other priorities of the district.

Scenario 2 -

Scenario 2 considers an option where both the “Base Repairs” and Programmatic Changes (Media Center & Administration/Nurse/Food Services) are executed as early as possible, both being implemented in Year 1. This scenario would trigger the Accessibility threshold and would require that the complete facility be brought into full compliance with MAAB Regulations. This Scenario is organized in three phases with the largest scope of work occurring in Year 1. Lighting and Fire Protection and some of the parity issues are addressed in Year 3 with Year 5 capturing the balance of the renovations addressing parity issues and renovations to the Site not already covered under the Accessibility Upgrades in Phase 1.

Scenario 3 -

Scenario 3 is similar to Scenario 2 but organizes the work into packages to be undertaken in three consecutive summers. This scenario would trigger the Accessibility threshold in Year 1 and would require that the complete facility be brought into full compliance with MAAB Regulations. This Scenario more evenly distributes the work, with Programmatic Changes

(Media Center & Administration/Nurse/Food Services) as well as Lighting and Fire Protection being addressed in Year 2. Year 3 would capture the balance of the renovations addressing parity issues and renovations to the Site not already covered under the Accessibility Upgrades in Phase 1.

Scenario 4 -

This Option simply looks at addressing all of the scopes of work identified during the feasibility study. This option is advantageous in that all of the projects objectives are accomplished in the Short term, however the cost far exceeds what has been discussed as the approximate project budget. Also, the extent of this project will likely extend the construction period beyond a summer recess and will require addition phasing/ scheduling consideration.

Please note that this Study did not specifically consider the standards or guidelines established by the Massachusetts School Building Authority (MSBA) in identifying these areas of need; however certain elements of this program may in fact be prove to be eligible for reimbursement from the MSBA. Specifically the MSBA has an accelerated repairs program that has, in the past, reimbursed districts for roof, window and HVAC repair projects. It is recommended that Arlington Public Schools contact the MSBA to discuss whether such reimbursements may be appropriate for the Stratton School.

CONCLUSION

The estimated cost for all scopes of work, regardless of Sequencing or Phasing, is \$7,906,008 Construction Cost and \$9,882,510 Project Cost, all in 2014 year costs. The Project Cost includes Soft Costs such as Professional Fees, Testing and Inspections, Furnishings, Bidding Costs and Contingencies.

This study provides the data to allow Arlington to make informed decisions regarding the future of the Stratton School. While no single option is recommended, there are several possible scenarios for the Town to consider depending upon scope, budget and schedule, that are outlined in Part IV, Scenarios.

End of Executive Summary

II. PROGRAMMING NOTES AND DIAGRAMS

June 11, 2014

Attendees:

Michael Hanna, Principal
Kim Carroll, Special Educator
Laurie Henry Social Worker
Kim Pratt, General Educator
Martha Benes, School Nurse
Melena Brown, Librarian
Denise Boucher, Food Service
Sharon Malone, Food Service
Scot Woodin, DRA Architects

Programming Meeting Notes

Two areas will be considered for programmatic changes. First that the Library/ Media Center will move to the existing Lower Gym which currently serves the afterschool program. This space is located on the south end of the building. The second area is the existing Administration Suite which, when the library is relocated, will allow for expansion to make an expanded Administration Area, Nurse's Area and Foodservices Area.

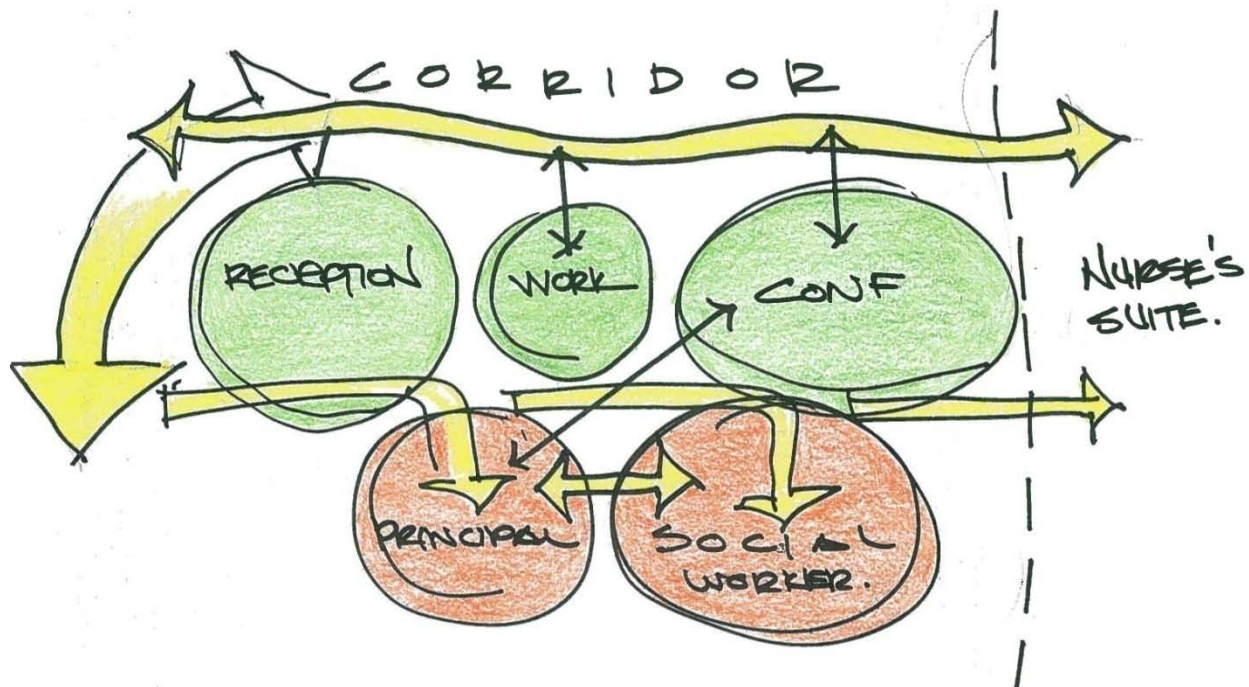
ADMINISTRATION

Main Administration Area – Secretary generally Likes the Layout and Function of the front office. Mr. Hanna's office is very small but reportedly meets his needs for the limited amount of time that it's occupied. Discussion focused on the need to expand the Social Worker's Office, which was estimated to need twice the space that it currently. The space required is comparable to that at the Thompson School. In addition to the adult desk with chair, the space requires a 3' round table with 4 to 5 chairs, floor space for student activities, chair for parent conference, additional bookshelves and storage.

The connection between the principal's office and the social workers office is critical. There is currently a door between these two rooms which must be maintained or if the area is reconfigured, this adjacency needs to be reestablished.

A new conference room is planned for the administration suite which, ideally, would be planned with connections directly to the corridor as well as from the interior of the administration suite.

The Reception Desk at the lobby currently serves as the control point for access to the Admin Area, including the offices for the principal, the social worker as well as the nurses' suite. This works well as configured.



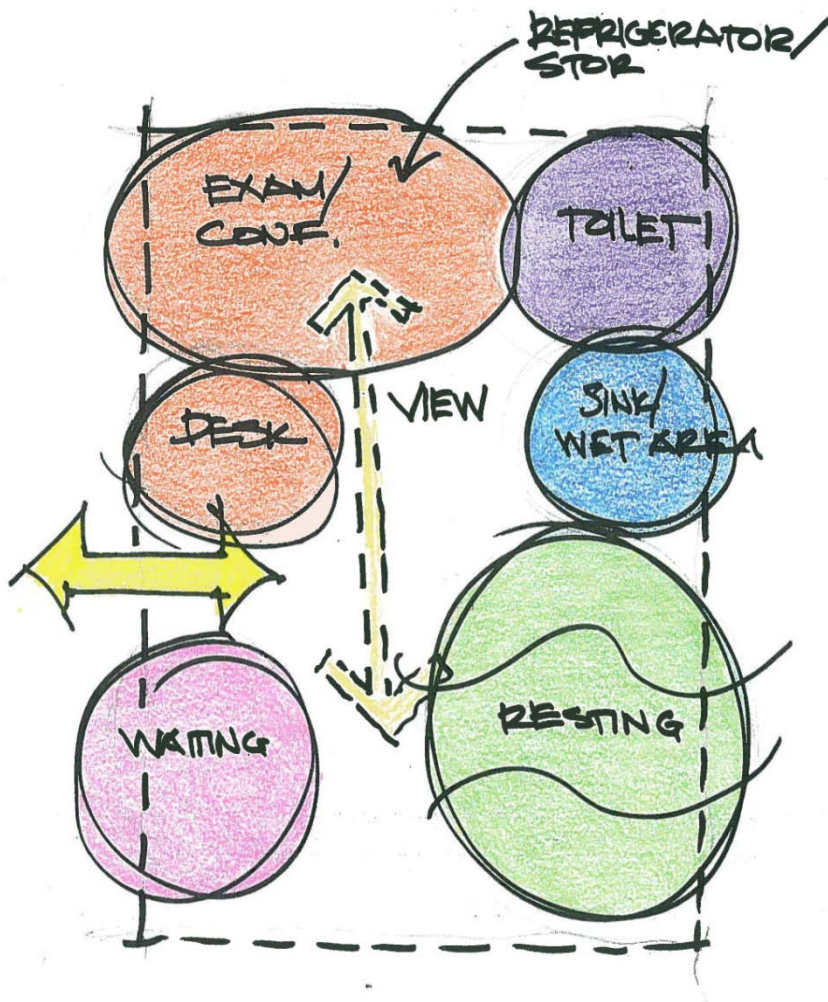
NURSES' OFFICE

The Nurse's office is very small. There is no separation currently between the different functions that the space serves – nurse administrative desk, exam, resting, waiting and conference all happen within the same room. The toilet room for the nurse is shared with the administration area and it is outside of the suite. The nurse also mentioned that she did not like the current configuration where her desk is right in front of the sink/ wet area.

It was discussed that the function of the space would be improved if there was a private exam conference room so that there could be some level of privacy. This room could have lockable storage and a half glass door so that supervision of the resting/ waiting areas could be maintained.

Other requirements/ equipment required in the nurse's area include:

- 2 cots for resting area with cubicle curtains to separate from adjacent areas
- Refrigerator/ Freezer
- Sink with eyewash incorporated into it.
- Bathroom within nurse's suite
- Nurse desk & chair
- Chairs for waiting
- Window to the Exterior (Natural Light)



KITCHEN / CAFETERIA

The size of the kitchen needs to be expanded in order to provide more equipment, more prep area, storage and bring the space into compliance with applicable codes. The current configuration has the majority of the equipment within the corridor including: the entire serving line (hot and cold serving) milk cabinet, ice cream refrigerator and freezer, rack and recycling can.

Inside the kitchen room is a double stack over, warming cabinet, 3 bay sink, shelves a desk and a prep table.

50% of the students buy lunch. Approx 60 students in each of three servings was estimated.

School currently uses paper and plastic. Recycling is important.

"Anything is better". Ideally, they would like to kitchen facility to be more like the Dalin or the Brackett.

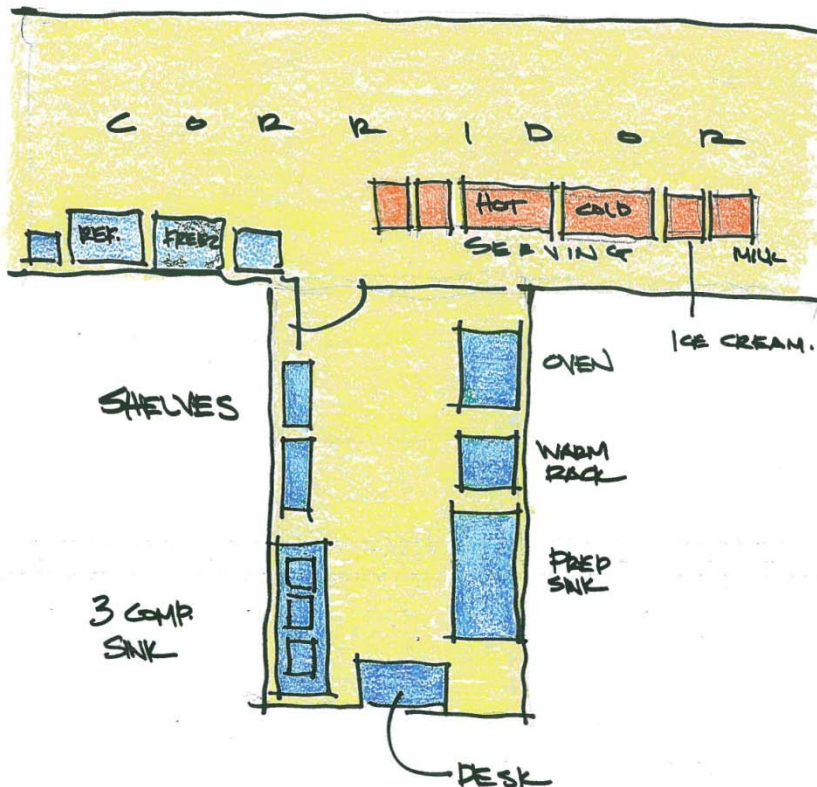
A primary objective of this exercise is to reduce the amount of equipment in the corridor due to its impact on circulation and efficiency.

Desired Equipment

- Stovetop
- Tilt Skillet
- Reach In Refrigerator & Freezer
- Milk Cooler
- Prep Rack
- 3 bay sink (larger than current which is too small)
- More Prep Area/ Prep Tables/ Counter Space
- Dry Storage
- Cart for Sped Meal Delivery/ Plastic Trays

Point of Sale area is currently within cafeteria itself, which is not ideal.

Parent support for lunch is significant.



The current area is significantly undersized compared to State standards and other Arlington elementary schools. It manages to function adequately but there is no ability to support different functions and simultaneous activities. The current space does not have sufficient storage or a circulations desk. A separate library office/ work room also does not exist which could be beneficial.

The new library is planned to occupy the existing lower Gym where the after school program is currently housed. The after school program does not require a dedicated space and the school will determine in the future what space it will be tethered to.

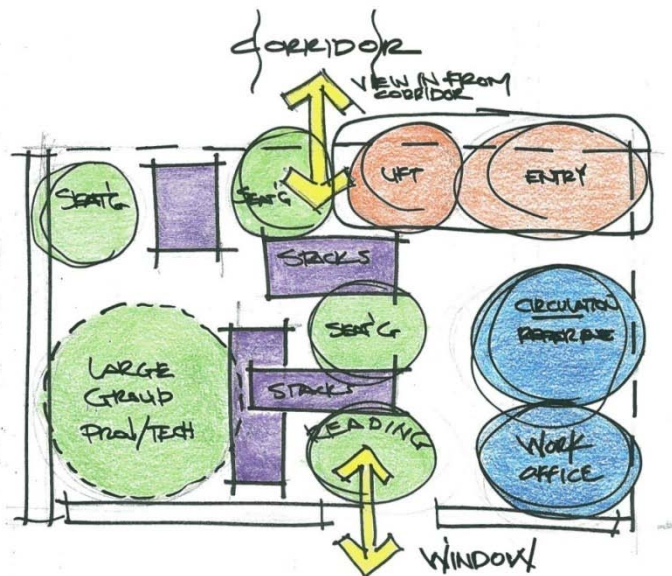
The new library will require a lift for access. Exterior windows are high and it would be desirable for some to come down nearer the floor so that there is a connection to the exterior. A window at the end of the corridor that terminates at the new Media Center connecting the hall to the Media Center would be desirable.

The Media Center is envisioned to be more of a "learning commons."

Areas could include:

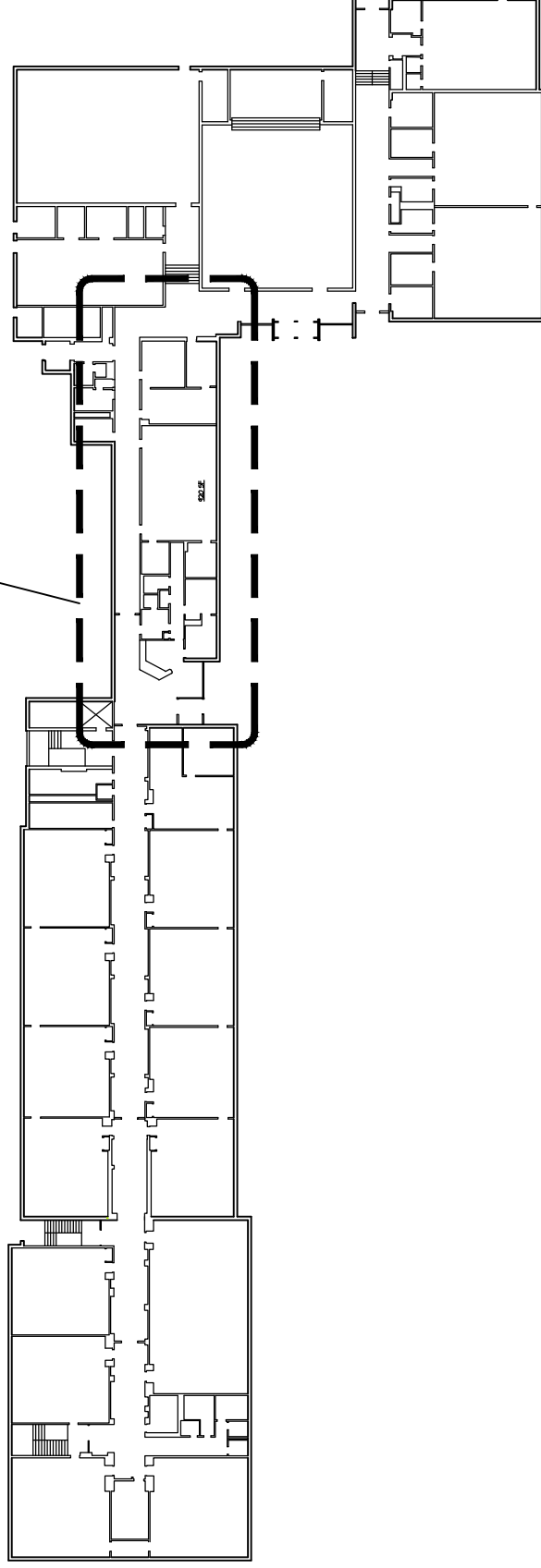
- Circulation Desk
- Various size book Stacks
- Flexible and various work/ seating areas for independent and collaborative work.
- Separate Work/ Office/ Storage Room for the Librarian.
- Large Group Area (classroom size) with data infrastructure and projection capabilities.
- Reading Area

Air Conditioning?

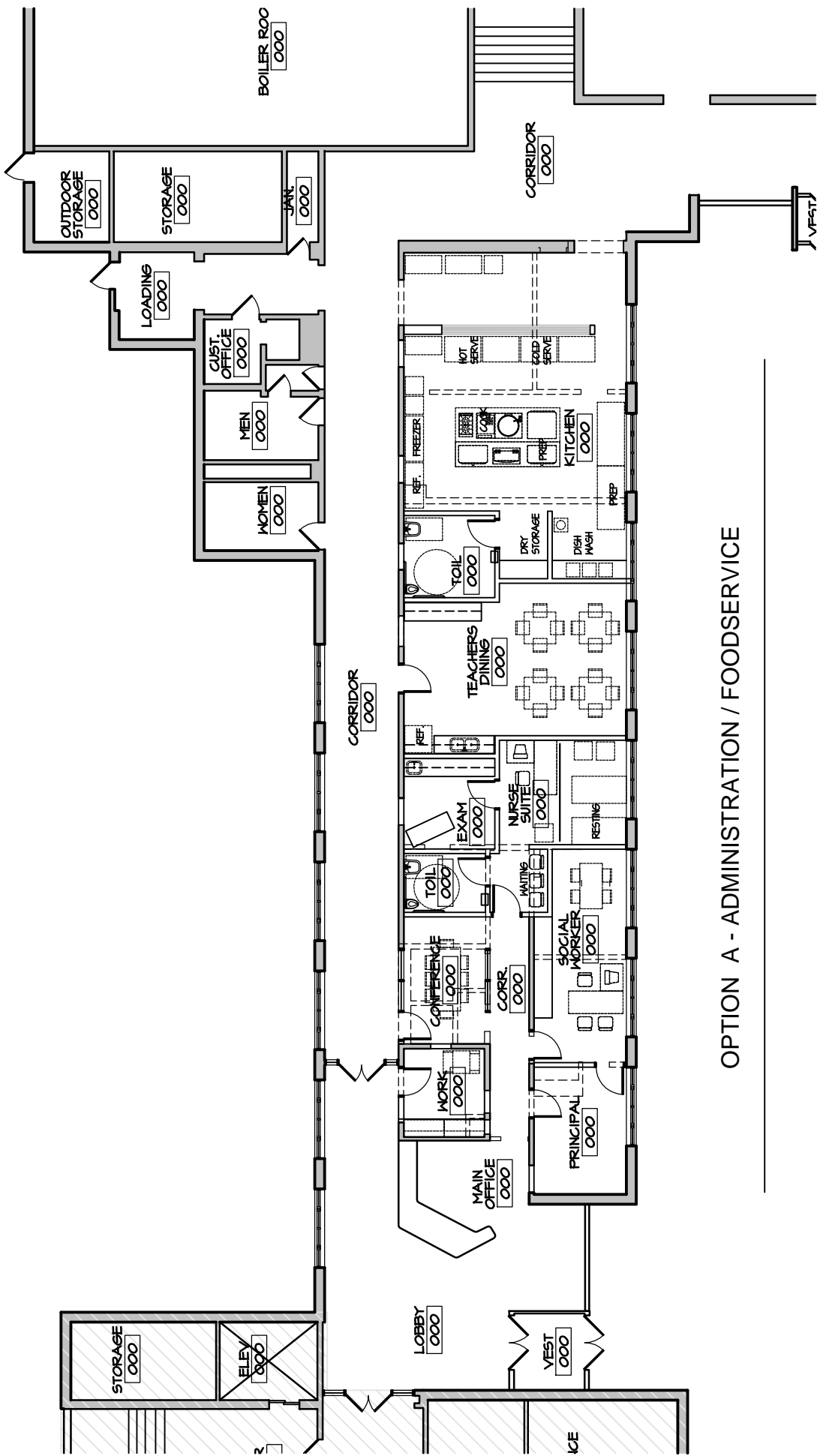


III. PROGRAMMING CHANGES – FLOOR PLANS

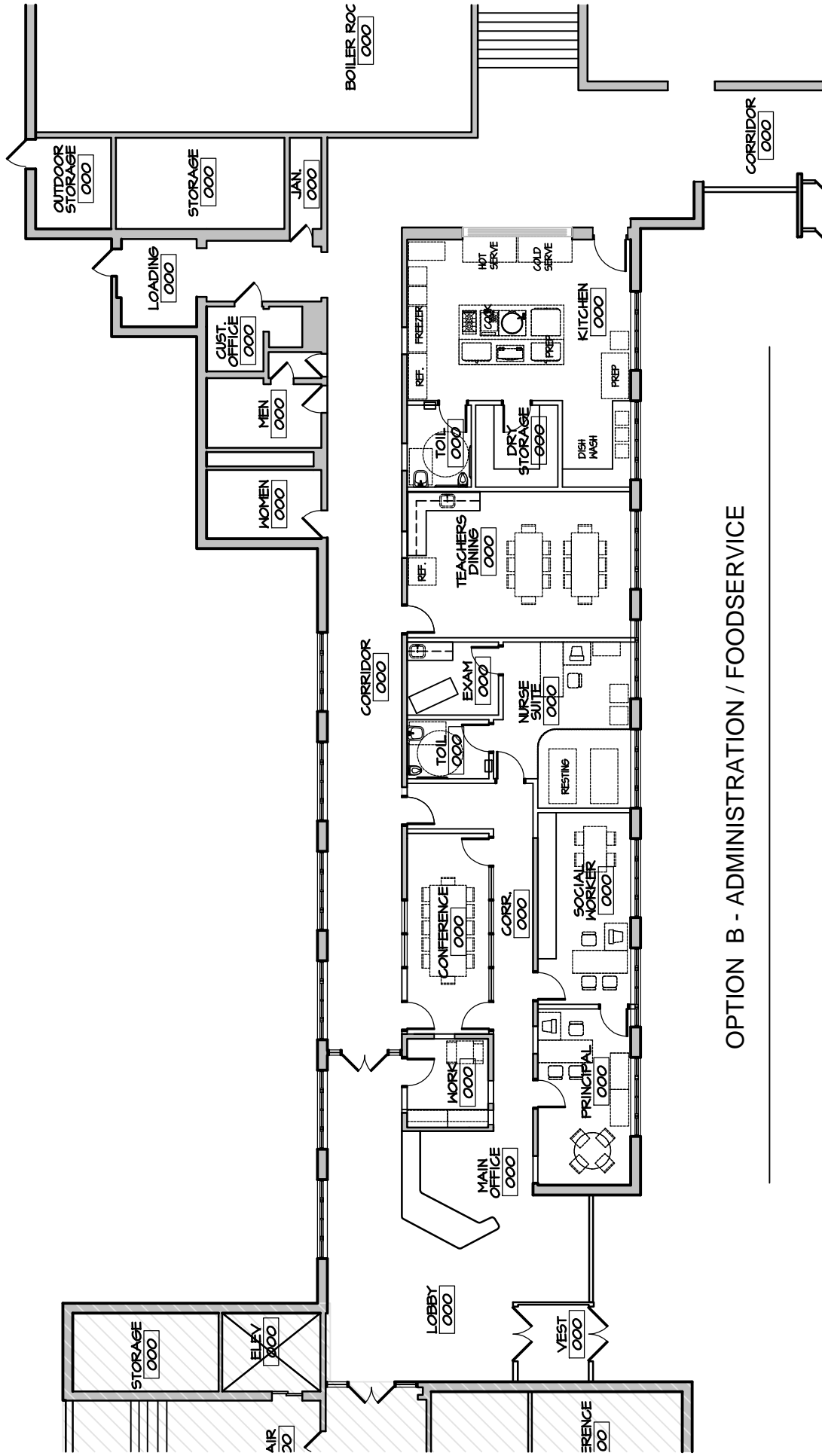
ADMIN / FOODSERVICE



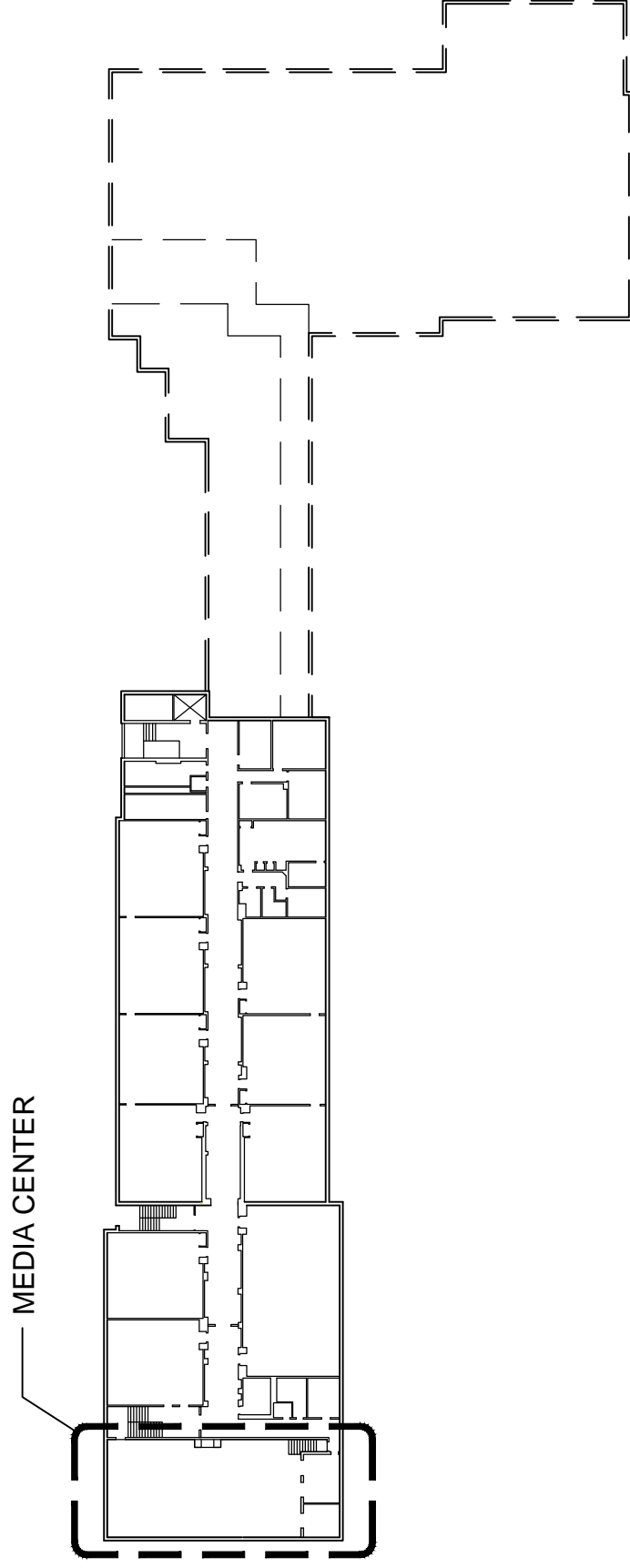
FIRST FLOOR- KEY PLAN



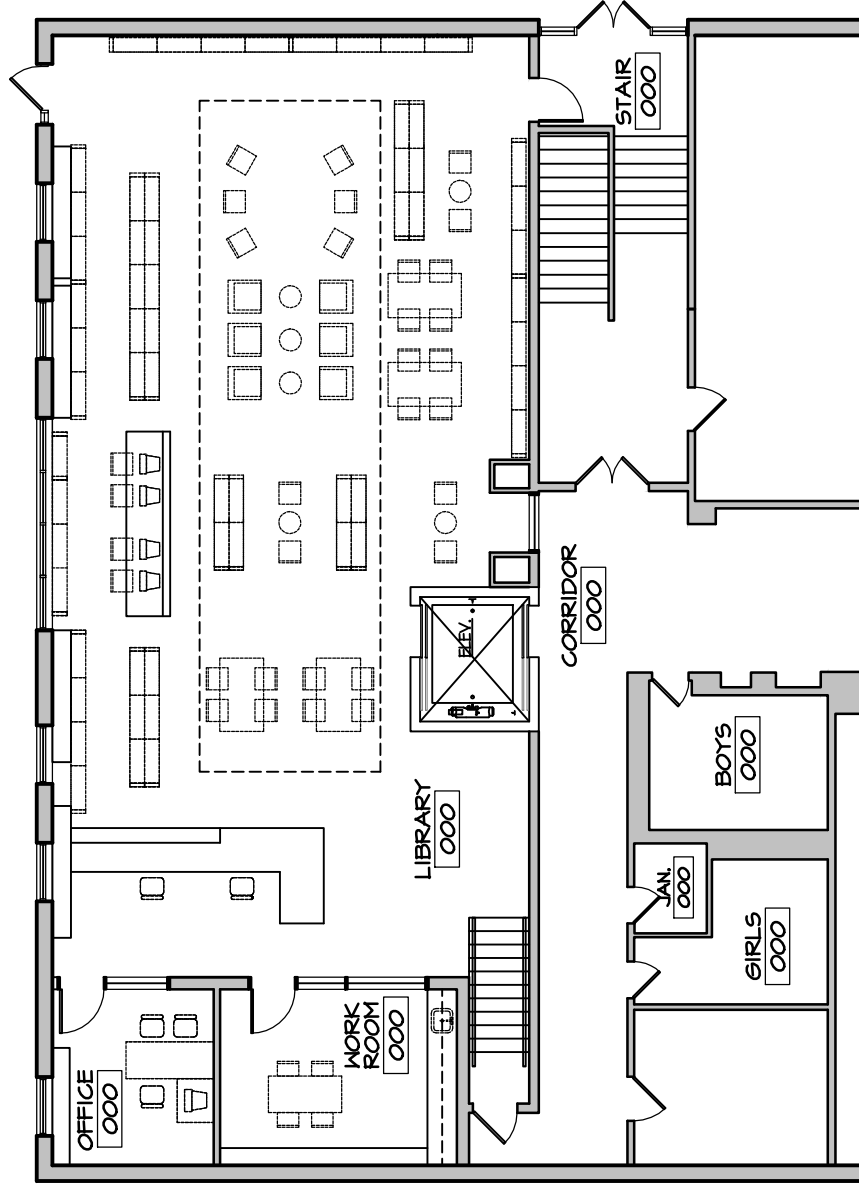
OPTION A - ADMINISTRATION / FOODSERVICE



OPTION B - ADMINISTRATION / FOODSERVICE



GROUND FLOOR- KEY PLAN



MEDIA CENTER - OPTION A

IV. SCENARIOS

SCOPES OF WORK

This Study identified various scopes of work that are recommended to achieve the goals of the Arlington Public Schools for the Stratton School. The can be organized into the following categories:

Category	Item <i>(as listed on the scenario spreadsheet)</i>	Description
"Base Repairs" continuing the Repairs from the 2010 Phase One renovations	Roofing	Replacement of the built-up roofing system on the remaining portion of the school(Office/Kindergarten wing) with new EPDM roofing system. Includes new insulation, flashing, blocking and edge trim.
	Windows	Replacement of the existing windows and entry systems on the remaining portion of the school (Office/Kindergarten wing) with new aluminum insulated windows. Includes new entry doors and hardware.
	HVAC	Replacement of the Heating, Ventilating and Air-Conditioning systems on the remaining portion of the school (Office/Kindergarten wing) with new system to match the Phase One renovations. Includes replacement of through-wall unit ventilators, and installation of a new high-efficiency hot water boiler
Code Upgrades	Accessibility	Renovations to make the entire school comply with Massachusetts Architectural Access Board requirements. Includes wheelchair lifts to access the lower level after-school area, stage, gym and kindergarten, renovations to all student toilet rooms to provide accessible stalls & fixtures, modifications to classroom entries to provide proper clearances, replacement of door hardware, and upgrade of stair railing systems. New Sidewalk and Handicapped Accessible Curb Cuts at Front Entry Plaza.
	Fire Protection	Installation of a complete NFPA sprinkler system throughout the school. Includes upgrading exterior incoming water service, replacing entire ceiling system with new suspended acoustical tile ceiling and minor reworking of existing light fixtures.

	Seismic	Providing lateral bracing of certain tall masonry partitions by way of steel angles attached to the structure
Safety/Security Upgrades	Fire Alarm	Upgrade entire Fire Alarm system throughout school
	Surveillance	Add security cameras and security control systems
Telecommunications	Phone System	Add VOIP Phone system throughout facility with associative cabling. Paging features for intercom included.
Programmatic Revisions	Administration/Food Service	Renovations to the current Library area to provide expansion of the kitchen/food service area into an appropriate warming kitchen & server, and expansion of the administration space by reconfiguring the nurse's area, social worker's office and adding a conference room.
	New Library	Renovations to the former lower gym that currently houses the after-school program to convert it into a new Library/Media Center. Includes a new lift, construction of librarian's office and workroom, new circulation desk & built-in shelving, and upgrades to the lighting and HVAC.
Finish and Building Upgrades	Lighting	Replace light fixture throughout including switching
	Classrooms	Includes: New shelving and storage units, new "light shelves" painting of all walls, and new teacher desks
	Lobbies	Includes: new reception desk and new finishes, including flooring, wood and fabric wall panels, and ceiling soffits
	Corridors	Includes: ceramic tile wainscot, wood lockers & trim, and wood classroom doors.
	Gymnasium	Includes: painting walls & ceiling, new backstops & wall pads, and new acoustic wall panels

	Cafeteria	Includes: new wood paneling at proscenium, new acoustic wall pads, and new acoustical partition at stage
	Stage	Includes: Painting walls and ceiling, new theatrical lighting, upgraded sound system, and new casework for instrument storage
	Toilet Rooms	Includes: New fixtures, new partitions & toilet accessories
	Entranceways	Upgrade entrance treatment including new school signage
	Occupancy Sensors	Add occupancy sensors to control light fixtures
Site Improvements	Signage/Striping	New Directional Signage and Line Striping for Parking and Traffic Control
	Parking Area Improvements	Improvements to Parking Area to include new timber guardrail to replace existing metal one and new guardrail at street sidewalk to separate school parking from municipal sidewalk
	Other	General Landscaping and Outdoor Classroom.

Scenarios for Scope Implementation

Stratton School - Arlington, MA

Scenario ONE

[illegible]

Scenario TWO

Year 1				Year 2		Year 3		Year 4		Year 5		Year 6		Year 7		Year 8		Year 9		Total				
\$ 1,034,829	HVAC			\$ 672,052	Lighting					\$ 133,764	Stage													
\$ 404,244	Windows			\$ 1,110,560	Fire Protection, incl, Ceilings					\$ 771,242	Toilet rooms													
\$ 440,173	Roofing			\$ 161,928	Lobbies					\$ 76,436	Entranceway													
\$ 807,938	ADA			\$ 872,785	Classrooms					\$ 202,174	Site													
\$ 321,288	New Library			\$ 107,528	Corridors					\$ 179,587	Fire Alarm													
\$ 658,094	Admin/ Food Svc			\$ 88,838	Gymnasium					\$ 145,611	VOIP Phones													
				\$ 77,612	Cafetria					\$ 73,379	Surveillance													
				\$ 12,700	Seismic					\$ 15,287	Occ sensors													
Construct. Cost																					\$ 3,666,566	\$ 3,104,001	\$ 1,597,479	\$ 8,368,046.39
																								includes 4% escalation per year
Three year sliding window (30% assessed value)				\$ 2,427,783		Three year sliding window (30% assessed value)				\$ 2,622,000														
Project Cost				\$ 4,583,000		\$ 3,880,000		\$ 1,997,000								Project Cost				\$ 10,460,000				

Scenario THREE

	Year 1/Summer +						Year 2/Summer		Year 3/Summer		Year 4		Year 5		Year 6		Year 7		Year 8		Year 9		Total
	\$	1,034,829	HVAC	\$	334,140	New Library	\$	161,928	Lobbies														
	\$	404,244	Windows	\$	684,418	Admin/ Food	\$	872,785	Classrooms														
	\$	440,173	Roofing	\$	647,161	Lighting	\$	107,528	Corridors														
	\$	807,938	ADA	\$	1,069,428	Fire Protectio	\$	88,838	Gymnasium														
	\$	659,181	Toilet rooms	\$	12,229	Seismic	\$	77,612	Cafetria														
				\$	13,589	Occ sensors	\$	123,474	Stage														
							\$	70,556	Entranceway														
							\$	186,622	Site														
							\$	165,772	Fire Alarm														
							\$	134,410	VOIP Phones														
							\$	67,734	Surveillance														
Construct. Cost	\$	3,346,365		\$	2,760,964		\$	2,057,260															\$ 8,164,588.52
																							includes 4% escalation per year
		Three year sliding window (30% assessed value)		\$	2,427,783																		
Project Cost	\$	4,183,000		\$	3,451,000		\$	2,572,000														Project Cost	\$ 10,206,000.00

Scenario FOUR

Year 1		Total	
\$ 1,034,829	HVAC		
\$ 404,244	Windows		
\$ 440,173	Roofing		
\$ 807,938	ADA		
\$ 321,288	New Library		
\$ 658,094	Admin/ Food Svc		
\$ 622,270	Lighting		
\$ 1,028,296	Fire Protection		
\$ 11,759	Seismic Upgrades		
\$ 149,933	Lobbies		
\$ 808,134	Classrooms		
\$ 99,563	Corridors		
\$ 82,257	Gymnasium		
\$ 71,863	Cafetria		
\$ 114,328	Stage		
\$ 659,181	Toilet rooms		
\$ 65,330	Entranceway		
\$ 172,798	Site		
\$ 153,493	Fire Alarm		
\$ 124,454	VOIP Phones		
\$ 62,717	Surveillance		
\$ 13,066	Occ sensors		
Construct. Cost	\$ 7,906,008		\$ 7,906,008

3 year sliding window (30% assessed value)	\$ 2,427,783
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\$ 400,000	Modulars/Phasing allowance
\$ 10,382,510	\$10,382,510

Notes:

All costs indicated are 2015 dollar values. Multi-year phasing will need to address inflation out to proposed year of construction.

Accessibility Improvements Threshold Calculation:

Assessed value (\$7,445,200) / Arlington Assessment Ratio (.92) - Equalized Assessed Value (\$8,092,608) x 35% = \$2,427,782.61

V. COST ESTIMATE

PROJECT: Stratton Elementary School
LOCATION: Arlington, MA
CLIENT: Drummey Rosane Anderson, Inc.
DATE: 14-Aug-14

No.: 14062

BASELINE:	
HVAC	1,034,829
WINDOWS	404,244
ROOFING	440,173
PROGRAM CHANGES:	
LIBRARY MODIFICATIONS	658,094
AFTER SCHOOL AREA	321,288
MANDATORY UPGRADES:	
FIRE PROTECTION incl. CEILINGS	1,028,296
ACCESSIBILITY ISSUES	807,938
SEISMIC UPGRADES	11,759
FINISH AND BUILDING UPGRADES	
LOBBIES	149,933
CLASSROOMS	808,134
CORRIDORS	99,563
GYMNASIUM	82,257
CAFETERIA	71,863
STAGE	114,328
TOILETS	659,181
STAIRS	0
ENTRANCEWAY	65,330
SITE	172,798
ELECTRICAL UPGRADES:	
REPLACE INTERIOR LIGHTING	622,270
REPLACE FIRE ALARM SYSTEM	153,493
UPGRADE FIRE ALARM	70,524
VOIP PHONE SYSTEM	124,454
SECURITY:	
SURVEILLANCE CAMERAS	62,717
OCCUPANCY SENSORS	13,066
SITE:	
SIGNAGE	0
STRIPING	0
LANDSCAPING	0
PAVING/SIDEWALKS	0

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
BASELINE:				
HVAC				
Replacement of unit ventilators/additional section HE boiler	33,000	GSF	22.00	726,000
Misc. Cut and Patch	33,000	GSF	2.00	66,000
SUBTOTAL				792,000
GENERAL CONDITIONS/REQUIREMENTS		8 %		63,360
SUBTOTAL				855,360
FEE		3 %		25,661
SUBTOTAL				881,021
INSURANCE		0.65 %		5,727
SUBTOTAL				886,747
P&P BOND (all trades)		1 %		8,867
SUBTOTAL				895,615
PERMIT		1 %		8,956
SUBTOTAL				904,571
DESIGN CONTINGENCY		10 %		90,457
SUBTOTAL				995,028
ESCALATION (SPRING 2015)		4 %		39,801
TOTAL				1,034,829

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
WINDOWS				
Replace window & curtain wall on west wing				
Remove Curtain wall	1,873	SF	4.50	8,429
New Aluminum Curtainwall	1,873	SF	90.00	168,570
Misc. Repair to existing	1	LS	20,000.00	20,000
Repalce Windows:				
Remove existing window	1,019	SF	3.00	3,057
New Aluminum Windows	1,019	SF	70.00	71,330
Misc. Repair to existing	1	LS	20,000.00	20,000
Upgrade typical exterior hardware	6	EA	3,000.00	18,000
SUBTOTAL				309,386
GENERAL CONDITIONS/REQUIREMENTS		8 %		24,751
SUBTOTAL				334,136
FEE		3 %		10,024
SUBTOTAL				344,160
INSURANCE		0.65 %		2,237
SUBTOTAL				346,397
P&P BOND (all trades)		1 %		3,464
SUBTOTAL				349,861
PERMIT		1 %		3,499
SUBTOTAL				353,360
DESIGN CONTINGENCY		10 %		35,336
SUBTOTAL				388,696
ESCALATION (SPRING 2015)		4 %		15,548
TOTAL				404,244

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
ROOFING				
Repl roofing on west wing:				
Remove existing roofing and insulation	22,534	SF	1.45	32,674
New EPDM and Insulation	22,534	SF	11.50	259,141
Metal Flashing replacement	22,534	SF	2.00	45,068
Repalce roof blocking		NIC		
SUBTOTAL				336,883
GENERAL CONDITIONS/REQUIREMENTS		8 %		26,951
SUBTOTAL				363,834
FEE		3 %		10,915
SUBTOTAL				374,749
INSURANCE		0.65 %		2,436
SUBTOTAL				377,185
P&P BOND (all trades)		1 %		3,772
SUBTOTAL				380,957
PERMIT		1 %		3,810
SUBTOTAL				384,766
DESIGN CONTINGENCY		10 %		38,477
SUBTOTAL				423,243
ESCALATION (SPRING 2015)		4 %		16,930
TOTAL				440,173

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
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PROGRAM CHANGES:

LIBRARY MODIFICATIONS

New Administration and Kitchen:

Interior Demolition	3,220	SF	6.00	19,320
Lobby Desk	18	LF	600.00	10,800
Administration Casework	25	LF	450.00	11,250
Teacher Dinning Casewrok	16	LF	500.00	8,000
Cut and Patch slab at new plumbing	1	LS	10,000.00	10,000
Interior Drywall	3,220	SF	12.00	38,640
New Corridor Dorr opening	5	EA	4,500.00	22,500
Infill Corridor Door opening	4	EA	2,000.00	8,000
Interior Windows	250	SF	75.00	18,750
Kitchen Flooring	672	SF	25.00	16,800
Bathroom Tile	2	EA	3,500.00	7,000
Office Flooring	2,548	SF	6.00	15,288
Interior Doors	10	EA	1,200.00	12,000
2 x 2 ACT	3,220	SF	6.00	19,320
Plumbing - Bathrooms	2	EA	10,000.00	20,000
Plumbing - Kitchen	1	LS	25,000.00	25,000
Kitchen Equipment	1	LS	80,000.00	80,000
HVAC	3,220	SF	25.00	80,500
Electrical	3,220	SF	25.00	80,500

SUBTOTAL				503,668
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GENERAL CONDITIONS/REQUIREMENTS	8 %			40,293
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SUBTOTAL				543,961
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FEE	3 %			16,319
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SUBTOTAL				560,280
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INSURANCE	0.65 %			3,642
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SUBTOTAL				563,922
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P&P BOND (all trades)	1 %			5,639
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SUBTOTAL				569,561
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PERMIT	1 %			5,696
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SUBTOTAL				575,257
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DESIGN CONTINGENCY	10 %			57,526
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SUBTOTAL				632,783
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ESCALATION (SPRING 2015)	4 %			25,311
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TOTAL				658,094
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DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
AFTER SCHOOL AREA				
Convert Playroom into Library:				
Interior Demolition	2,432	SF	5.00	12,160
Cut and Patch slab at new sink	1	LS	5,000.00	5,000
New Lift from hall	1	LS	65,000.00	65,000
Patch and repair corridor openings	1	LS	7,500.00	7,500
Circulation desk	22	LF	850.00	18,700
Work room casework	12	LF	450.00	5,400
Misc. Millwork	1	LS	10,000.00	10,000
Interior Partitions	608	SF	12.00	7,296
Doors - SGL	2	EA	1,200.00	2,400
Int Windows	40	SF	75.00	3,000
New Carpet and Base	2,432	SF	6.00	14,592
New ACT	2,432	SF	8.00	19,456
Interior Painting	2,432	SF	4.00	9,728
HVAC	2,432	SF	5.00	12,160
Electrical	2,432	SF	22.00	53,504
SUBTOTAL				245,896
GENERAL CONDITIONS/REQUIREMENTS		8 %		19,672
SUBTOTAL				265,568
FEE		3 %		7,967
SUBTOTAL				273,535
INSURANCE		0.65 %		1,778
SUBTOTAL				275,313
P&P BOND (all trades)		1 %		2,753
SUBTOTAL				278,066
PERMIT		1 %		2,781
SUBTOTAL				280,846
DESIGN CONTINGENCY		10 %		28,085
SUBTOTAL				308,931
ESCALATION (SPRING 2015)		4 %		12,357
TOTAL				321,288

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
MANDATORY UPGRADES:				
FIRE PROTECTION incl. CEILINGS				
Add sprinkler protection throughout				
Sprinkler site service	1	LS	25,000.00	25,000
Sprinkler system	63,500	SF	4.00	254,000
Allow for cut and patch	63,500	SF	0.50	31,750
Replace existing ACT	63,500	SF	5.50	349,250
Rework lighting and misc hvac	63,500	SF	1.00	63,500
Misc. Architecture	63,500	SF	1.00	63,500
SUBTOTAL				787,000
GENERAL CONDITIONS/REQUIREMENTS		8 %		62,960
SUBTOTAL				849,960
FEE		3 %		25,499
SUBTOTAL				875,459
INSURANCE		0.65 %		5,690
SUBTOTAL				881,149
P&P BOND (all trades)		1 %		8,811
SUBTOTAL				889,961
PERMIT		1 %		8,900
SUBTOTAL				898,860
DESIGN CONTINGENCY		10 %		89,886
SUBTOTAL				988,746
ESCALATION (SPRING 2015)		4 %		39,550
TOTAL				1,028,296

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
ACCESSIBILITY ISSUES				
Wheelchair Lifts:				
Wheelchair lift - location A	1	EA	30,000.00	30,000
Wheelchair lift - location B	1	EA	60,000.00	60,000
Wheelchair lift - location C	1	EA	60,000.00	60,000
Toilet Rooms:				
Mens & womens toilet rm - ground flr	2	EA	25,000.00	50,000
Boys & girls room - ground flr	2	EA	15,000.00	30,000
Boys & girls room - 1stflr	2	EA	15,000.00	30,000
Railing System:				
Upgrade Railings for AAB Compliance:				
3 Full height stairs (floor to floor)	3	EA	12,000.00	36,000
2 Short stairs (to gym & kindergarten)	2	EA	5,500.00	11,000
Hardware:				
Upgrade typical interior hardware - sgl	98	EA	325.00	31,850
Upgrade typical int. hardware - pair (egress)	13	EA	3,500.00	45,500
Upgrade typical int. hardware - pair (non-egress)	5	EA	1,800.00	9,000
Ramps:				
Ramp to stage	1	EA	15,000.00	15,000
Other:				
Push/pull side clearance	27	EA	5,000.00	135,000
Drinking fountain	4	EA	7,500.00	30,000
Site - Sidewalk and curb cuts at front plaza	1	LS	45,000.00	45,000
SUBTOTAL				618,350
GENERAL CONDITIONS/REQUIREMENTS		8 %		49,468
SUBTOTAL				667,818
FEE		3 %		20,035
SUBTOTAL				687,853
INSURANCE		0.65 %		4,471
SUBTOTAL				692,324
P&P BOND (all trades)		1 %		6,923
SUBTOTAL				699,247
PERMIT		1 %		6,992
SUBTOTAL				706,239
DESIGN CONTINGENCY		10 %		70,624
SUBTOTAL				776,863
ESCALATION (SPRING 2015)		4 %		31,075

Stratton Elementary School

8/14/2014

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
TOTAL				807,938

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
SEISMIC UPGRADES				
Minimal requires	1	LS	9,000.00	9,000
SUBTOTAL				9,000
GENERAL CONDITIONS/REQUIREMENTS		8 %		720
SUBTOTAL				9,720
FEE		3 %		292
SUBTOTAL				10,012
INSURANCE		0.65 %		65
SUBTOTAL				10,077
P&P BOND (all trades)		1 %		101
SUBTOTAL				10,177
PERMIT		1 %		102
SUBTOTAL				10,279
DESIGN CONTINGENCY		10 %		1,028
SUBTOTAL				11,307
ESCALATION (SPRING 2015)		4 %		452
TOTAL				11,759

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
FINISH AND BUILDING UPGRADES				
LOBBIES				
New reception desk, secretary desk and casework	1	LS	25,000.00	25,000
New carpeting for admin area	1,500	SF	6.50	9,750
New clg sys, accent canopies, soffits	1	LS	30,000.00	30,000
Enhancements to waiting area	1	LS	25,000.00	25,000
Wood paneling/acous. paneling or fabric wrapped panels	1	LS	25,000.00	25,000
SUBTOTAL				114,750
GENERAL CONDITIONS/REQUIREMENTS		8 %		9,180
SUBTOTAL				123,930
FEE		3 %		3,718
SUBTOTAL				127,648
INSURANCE		0.65 %		830
SUBTOTAL				128,478
P&P BOND (all trades)		1 %		1,285
SUBTOTAL				129,762
PERMIT		1 %		1,298
SUBTOTAL				131,060
DESIGN CONTINGENCY		10 %		13,106
SUBTOTAL				144,166
ESCALATION (SPRING 2015)		4 %		5,767
TOTAL				149,933

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
CLASSROOMS				
New casework/cubbies	28	RMS	15,000.00	420,000
Upgrade desks and chairs		W/ FF&E		
Light shelves at windows	1	LS	30,000.00	30,000
Paint walls	45,000	GSF	2.50	112,500
New teachers desk	28	EA	2,000.00	56,000
SUBTOTAL				618,500
GENERAL CONDITIONS/REQUIREMENTS		8 %		49,480
SUBTOTAL				667,980
FEE		3 %		20,039
SUBTOTAL				688,019
INSURANCE		0.65 %		4,472
SUBTOTAL				692,492
P&P BOND (all trades)		1 %		6,925
SUBTOTAL				699,416
PERMIT		1 %		6,994
SUBTOTAL				706,411
DESIGN CONTINGENCY		10 %		70,641
SUBTOTAL				777,052
ESCALATION (SPRING 2015)		4 %		31,082
TOTAL				808,134

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
CORRIDORS				
Wood lockers with doors	1	LS	10,000.00	10,000
Ceramic tile accent wall, one side of corridor/ wainscot height	800	SF	22.00	17,600
New wood classroom doors	28	EA	1,200.00	33,600
Breakout areas	1	LS	15,000.00	15,000
SUBTOTAL				76,200
GENERAL CONDITIONS/REQUIREMENTS		8 %		6,096
SUBTOTAL				82,296
FEE		3 %		2,469
SUBTOTAL				84,765
INSURANCE		0.65 %		551
SUBTOTAL				85,316
P&P BOND (all trades)		1 %		853
SUBTOTAL				86,169
PERMIT		1 %		862
SUBTOTAL				87,031
DESIGN CONTINGENCY		10 %		8,703
SUBTOTAL				95,734
ESCALATION (SPRING 2015)		4 %		3,829
TOTAL				99,563

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
GYMNASIUM				
New basketball backstops	2	EA	9,500.00	19,000
Paint walls, structure & roof deck (clg)	2,551	SF	5.00	12,755
Acous. panels/tecturm on walls	900	SF	18.00	16,200
New protective wall pads	500	SF	20.00	10,000
Signage/school logo graphics on wall/ center court	1	LS	5,000.00	5,000
SUBTOTAL				62,955
GENERAL CONDITIONS/REQUIREMENTS		8 %		5,036
SUBTOTAL				67,991
FEE		3 %		2,040
SUBTOTAL				70,031
INSURANCE		0.65 %		455
SUBTOTAL				70,486
P&P BOND (all trades)		1 %		705
SUBTOTAL				71,191
PERMIT		1 %		712
SUBTOTAL				71,903
DESIGN CONTINGENCY		10 %		7,190
SUBTOTAL				79,093
ESCALATION (SPRING 2015)		4 %		3,164
TOTAL				82,257

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
CAFETERIA				
Acous. partition at stage	1	LS	25,000.00	25,000
Wall paneling/fabrick wrapped panels at proscenium wall	1	LS	15,000.00	15,000
Acous. treatment on sidewalls (sections of fabric wrapped)	1	LS	15,000.00	15,000
Replace tables w/new cafeteria furniture		W/ FF&E		
SUBTOTAL				55,000
GENERAL CONDITIONS/REQUIREMENTS		8 %		4,400
SUBTOTAL				59,400
FEE		3 %		1,782
SUBTOTAL				61,182
INSURANCE		0.65 %		398
SUBTOTAL				61,580
P&P BOND (all trades)		1 %		616
SUBTOTAL				62,195
PERMIT		1 %		622
SUBTOTAL				62,817
DESIGN CONTINGENCY		10 %		6,282
SUBTOTAL				69,099
ESCALATION (SPRING 2015)		4 %		2,764
TOTAL				71,863

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
STAGE				
Casework for instrument storage	1	LS	10,000.00	10,000
Upgrade sound system	1	LS	40,000.00	40,000
Upgrade stage ltg-quasi theatrical ltg	1	LS	30,000.00	30,000
Paint wall, clg. & structure	1	LS	7,500.00	7,500
SUBTOTAL				87,500
GENERAL CONDITIONS/REQUIREMENTS		8 %		7,000
SUBTOTAL				94,500
FEE		3 %		2,835
SUBTOTAL				97,335
INSURANCE		0.65 %		633
SUBTOTAL				97,968
P&P BOND (all trades)		1 %		980
SUBTOTAL				98,947
PERMIT		1 %		989
SUBTOTAL				99,937
DESIGN CONTINGENCY		10 %		9,994
SUBTOTAL				109,931
ESCALATION (SPRING 2015)		4 %		4,397
TOTAL				114,328

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
TOILETS				
Replace Plumbing Fixtures only	63,500	SF	5.00	317,500
Repalce Bathroom floor tile	2,200	SF	25.00	55,000
Replace bathroom wall	4,500	SF	16.00	72,000
Replace toilet accessories	10	RMS	3,000.00	30,000
Replace Toilet Partitions	1	LS	30,000.00	30,000
SUBTOTAL				504,500
GENERAL CONDITIONS/REQUIREMENTS		8 %		40,360
SUBTOTAL				544,860
FEE		3 %		16,346
SUBTOTAL				561,206
INSURANCE		0.65 %		3,648
SUBTOTAL				564,854
P&P BOND (all trades)		1 %		5,649
SUBTOTAL				570,502
PERMIT		1 %		5,705
SUBTOTAL				576,207
DESIGN CONTINGENCY		10 %		57,621
SUBTOTAL				633,828
ESCALATION (SPRING 2015)		4 %		25,353
TOTAL				659,181

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
STAIRS				
Install new railing system		INC. W/ ADA		
SUBTOTAL				0
GENERAL CONDITIONS/REQUIREMENTS		8 %		0
SUBTOTAL				0
FEE		3 %		0
SUBTOTAL				0
INSURANCE		0.65 %		0
SUBTOTAL				0
P&P BOND (all trades)		1 %		0
SUBTOTAL				0
PERMIT		1 %		0
SUBTOTAL				0
DESIGN CONTINGENCY		10 %		0
SUBTOTAL				0
ESCALATION (SPRING 2015)		4 %		0
TOTAL				0

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
ENTRANCEWAY				
Enhance main ent., columns, portico, school signage	1	LS	50,000.00	50,000
SUBTOTAL				50,000
GENERAL CONDITIONS/REQUIREMENTS			8 %	4,000
SUBTOTAL				54,000
FEE			3 %	1,620
SUBTOTAL				55,620
INSURANCE			0.65 %	362
SUBTOTAL				55,982
P&P BOND (all trades)			1 %	560
SUBTOTAL				56,541
PERMIT			1 %	565
SUBTOTAL				57,107
DESIGN CONTINGENCY			10 %	5,711
SUBTOTAL				62,817
ESCALATION (SPRING 2015)			4 %	2,513
TOTAL				65,330

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
SITE				
Directional signage	1	LS	7,500.00	7,500
Line striping for parking & traffic control	1	LS	5,000.00	5,000
New timber guardrail along parking lot	150	LF	65.00	9,750
Outdoor classroom	1	LS	25,000.00	25,000
Landscaping	1	LS	50,000.00	50,000
Sidewalk at Pkg/ new guardrail at munic. sidewalk	1	LS	35,000.00	35,000
SUBTOTAL				132,250
GENERAL CONDITIONS/REQUIREMENTS		8 %		10,580
SUBTOTAL				142,830
FEE		3 %		4,285
SUBTOTAL				147,115
INSURANCE		0.65 %		956
SUBTOTAL				148,071
P&P BOND (all trades)		1 %		1,481
SUBTOTAL				149,552
PERMIT		1 %		1,496
SUBTOTAL				151,047
DESIGN CONTINGENCY		10 %		15,105
SUBTOTAL				166,152
ESCALATION (SPRING 2015)		4 %		6,646
TOTAL				172,798

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
ELECTRICAL UPGRADES:				
REPLACE INTERIOR LIGHTING				
New Interior Lighting	63,500	SF	6.00	381,000
Lighting control system	63,500	SF	1.50	95,250
*New Ceilings carried w/ sprinkler				-----
SUBTOTAL				476,250
GENERAL CONDITIONS/REQUIREMENTS		8 %		38,100

SUBTOTAL				514,350
FEE		3 %		15,431

SUBTOTAL				529,781
INSURANCE		0.65 %		3,444

SUBTOTAL				533,224
P&P BOND (all trades)		1 %		5,332

SUBTOTAL				538,556
PERMIT		1 %		5,386

SUBTOTAL				543,942
DESIGN CONTINGENCY		10 %		54,394

SUBTOTAL				598,336
ESCALATION (SPRING 2015)		4 %		23,933

TOTAL				622,270

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
REPLACE FIRE ALARM SYSTEM				
New fire alarm system	63,500	SF	1.50	95,250
Misc. Cut and Patch	63,500	SF	0.35	22,225
SUBTOTAL				117,475
GENERAL CONDITIONS/REQUIREMENTS		8 %		9,398
SUBTOTAL				126,873
FEE		3 %		3,806
SUBTOTAL				130,679
INSURANCE		0.65 %		849
SUBTOTAL				131,529
P&P BOND (all trades)		1 %		1,315
SUBTOTAL				132,844
PERMIT		1 %		1,328
SUBTOTAL				134,172
DESIGN CONTINGENCY		10 %		13,417
SUBTOTAL				147,590
ESCALATION (SPRING 2015)		4 %		5,904
TOTAL				153,493
UPGRADE FIRE ALARM				
Upgrade fire alarm system	63,500	SF	0.50	31,750
Misc. Cut and Patch	63,500	SF	0.35	22,225
Landscaping				53,975
GENERAL CONDITIONS/REQUIREMENTS		8 %		4,318
SUBTOTAL				58,293
FEE		3 %		1,749
SUBTOTAL				60,042
INSURANCE		0.65 %		390
SUBTOTAL				60,432
P&P BOND (all trades)		1 %		604
SUBTOTAL				61,036
PERMIT		1 %		610

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
SUBTOTAL				61,647
DESIGN CONTINGENCY		10 %		6,165
SUBTOTAL				67,811
ESCALATION (SPRING 2015)		4 %		2,712
TOTAL				70,524
VOIP SYSTEM				
VOIP Phone System and Cabling	63,500	SF	1.50	95,250
SUBTOTAL				95,250
GENERAL CONDITIONS/REQUIREMENTS		8 %		7,620
SUBTOTAL				102,870
FEE		3 %		3,086
SUBTOTAL				105,956
INSURANCE		0.65 %		689
SUBTOTAL				106,645
P&P BOND (all trades)		1 %		1,066
SUBTOTAL				107,711
PERMIT		1 %		1,077
SUBTOTAL				108,788
DESIGN CONTINGENCY		10 %		10,879
SUBTOTAL				119,667
ESCALATION (SPRING 2015)		4 %		4,787
TOTAL				124,454
SECURITY:				
SURVEILLANCE CAMERAS				
Add security Control equipment	1	LS	20,000.00	20,000
Surveillance cameras	8	EA	3,500.00	28,000
SUBTOTAL				48,000
GENERAL CONDITIONS/REQUIREMENTS		8 %		3,840
SUBTOTAL				51,840
FEE		3 %		1,555
SUBTOTAL				53,395
INSURANCE		0.65 %		347

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
SUBTOTAL				53,742
P&P BOND (all trades)		1 %		537
SUBTOTAL				54,280
PERMIT		1 %		543
SUBTOTAL				54,822
DESIGN CONTINGENCY		10 %		5,482
SUBTOTAL				60,305
ESCALATION (SPRING 2015)		4 %		2,412
TOTAL				62,717

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
OCCUPANCY SENSORS				
Occupancy sensors	1	LS	10,000.00	10,000
SUBTOTAL				10,000
GENERAL CONDITIONS/REQUIREMENTS		8 %		800
SUBTOTAL				10,800
FEE		3 %		324
SUBTOTAL				11,124
INSURANCE		0.65 %		72
SUBTOTAL				11,196
P&P BOND (all trades)		1 %		112
SUBTOTAL				11,308
PERMIT		1 %		113
SUBTOTAL				11,421
DESIGN CONTINGENCY		10 %		1,142
SUBTOTAL				12,563
ESCALATION (SPRING 2015)		4 %		503
TOTAL				13,066

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
SITE:				
SIGNAGE	Included in "Finish & Building Upgrades - SITE" (above)			
Signage	1	LS	0.00	0
SUBTOTAL				0
GENERAL CONDITIONS/REQUIREMENTS		8 %		0
SUBTOTAL				0
FEE		3 %		0
SUBTOTAL				0
INSURANCE		0.65 %		0
SUBTOTAL				0
P&P BOND (all trades)		1 %		0
SUBTOTAL				0
PERMIT		1 %		0
SUBTOTAL				0
DESIGN CONTINGENCY		10 %		0
SUBTOTAL				0
ESCALATION (SPRING 2015)		4 %		0
TOTAL				0

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
STRIPING Included in "Finish & Building Upgrades - SITE" (above)				
Striping	1	LS	0.00	0
SUBTOTAL				0
GENERAL CONDITIONS/REQUIREMENTS		8 %		0
SUBTOTAL				0
FEE		3 %		0
SUBTOTAL				0
INSURANCE		0.65 %		0
SUBTOTAL				0
P&P BOND (all trades)		1 %		0
SUBTOTAL				0
PERMIT		1 %		0
SUBTOTAL				0
DESIGN CONTINGENCY		10 %		0
SUBTOTAL				0
ESCALATION (SPRING 2015)		4 %		0
TOTAL				0

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
LANDSCAPING Included in "Finish & Building Upgrades - SITE" (above)				
Landscaping	1	LS	0.00	0
SUBTOTAL				0
GENERAL CONDITIONS/REQUIREMENTS		8 %		0
SUBTOTAL				0
FEE		3 %		0
SUBTOTAL				0
INSURANCE		0.65 %		0
SUBTOTAL				0
P&P BOND (all trades)		1 %		0
SUBTOTAL				0
PERMIT		1 %		0
SUBTOTAL				0
DESIGN CONTINGENCY		10 %		0
SUBTOTAL				0
ESCALATION (SPRING 2015)		4 %		0
TOTAL				0

DESCRIPTION	QUANTITY	UNIT	UNIT COST	TOTAL
PAVING/SIDEWALKS				
Included in "Finish & Building Upgrades - SITE" (above)				
Paving/sidewalks	1	LS	0.00	0
SUBTOTAL				0
GENERAL CONDITIONS/REQUIREMENTS		8 %		0
SUBTOTAL				0
FEE		3 %		0
SUBTOTAL				0
INSURANCE		0.65 %		0
SUBTOTAL				0
P&P BOND (all trades)		1 %		0
SUBTOTAL				0
PERMIT		1 %		0
SUBTOTAL				0
DESIGN CONTINGENCY		10 %		0
SUBTOTAL				0
ESCALATION (SPRING 2015)		4 %		0
TOTAL				0

VI. APPENDIX

APPENDIX i MEP Report

GRIFFITH & VARY, INC.



Mechanical, Electrical, Plumbing and Fire Protection Existing Conditions Narrative for the Stratton Elementary School

Arlington, Massachusetts

June 20, 2014

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Fire Protection

Existing System Summary:

1. The existing building does not have an automatic wet-pipe sprinkler system.

Recommendations:

General System:

1. It is strongly recommended that a sprinkler system be installed in this school to provide coverage throughout.
2. Design Criteria:
 - a. The Fire Protection systems shall be provided in accordance with NFPA #13, NFPA #14, the BOCA Fire Prevention Code and the latest Massachusetts State Building Code.
3. Summary of Sprinkler System Work:
 - a. The fire protection system shall be a wet-pipe, combined sprinkler/standpipe system to protect all areas of the building. Each level of the building will be protected as a separate zone of fire protection.
 - b. The fire protection system shall commence at a separate, designated fire water service. Where this service enters the building, a double check backflow preventer shall be provided. A wet-pipe alarm riser shall be provided immediately after the backflow preventer. Fire department connections shall be provided at the front and rear of the building and will connect to the fire protection system.
 - c. The stairwells will have standpipes having fire hose valves with cabinets. Each floor of the building will be a separate sprinkler zone, being fed from a floor control valve connecting to the standpipe risers.
4. Materials:
 - a. All sprinkler piping 2-1/2" and larger in size should be a Schedule 10 steel pipe with rolled joints with victaulic fittings. All piping 2" and smaller should be Schedule 40 steel pipe with 175 lb. screwed fittings.
 - b. All finished areas of the building with finished ceilings should be protected by concealed piping with semi-recessed pendant sprinkler heads.
 - c. All unfinished areas of the building should be protected with exposed piping having brass, upright sprinkler heads.

Plumbing

Existing System Summary:

1. The building is served by a single domestic water service. Domestic hot water is provided to the toilet rooms from a steam heat exchanger in the boiler room and an electric hot water heater provides hot water to the kitchen. Although the service size appears to be adequate, the existing hot water heaters have outlived their useful service life and are not suited for re-use in an academic facility.
2. The existing plumbing fixtures appear to be original vintage throughout.
3. The buildings sanitary system drains by gravity to outside of building.

Recommendations:

General System:

1. Design Criteria:
 - a. The Plumbing Systems of the building should be provided in accordance with Massachusetts 248 CMR, Massachusetts Fuel Gas and Plumbing Code and the Massachusetts Building Code.
 - b. Disconnect and remove all existing plumbing fixtures not to be reused complete with all associated piping.

Materials:

1. Domestic Water:
 - a. All new domestic water piping should be of Type "L" copper with wrought copper fittings, sweated with no-lead solder. All water piping will be insulated with 1" thick, heavy density, fiberglass insulation having an all-purpose jacket. All valves should be ball type. All valves and fittings should be insulated with pre-molded pipe enclosures packed with fiberglass insulation. Pipe will be supported individually on clevis type hangers. Twelve-inch (12") long pipe saddles should be provided between all supports and the insulated pipe.
2. Sanitary Waste and Vent:
 - a. All interior DW&V piping above grade should be service weight, cast iron pipe with "no hub" fittings except for pipe 2" and smaller which may be Type "M" copper tubing with sweat joints

3. Fixtures:

- a. All water closets, urinals and lavatories should be of vitreous china and should be white in color. Water closets should be wall-mounted units and operate on 1.28 gallons per flush. Urinals should be 0.5 gallons per flush. All fixtures should be installed with floor-mounted carriers.
- b. Lavatories should have sensor type faucets with hot and cold water controls. The supplies and wastes of all handicapped lavatories should be insulated with pre-formed insulation components. Water to all lavatories should be tempered to 110°F.

HVAC

Existing System Summary:

1. Classrooms:

- a. The classrooms were each furnished with a dedicated Nesbitt classroom unit ventilator, installed at the exterior wall complete with a fresh air louver with steam heating coil. The fresh air connection has an automatic damper to open when the unit is energized and closes when the unit is de-energized. The fresh air damper operation could not be verified. These units have outlived their useful service life and should be removed and replaced with new.
- b. General exhaust for the classrooms is achieved by a system of exhaust grilles, ductwork and roof mounted exhaust fans. The equipment appears to be original vintage and has outlived its useful service life.

2. Bathrooms:

- a. Each bathroom incorporates an exhaust grille connected to riser ducts to roof exhaust fans.

3. Gymnasium:

- a. The gymnasium has its own dedicated heating and ventilation system. The HVAC needs are met by a heating and ventilating air handling unit with a steam heating coil. The H&V unit is suspended from the gym roof structure. This unit was manufactured by Nesbitt, installed during the original construction of the school and has outlived its useful service life

4. Library:

- a. The library was furnished with a dedicated Nesbitt classroom unit ventilator, installed at the exterior wall complete with a fresh air louver with steam heating coil. The fresh air connection has an automatic damper to open when the unit is energized and closes when the unit is de-energized. The fresh air damper

operation could not be verified. This unit has outlived its useful service life and should be removed and replaced with new.

5. Cafeteria:

- a. The cafeteria is served by two (2) heating and ventilating air handling units with steam coils. The H&V units are installed in storage rooms that flank either side of the stage. These units were manufactured by Nesbitt, installed during the original construction of the school and have outlived their useful service life.

6. Boiler Room:

- a. Heat for the school is furnished by a combination of two (2) steam boilers and one (1) new high efficiency gas fired condensing boiler. The steam boilers serve the existing section of the school, while the condensing boiler serves the recently renovated section.
- b. The steam boilers were manufactured by H.B. Smith, model 440-1 Mills type each with seventeen (17) sections. These boilers were installed when the school was originally constructed and have outlived their useful service life. However, the original burners were replaced in 2007 with newer burners manufactured by Industrial Combustion. Low pressure steam condensate return to the boiler room via gravity where it is first recovered in a blow-off tank, which then drains to a condensate receiver/duplex boiler feed pump. This condensate handling equipment is original vintage, in poor condition and has outlived its useful service life.
- c. The gas fired high efficiency condensing boiler was installed in 2012 as part of the recently completed renovation project. This boiler was manufactured by Hydrotherm, model KN-20 and has a maximum output of 1,854 MBH. Based on preliminary load calculations, this boiler was sized to handle the renovated section of the school only. This boiler is in excellent condition and will provide reliable service for twenty (20) years if properly maintained.
- d. Heating hot water is circulated to the renovated section of the school by a pair of base-mounted end suction pumps manufactured by Taco, model CI2009. These pumps are controlled by variable frequency drives, which modulate the pump speed based on building load. The pumps are in excellent condition and will provide reliable service if properly maintained.

7. Automatic Temperature Controls:

- a. The renovated section of the school has been retrofitted within modern DDC controls, while pneumatic controls remain in the existing area.
- b. Control air is provided by a new duplex air compressor manufactured by Quincy. The control air is dried via a Hankinson air dryer. The compressor and air dryer are in excellent condition.

-
- c. Pneumatic controls are an outmoded means of providing automatic temperature controls.

Recommendations:

1. Classrooms:
 - a. The existing classroom unit ventilators shall be replaced with new units. The new classroom unit ventilators shall be furnished with hot water coils. The new classroom unit ventilators will use the ASHRAE III cycle of operation and be controlled by new DDC controls.
 - b. The existing roof mounted general exhaust fans will be replaced with new and rebalanced as required to provide code required exhaust air flow rates.
2. Bathrooms:
 - a. The existing roof mounted toilet room exhaust fans will be replaced with new and rebalanced as required to provide code required exhaust air flow rates.
3. Gymnasium:
 - a. The gymnasium heating and ventilating air handling unit shall be replaced with a new H&V unit. The new H&V unit shall be furnished with a hot water coil, will use the ASHRAE III cycle of operation and be controlled by new DDC controls.
4. Library:
 - a. The existing classroom unit ventilator shall be replaced with a new unit. The new classroom unit ventilator shall be furnished with a hot water coil. The new classroom unit ventilator will use the ASHRAE III cycle of operation and be controlled by new DDC controls.
5. Cafeteria:
 - a. The cafeteria heating and ventilating air handling units shall be replaced with new H&V units. The new H&V units shall be furnished with hot water coils, will use the ASHRAE III cycle of operation and be controlled by new DDC controls.
6. Boiler Room:
 - a. Due to the fact that steam systems are inefficient by modern standards and are expensive to maintain, it is recommended that the existing steam boilers be completely removed along with all associated steam and condensate piping and equipment.

-
- b. An additional gas fired high efficiency condensing boiler should be installed to provide heating hot water to the section of school to be renovated. This boiler will also have the added benefit of providing some redundancy and back up should a boiler be out of service.
 7. Automatic Temperature Controls:
 - a. The existing building management system should be upgraded as required to meet the needs of an educational facility. It is recommended that the existing pneumatic controls be completely removed and replaced with a modern DDC system. Any new thermostats or controls required as part of this project should also be DDC.
 8. Administration Area:
 - a. Due to the fact that the administration area is not air conditioned by a central means, it is recommended that a variable refrigerant flow (VRF) system be installed. This type of system consists of a series of ductless fancoil units served by a single air cooled condensing unit. These systems are manufactured by Mitsubishi, Daikin, and Fujitsu. VRF systems have proven to be very reliable, quiet and energy efficient.

Electrical Systems

Existing System Summary:

1. The building's 800 amp, 120/208 volt, three phase, enclosed main circuit breaker located in the Basement (room next to the transformer) is fed by three underground conduits from the pad mounted electric utility co. transformer. The transformer is fed by a primary electric service off of an electric utility co. pole. The electric utility co. meter is located on the exterior of the building. The enclosed main circuit breaker feeds the 800 amp main distribution panel MDP located in the Main Electric Room which in turn feeds panels in the room as well as other panels throughout the building. The MDP appears to be in good condition while the rest of the power distribution appears to be in original, poor condition.
2. The four zone conventional Fire Lite MS-4 fire alarm control panel is located in the Principal's Office. Zones are labeled Zone 1 Top Floor, Zone 2 Bottom Floor, and Zone 3 Service Area. One of the zones is unused. The fire alarm control panel calls the Fire Department via radio master box also located in the Principal's Office and an exterior mounted antenna. There are pull stations at egresses and entrances to Stairs.

The building appears to have complete coverage throughout as required by Code using heat detectors and smoke detectors, since the building does not have sprinklers. The Corridors have horn/strobes. A few of the Toilet rooms have strobes. Deficiencies include no horn/strobes in Classrooms and some of the larger spaces such as the Library, pull stations not at ADA heights, no fire alarm annunciators at the main entrances, no knox boxes at exterior of main entrances, most of the Toilet rooms and rooms of gathering do not have strobes, some areas do not have enough heat detectors to cover the entire room, no door holders on Corridor or Stair doors, the fire alarm system is not capable of voice evacuation, and horn/strobe coverage in Corridors does not appear to be adequate. We were not able to confirm if the elevator is equipped with elevator recall although not likely. The fire alarm system appears to be in poor condition.

Recommendations:

1. The existing electric service load should be reviewed before adding new load as the service is not that large when considering square footage of the building. It may turn out that the electric service is adequate, but due diligence should be performed. By contacting the electric utility co. and referencing the electric utility co. meter number, the peak demand on the electric service over the past year should be obtained. If the electric service were required to be upgraded, fortunately there are three conduits from the electric utility co. transformer to the enclosed main circuit breaker. The third conduit could be used to provide an upgrade to 1200 amps. A new 1200 amp main distribution panel would be required with the existing MDP being back fed at 800 amps.
2. The existing fire alarm system should be replaced with new because the existing fire alarm system is in poor condition and has many deficiencies. An addressable manual and automatic fire alarm system with voice evacuation should be provided connected to a radio master box and antenna to call the Fire Department in the event of an alarm. The fire alarm control panel should be located in the Main Electric Room or an area as so directed by the Fire Department. Remote annunciator panels should be provided at Fire Department entries, with knox boxes on the exterior of same locations. A map of the entire building should be framed and mounted adjacent to the fire alarm control panel and the annunciators. Manual pull stations should be located within five feet (5') of egresses and at entrances to Stairs. Additional pull stations should be provided as required by Code. Heat detectors should be provided in all rooms to provide complete coverage as required by Code and at the top of the elevator shaft. Smoke detectors should be provided in the Corridors, in Stairs at each floor, in the Elevator Machine Room, and at all elevator landings for early detection of smoke for recall. Speaker/strobes should be provided in the Corridors, Classrooms, Teacher Work,

Kitchen, Multi-purpose rooms, the Gymnasium, the Library, and larger spaces. Strobes should be provided in Toilet rooms and rooms of gathering. Mechanical equipment should be shut down by the fire alarm system as required by Code. Door holders should be provided on Stair and Corridor doors.

APPENDIX ii Structural Report

STRATTON ELEMENTARY SCHOOL

Arlington, Massachusetts

Renovation Study

July 31, 2014

INTRODUCTION

Foley Buhl Roberts & Associates, Inc. (FBRA) is working with Drummey Rosane Anderson, Inc. (DRA) to structurally evaluate proposed renovations and ADA upgrades to the Stratton Elementary School, located at 180 Mountain Avenue in Arlington, Massachusetts.

The building structure was reviewed at the site, during a July 11, 2014 visit. Various Architectural and Structural Drawings for the existing building (listed below) were made available, for use by the Project Team.

The purpose of this report is to identify and describe the structural systems of the existing building and to comment on the structural aspects of the proposed renovations.

AVAILABLE DOCUMENTS:

The following Architectural and Structural Drawings for the existing building were reviewed in the preparation of this report:

1960 Original Building:

- Structural Drawings (3 total), prepared by Lawrence S. Burke, P.E.; date not legible.

1966 Additions and Alterations:

- Architectural Drawings prepared Korslund, LeNormand & Quann, Inc., Norwood, Massachusetts, dated January 14, 1966.
- Structural Drawings S-1 and S-2, prepared by TIOT Engineering, Inc., Norwood, Massachusetts, dated January 14, 1966.

STRUCTURAL SYSTEMS DESCRIPTION:

1960 Original Building:

The original (1960) school building is a one and two-story, steel framed structure with steel beams and columns at the interior and perimeter of the building. The building was constructed on a sloping site (downwards, northwest to southeast). Classrooms are located in a two-story wing on the east side, at the Ground and First Floor levels. Classrooms are organized in a double loaded corridor arrangement. The classroom floor and roof framing was obscured by finishes. The Gymnasium, Cafetorium and Kindergarten wing is located on the west side of the building; Administrative Offices and the Library are located in between this wing and the Classroom wing. The roof structure in some areas (e.g. the Gymnasium) was visible, as there were no suspended ceilings. The boiler room is adjacent to the gymnasium; this is a 2+/- story high room with a mezzanine on the west side.

STRATTON ELEMENTARY SCHOOL

Arlington, Massachusetts

Renovation Study

July 31, 2014

Page 2 of 5

Story heights in the Classroom wing are approximately 11½ feet.

Structural Bays: Typical classroom floor and roof framing spans 28'-6" to paired steel columns at the (11'-4" wide) corridor. Spans vary in the western section Gymnasium, Cafetorium and Kindergarten).

Materials: The concrete strength is 2500 psi. Steel reinforcing is ASTM A307; $f_s=20,000$ psi. Structural steel has an allowable bending stress of 20,000 psi.

Subsurface Soils/Site: There is no boring information for the original building, however, all footings are designed to bear on rock. The building was constructed on a sloping site (downwards, west to east).

Flat Roof Construction at the classroom wing consists of 3" deep, cementitious wood fiber plank (Insulrock) with steel bulb tees, supported by open web steel joists which span the classrooms in the north-south direction. Steel joists are supported by steel beams and columns on each side of the central corridor and also at the building perimeter.

Sloped Roof Construction at the Gymnasium, Cafetorium and Kindergarten wing consists of steel beams spaced at 6 to 8 feet on centers, spanning up the slope to a central ridge beam. Cementitious wood fiber roof plank with steel bulb tees spans between beams. Sloped roof construction at the original Kindergarten wing is similar.

First Floor Construction in the Classroom wing consists of a 2½" deep concrete slab on steel forms, spanning 2+/- feet to open web steel bar joists. Bar joists are supported by steel beams and columns on each side of the central corridor and also at the building perimeter.

Lowest Level Floor construction (Ground Floor level in the Classroom wing and First Floor level elsewhere) is a 4" thick concrete slab on grade. The Gymnasium Floor was constructed approximately 5'-4" lower than the surrounding First Floor areas.

Foundations are reinforced concrete walls with continuous footings at the building perimeter and spread footings at individual, interior columns.

Expansion Joints: The (east) Classroom wing is structurally separated from the rest of the building by a 1" expansion joint.

Lateral force resistance (wind and seismic loading) is (presumably) provided by frame action between slabs, beams and columns and by the exterior, unreinforced masonry walls. Interior, non-structural masonry partitions may contribute to lateral load resistance, as well.

Exterior wall construction is masonry, with brick and precast facing. There does not appear to be an internal cavity, however, weep holes were observed at the base of the brick masonry veneer. Windows in the Classroom wing were recently replaced (2011). Roof overhang/eave construction is wood.

Fire Resistance: The steel framed, floor and roof structure is classified as non-combustible construction. Floor and roof framing is typically unprotected (i.e. Type IIB construction). There are no sprinklers.

Renovation Study
July 31, 2014

Page 3 of 5

1966 Additions:

In 1966, a two story Classroom/Playroom addition was constructed on the east side of the original building, extending the existing Classroom wing to the east. This addition is separated from the original Classroom wing by an expansion joint. An addition to the Kindergarten wing on the west side of the facility was constructed at this time as well, increasing the total gross floor area of the facility to approximately 66,000 square feet.

The Classroom/Playroom addition is a two story, steel framed structure with exterior masonry bearing walls and interior steel columns, similar to the original facility. The Kindergarten addition is an extension of the original Kindergarten wing, with a steel framed, sloping roof.

Since the 1966 additions, an elevator has been added to the building.

Story heights in the Classroom/Playroom addition are approximately 11½ feet, matching the original Classroom wing. The floor of the Playroom has been constructed approximately 6'-1½" lower than the adjacent section of the Ground Floor to provide additional ceiling height in this space.

Structural Bays: Floor and roof framing of the Classroom/Playroom addition spans 33'-10" to paired steel columns at the corridor, spaced 11'-4" apart (similar to the original, 1960 wing). The roof of the Kindergarten addition continues the slope of the original Kindergarten wing roof and is framed with steel beams spanning approximately 31 feet up the slope.

Materials: Concrete strength is 3000 psi at structural slabs and 2500 psi elsewhere. Steel reinforcing is intermediate grade. Structural steel is ASTM A36, with a yield strength of 36 ksi.

Subsurface Soils: There is no boring information available, however, the drawings indicate an allowable bearing pressure of 4 tons per square foot on natural material or on an 8 inch sand cushion over ledge.

Flat Roof Construction at the classroom wing consists of cementitious wood fiber plank (Insulrock) with steel bulb tees, typically spanning 4'-0" to open web steel joists. Steel joists span 33'-10" in the north-south direction and are supported by steel beams and columns on each side of the central corridor and by masonry bearing walls at the exterior.

Sloped Roof Construction at the Kindergarten addition consists of steel beams spaced at 6'-1" on centers, spanning up the slope and connecting to original steel framing. Cementitious fiber roof plank with steel bulb tees spans between beams.

First Floor Construction consists of a 2½" thick concrete slab on paper-backed wire mesh, spanning 2'-0" to open web steel joists. Steel joists span 33'-10" in the north-south direction and are supported by steel beams and columns at the corridor and by masonry bearing walls (presumably unreinforced) at the exterior.

Ground Floor construction at the Classroom and Kindergarten additions is a 4" thick concrete slab on grade, reinforced with welded wire fabric. To the west of the Playroom, utility tunnels have been constructed along the north and south perimeter foundation walls. As noted above, the Playroom floor was constructed approximately 6'-1½" below the adjacent section of the Ground Floor to the west.

Foundations are reinforced concrete frost walls with continuous footings at the building perimeter and spread footings at individual, interior columns.

STRATTON ELEMENTARY SCHOOL

Arlington, Massachusetts

Renovation Study

July 31, 2014

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Lateral force resistance (wind and seismic loading) is (presumably) provided by frame action between slabs, beams and columns and by the exterior, unreinforced masonry walls. Interior, non-structural masonry partitions may contribute to lateral load resistance, as well.

Exterior wall construction is masonry, with brick and precast facing. There does not appear to be an internal cavity, however, weep holes were observed at the base of the precast panels. Windows are typically individual, single pane aluminum units. Roof overhang/eave construction is wood.

Fire Resistance: The steel framed, floor and roof structure is classified as non-combustible construction. Floor and roof framing is typically unprotected. There are no sprinklers.

PROPOSED RENOVATIONS - STRUCTURAL COMMENTS

Renovations, alterations, repairs and additions to existing buildings in Massachusetts are governed by the provisions of the Massachusetts State Building Code (MSBC – 8th Edition) and the Massachusetts Existing Building Code (MEBC). These documents are based on amended versions of the 2009 *International Building Code (IBC)* and the 2009 *International Existing Building Code (IEBC)*, respectively.

The MEBC defines three (3) compliance methods for the repair, alteration, change of occupancy, addition or relocation of an existing building. The method of compliance is chosen by the Design Team (based on the project scope and cost considerations) and cannot be combined with other methods. In this case, the *Work Area Compliance Method* (IEBC Chapters 4 through 12) is most appropriate. This method is based on a proportional approach to compliance, where upgrades to an existing building are triggered by the type and extent of work. No change in use/occupancy of the building is proposed. The proposed renovations to the Stratton Elementary School would be classified as a *Level 2 Alteration* (IEBC 2009, Chapter 7), as the work area is less than 50% of the building floor area. In addition, Section 101.10 of the Massachusetts Chapter 34 Amendments (Masonry Walls) and Appendix A1 of IEBC 2009 would not be applicable. A seismic retrofit of the building would not be required.

In a previous (2011) renovation, windows in the Classroom wing were replaced, a new membrane roof was installed in this wing, exterior brick veneer was repaired/repointed and various MEP upgrades were undertaken.

The anticipated scope of the new, proposed renovations includes the following:

Renovation Area 1 (1960 Original Building):

Renovate the existing Administration, Library, Staff and Kitchen areas to provide new Administrative Offices and improved/expanded Nurse's, Teacher Dining and Kitchen spaces. The Library will be moved to the current Playroom at the east end of the building (1966 addition).

Anticipated Scope of Structural Work:

- Miscellaneous slab on grade trenching/patching, as required to accommodate new equipment and services in the Kitchen.
- FBRA recommends that existing masonry walls that are scheduled to remain in the renovated area (a number will be removed) be anchored to the roof construction, per

Renovation Study
July 31, 2014

Page 5 of 5

Sections A110.2.3 and A113.1 of IEBC 2009. Note that this would be a voluntary improvement (not specifically required by the Code), in accordance with IEBC 2009, Section 707.6.

Renovation Area 2 (1966 Addition):

As noted above, the Library will be relocated to the area currently occupied by the Playroom. As this level is approximately 6'-1½" lower than the adjacent floor, a new lift will be required (currently accessed by stairs only).

Anticipated Scope of Structural Work:

- Install a new lift on the west wall of the space. Removal of the slab on grade in this area and construction of a new pit will be required. The adjacent slab on grade will need to be patched after the construction of the pit is completed. A new opening (with a lintel) in the existing (non-load bearing) masonry wall will also be required.
- There is a raised slab area (approximately 200 square feet) at the northwest corner of this space (current Storage Room), adjacent to the stair. This construction (reinforced concrete slab and walls) will need to be removed to accommodate the proposed Workroom in the relocated Library. Infilling and patching of the slab on grade in this area will be required, once the existing construction is removed.
- Openings in the masonry exterior wall along the east side of this space may be modified. As this masonry wall provides lateral stability for the building, existing openings should not be widened and new openings should not be cut, if at all possible. Modifications such as cutting down the existing window sills to create a taller window could be achieved at a reasonable cost.

Miscellaneous Renovations:

- Another lift will be installed near the entrance to the Gymnasium (the floor of which is approximately 5'-4" below the adjacent First Floor elevation). A new pit and related slab on grade removal/infill/patching will be required.
- New MEP equipment will be located inside the building; no new roof top equipment is proposed.
- Cosmetic upgrades to spaces throughout the building may be done; however, such work will not impact structural requirements/scope.

End of Structural Report

APPENDIX iii Parity Study

PARITY ISSUES

PRIORITY 1	Design Suggestions
Lobbies	New Reception Desk, Secretary Desk and casework New carpeting for Admin Area New Ceiling System, Accent Canopies, Soffits Enhancements to Waiting Area Wood Paneling/ Acoustical Paneling or Fabric Wrapped Panels
Classrooms	New Casework/ Cubbies Upgrade Desks and Chairs Light Shelves at Windows Paint Walls New Teachers Desk
Corridors	Wood Lockers with Doors Ceramic Tile accent wall, one side of corridor/ wainscot height New wood classroom doors Breakout areas
Gymnasium	New Basketball Backstops Paint Walls, Structure and Roof Deck (Ceiling) Acoustical Panels/ Tectum on Walls New Protective Wall Pads Signage/ School Logo graphics on wall/ Center Court
Cafeteria	Acoustical Partition at Stage Wood Paneling/ Fabric Wrapped Panels at Proscenium Wall Acoustical Treatment on Sidewalls (Sections of Fabric Wrapped Panels) Replace Tables with New Cafeteria Furniture

PRIORITY 2	Design Suggestions
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Stage	<p>Casework for Instrument Storage</p> <p>Upgrade Sound System</p> <p>Upgrade Stage Lighting - quasi theatrical lighting</p> <p>Paint Walls, Ceiling and Structure</p>
Toilets	New Fixtures, Partitions, Mirrors and Accessories
Stairs	Install New Railing System
Entranceway	Enhance Main Entrance, Columns, Portico, School Signage
Site	<p>Directional Signage</p> <p>Line Striping for Parking and Traffic Control</p> <p>New Timber Guardrail along Parking Lot</p> <p>Outdoor Classroom</p> <p>Landscaping</p>



CLASSROOMS



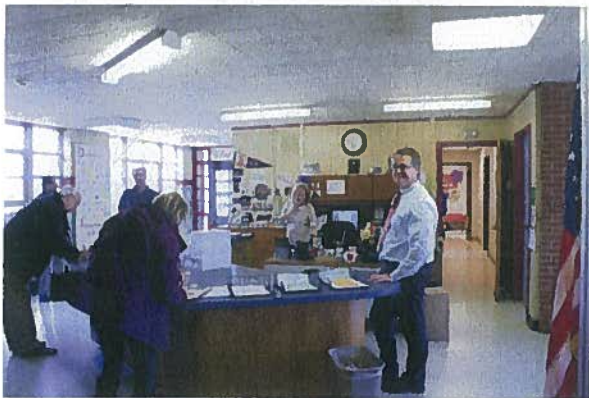
STRATTON SCHOOL



THOMPSON

- Insulated windows with light shelves.
- Linoleum tile flooring
- vibrant colors
- Casework - storage for books beneath windows
- Cubbies for Student Storage
- Contemporary furniture
- Comfortable Seating

LOBBY



STRATTON SCHOOL



THOMPSON

- Two story space - voluminous
- Open to second floor
- Sheet Vinyl Flooring
- Vibrant Covers
- New Casework, Counters, Wood Panelling
- Architectural Lighting
- Continuity to Principal Office and Work Room

CAFETERIA



STRATTON SCHOOL



THOMPSON

- Natural Light
- New and Contemporary Tables
- Recycling Kiosk
- Architectural Lighting
- Sheet Vinyl Flooring with patterns

CORRIDORS



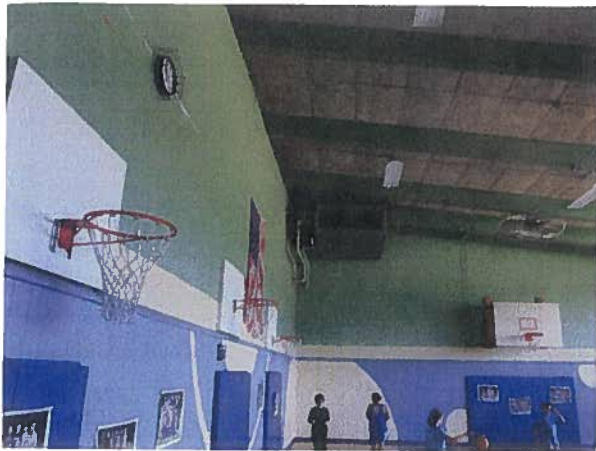
STRATTON SCHOOL



THOMPSON

- Ceramic Tile Wainscot
- Natural Light
- Break Out areas, small group areas
- Architectural Lighting
- Sheet Vinyl Flooring with patterns
- New doors to classrooms with circular windows

GYMNASIUM



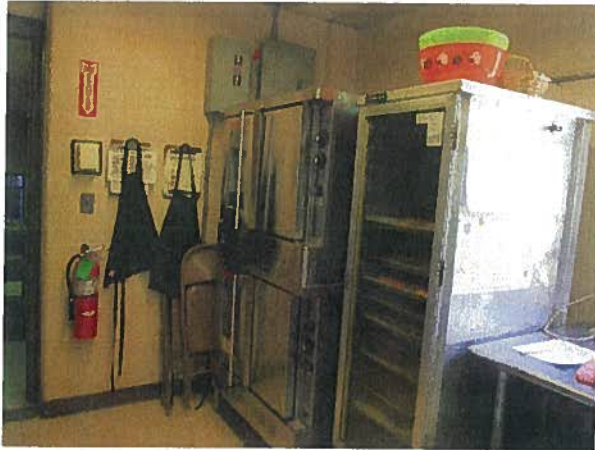
STRATTON SCHOOL

THOMPSON



- Adjustable, swing away backboards
- Better Quality, Glass Backboards
- Higher level finishes, wood panelling at stage
- More Natural Light
- Ventilation/ Destratification Fans
- Synthetic Flooring with Elementary themed striping
- Proper over-runs/ safety

KITCHEN



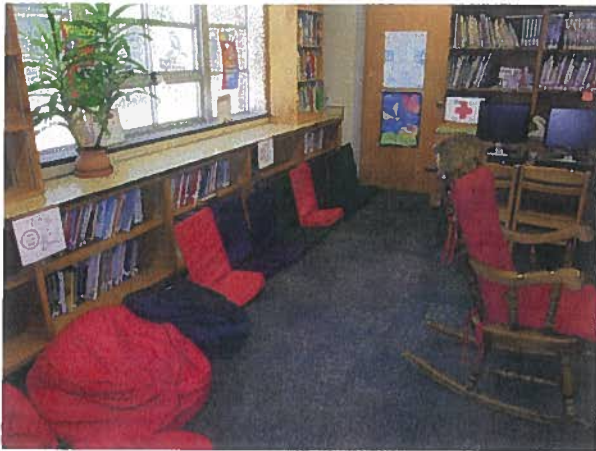
STRATTON SCHOOL

THOMPSON



- Cooking kitchen - Not warming kitchen
- Resinous Flooring
- FRP panels on walls for hygiene/ cleanability
- Adequate Storage
- Adequate Space for Food Prep

LIBRARY



STRATTON SCHOOL



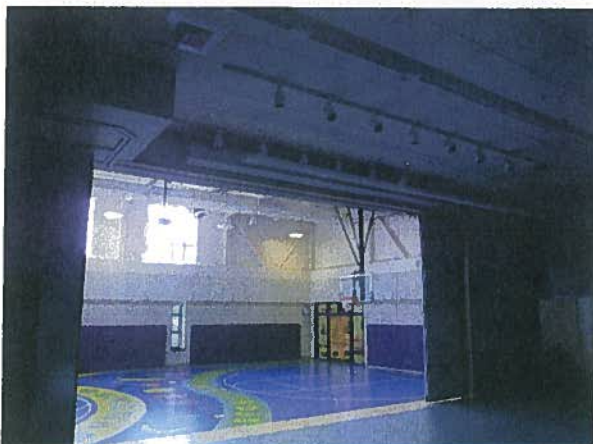
THOMPSON

- Natural Light
- New and Contemporary wood furniture
- Various area to support different activities
- Dedicated Work room and Office with Storage
- Architectural Lighting
- Reading Area
- New and Contemporary Carpet
- Acoustical Treatments

STAGE



STRATTON SCHOOL



THOMPSON

- Theatrical Lighting
- Acoustical Proscenium Partition for Simultaneous use
- Stage Used for Musical Program
- Casework for Instrument Storage

STAIRS



STRATTON SCHOOL



THOMPSON

Ceramic Tile Wainscot
Rubber Treads and Risers
Compliant Handrails and Guardrails

BATHROOMS



STRATTON SCHOOL



THOMPSON

Colorful Tile Pattern
Natural Light
Handicapped Accessible space and fixtures
Contemporary Sinks with Low fixtures and metering faucets

EXTERIOR BUILDING



STRATTON SCHOOL



THOMPSON

Sun Shades and Light Shelves
Articulated Entrances
Landscaping

SITE



STRATTON SCHOOL



THOMPSON

Landscaping
Play Structures
Site Benches
Signage

APPENDIX iv Assessor Report

APPENDIX v Photographs



Existing Front Entry



Existing Roof - View looking toward elementary wing existing built up roofing to be replaced with built up insulation and membrane system



Existing Storefront and Curtainwall window systems to be replaced in Elementary Wing with new energy efficient windows.



Existing Windows to be replaced in Elementary Wing with new thermally broken windows with insulating glass



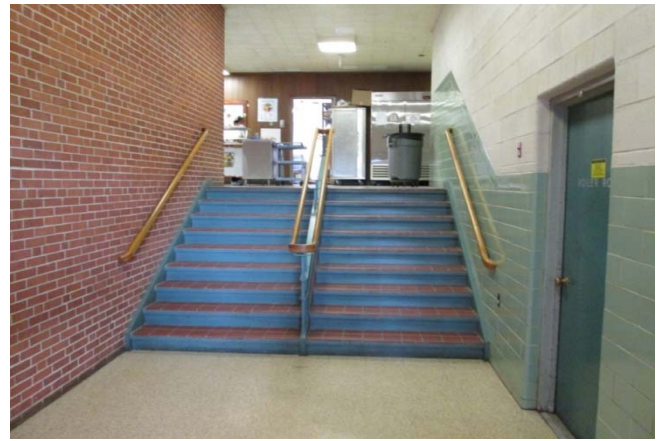
Existing Foodservice line currently occupies space in the Cafeteria Corridor due to limited kitchen space.



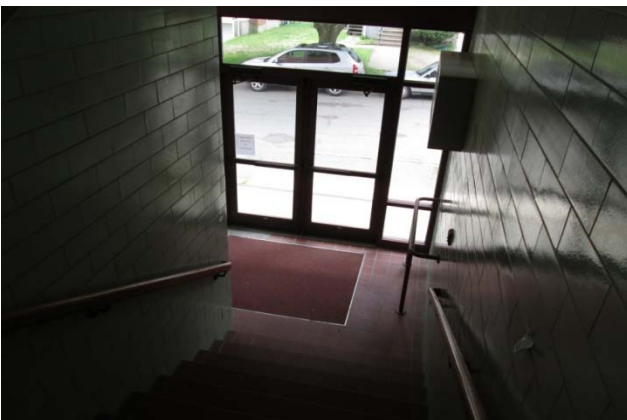
Existing Foodservice line currently occupies space in the Cafeteria Corridor due to limited kitchen space.



Existing Cafeteria to receive restoration to finishes and address accessibility issues to stage.



Existing Stair to Gymnasium and Boiler Room to be reconfigured and equipped with a new wheelchair lift.



Existing Stair A new wheelchair lift to access new Media Center will be required, location to be determined.



Existing After School Program Area to be converted to new Media Center.



Existing After School Program Area to be converted to new Media Center.




Existing After School Program Area to be converted to new Media Center.



Town of Arlington, Massachusetts

7:30 p.m. School Committee Discussion on NovusAgenda Software (45 minutes)

ATTACHMENTS:

Type	Description
 Backup Material	Adam K Summary from 9 4 2014 meeting docs

<p style="text-align: center;">NOVUS AGENDA SUMMARY</p> <p style="text-align: center;">For School Committee meeting on September 4, 2014</p>	<p style="text-align: center;">09/02/2014</p>
<p>COMMON QUESTIONS</p>	
<p>A. How does the system work with Executive Session?</p> <p>B. Can we make the agenda and packet available to the public a few days before the meeting?</p> <p>C. What are the security specifications of the system?</p> <p>D. How will Novus integrate with the website?</p> <p>E. What is the cost of NovusAgenda?</p> <p>F. Overall pilot summary, by Adam Kurowski, Systems Analyst</p> <p style="padding-left: 40px;">Attachment A: Integration of NovusAgenda with Vision Internet</p>	
<p>A. EXECUTIVE SESSION</p>	
<p>Materials destined for the Committee packet and designated for Executive session can be controlled appropriately in the Novus system. There are a few options for including these materials in the BoardView system, that only Committee members have access to, while omitting these materials on the publicly accessible PDF and HTML packet. Staff will need to be trained and diligent about these settings to ensure Executive Session protocols are followed. The Legal Department should be consulted to ensure protocols are valid.</p>	
<p>B. AGENDA AND PACKET AVAILABILITY</p>	
<ul style="list-style-type: none"> • Administrative staff has full control over when the agenda packet is posted to the BoardView (Board member access only) website and to the PublicView (public access only) document portal. • Staff can make the BoardView packet available on a different date and time than the PublicView. • Staff can create an agenda without reference material or an agenda packet with some or all reference material. • On both the BoardView and PublicView websites, the items in previous bullet can be created in PDF or HTML format. It is preferred that the HTML version is promoted as the first choice for users because is quicker to load, remains dynamic and instantly updated versus a downloaded PDF which will not, and it is fully ADA Compliant. • The more complex the policy for posting the materials, the more complex the workflow for staff to deliver. Meaning, posting an entire packet for the just the Committee on a date, then posting just the agenda without reference materials on a different date, and then posting the entire packet to the public on yet another date constitutes many scheduled steps for staff. Simplifying these requirements would be beneficial. • A policy and/or guide should be developed and adhered to by agenda item submitters and agenda creators to ensure success. 	
<p>C. SECURITY</p>	
<p>In general, an internet-based computer system has multiple security levels. The security of the data center</p>	

and the security of the internet connection to the user's computer.

Choosing a functional, dependable, and secure data center is the responsibility of the vendor and in this case, Novus uses an industry standard data center through Amazon. NovusAGENDA is written in C# and .NET with the data stored in a Microsoft SQL database that runs on Amazon EC2 servers (<http://aws.amazon.com/ec2/>), with daily backups stored on Amazon S3. (<http://aws.amazon.com/s3/>)

- For more information on Amazon EC2 security refer to the [Amazon Web Services: Overview of Security Process document](http://d36cz9buwru1tt.cloudfront.net/pdf/AWS_Security_Whitepaper.pdf).
(http://d36cz9buwru1tt.cloudfront.net/pdf/AWS_Security_Whitepaper.pdf)

The connection from the Amazon servers to a user's computer is more challenging to keep secure. It is the responsibility of the user to ensure that their connection is safe and secure.

D. WEBSITE INTEGRATION

Joan Roman, the Public Information Officer, has tested the integration of Novus' PublicView webpage with the Town's website. The Novus PublicView website is a document search portal that allows the public to view HTML and PDF agenda packets and minutes, and if available, links to meeting videos. Generally, we believe the integration test to be a success, although further tweaks on the Novus side would improve the look and feel and have been requested through Novus, such as changing the background color from white to that of the rest of our website, and adjusting the font size. Novus told us that those requests will be considered, but not immediately implemented. See Attachment A, for screenshots and notes on the integration.

E. NOVUS AGENDA COST

The pricing break down shows the cost in year one and annually thereafter. The cost omits the instant voting tool (\$600), which was deemed unnecessary by both the BOS and School Committee. It also omits the one-time training fee (\$750), which Novus verbally waived during a recent discussion. Although we have not talked in detail about video integration, Package 2 and 3 can be added later in the process and I recommend we revisit this topic later on. Discussion about video integration should include ACMI to ensure compatibility and technical aspects, as well as administrative staff and the IT Department.

Product	Cost
NovusAGENDA	\$7,950
NovusMEETING	Included
NovusBOARDVIEW	Included
NovusREPORTING	Included
Board and Committee management	Included
Video Integration (see below)	Included
Required Training (one-time fee)	\$750 fee waived per phone call on 8/11/14
Administrator Training	
Board Clerk Training	
User Training	
Board Training	
Web Based Training, on-demand videos	
Year 1 Cost and annually starting in Year 2	\$7,950

Video Integration	Annual Cost
Package 1	Free
Hosting of 25 videos per year, not indexed to coincide with agenda. <i>Adam Kurowski recommends Package 1 in Year 1, so that we can learn the basic tools before trying to use the more advanced video options.</i>	
Package 2	\$4,995
Unlimited videos, live stream in-meeting, hosting of past meeting videos, and POST-MEETING MANUAL indexing by Arlington staff so that agenda coincides with a exact point in the video	
Package 3	\$6,995
Unlimited videos, live stream in-meeting, hosting of past meeting videos, and IN-MEETING LIVE indexing by staff/assistant so that agenda coincides with a exact point in the video	
<i>All video options require a user to access a separate webpage to view</i>	

F. OVERALL PILOT SUMMARY, BY ADAM KUROWSKI, SYSTEMS ANALYST

After speaking with Board of Selectmen and School Committee admin staff, as well as people in similar positions in *Natick, Merrimac, and Medway, everyone seems to have the same impression of the system. The system improves the previous process of agenda packet development, especially related to paper usage, copying, printing, archiving, and searching for historic documents. However, everyone recognizes that the system has its quirks, seemingly too many clicks to perform certain functions within the agenda creation workflow, and it isn't very elegantly designed.

All of the previous items to relate to the systems' usability, which is an important part of the success of any new technology implementation. However, NovusAgenda is successfully being learned by BOS and School admin staff, so the flaws are not showstoppers. With professional training from Novus still on the horizon, we may find improved ways of interacting with the system. NovusAgenda scored the highest of our 3 finalist from a purely technical standpoint from our demonstrations earlier this year, so from that standpoint, the system is sound.

Integration with the Town website is also an important aspect to consider. From a technical standpoint,

Novus integrates well using hyperlinks and iframe tools, but aesthetically we will be seeking improvements from Novus to mesh better with our website look.

My opinion is that we would successfully meet many of our goals defined in the project scope if we implemented NovusAgenda. Although staff may continue to struggle with some of the system design quirks and frustrations, I anticipate that over time some of those items would be more easily overlooked due to other improvements gained. BOS and School admin staff has requested my continued support as they learn the system, which I plan to provide in the short term. Eventually staff will need to rely on Novus' virtual technical support, which the communities that I interviewed had very positive review of. Overall, I wish I was more enamored with the NovusAgenda system, but the cost, the functionality, and technological advancement that this system provides seem like a good fit for us.

Note: *each community has been using NovusAgenda for at least 6 months.

G. FOR SCHOOL COMMITTEE DISCUSSION

- A. Does the School Committee support or approve the Committees use of the NovusAgenda system?
- B. What policies need to be created related to workflow of NovusAgenda?
 - i. Closing date of packet material submission
 - ii. Posting date of public agenda and packet
 - iii. Paper packet availability to Committee and public at meetings
 - iv. Mobile device purchasing and use vs. personal device use
- C. Method of recording motions and votes
- D. Annual follow up meeting with Systems Analyst and Committee each June

ATTACHMENT A: Integration of NovusAgenda with Vision Internet

Option A. Calendar page can have a link directly to the agenda webpage. More effort for the Calendar item creator, less effort for the user.

Option B. Calendar page can have a link directly to the agenda and minutes search webpage. Less effort for the Calendar item creator, more effort for the user.

Interactive agenda webpage in Novus.

Novus Agenda and minutes search portal embedded in Vision Internet webpage. This page also accessed through Selectmen main webpage

Vision Internet page tan

View the demo page for the Board of Selectmen Agendas and Minutes here:
<http://arlingtonma.gov/town-governance/all-boards-and-committees/board-of-selectmen/agendas-minutes/agendas-minutes-reference-material-demo>

NovusAgenda iframe white, embedded within Vision Internet page

Meeting Date	Meeting Type	Meeting Location	Agenda HTML	Agenda PDF
08/04/14	Board of Selectmen Meeting	Selectmen's Chambers, 2nd Floor, Town Ha...		
07/28/14	Board of Selectmen Meeting	Selectmen's Chambers, 2nd Floor, Town Ha...		
06/23/14	Board of Selectmen Meeting	Selectmen's Chambers, 2nd Floor, Town Ha...		



Town of Arlington, Massachusetts

8:15 p.m. Superintendent's Report (20 minutes) K. Bodie

Summary:

ATTACHMENTS:

Type	Description
▣ Backup Material	Staffing Report September 18, 2014 Rob Spiegel

Staffing Report
September 18, 2014

New Administrator Summary

2 New Elementary Principals - Dallin and Thompson
New Special Education Director
New Assistant Principal at Ottoson

New Teachers Summary

63 New Teachers/Nurses/Team Chairs/Specialists

Of those:

42 replace teachers who retired, resigned, moved to another position, or are on a full year leave

19 are new positions (some are partial FTE's). Some are for the new cluster at Ottoson, some for grade level increases and other FTE needs at the middle and high school. We also have an increased in ELL staffing based on numbers of ELL student and staffing of math coaches.

2 positions in the preschool had previously been contractors. We made them employees this year.

1 position is a Title I Reading Teacher at Germaine Lawrence. Since the Title I money comes through us, we hire the staff person. Previously, this position was a tutor position, but GL decided to allocate the funds differently and were able to hire a teacher.

10 of the people newly hired as teachers had been teaching assistants or building subs in Arlington. Some others had done student teaching here and some others had previously been in long term substitute positions.

HR has met with each new hire to review essential information, including ethics law, insurance options, orientation schedule and to set teachers on the salary scale according to contract. We have also reviewed fingerprinting requirements for each new employee.

Hires by School:

<u>Arlington High School</u>	<u>14</u>
-------------------------------------	------------------

<u>Ottoson</u>	<u>16</u>
<u>Bishop</u>	<u>2</u>
<u>Brackett</u>	<u>5</u>
<u>Dallin</u>	<u>1</u>
<u>Hardy</u>	<u>4</u>
<u>Peirce</u>	<u>2</u>
<u>Stratton</u>	<u>7</u>
<u>Thompson</u>	<u>4</u>
<u>Menotomy Preschool</u>	<u>3</u>
<u>Germaine Lawrence</u>	<u>1</u>
<u>Split Between Schools</u>	<u>1</u>
<u>District-wide</u>	<u>3 (2 Elementary Math Coaches; 1 BCBA)</u>

New Teaching Assistants/Building Substitutes

40 New Teaching Assistants, as of today.

The hiring process continues for them, as we have some unfilled positions. .

Most replace T.A.'s who left. Some others are additional assistants for Kindergarten classrooms, class size needs, or building substitutes.

8 have Masters Degrees. Many others are in school in Masters Programs.

Arlington After School Staff:

We now have District-run after-school programs at Hardy, Thompson and Ottoson. We have 10 new after-school staff members, replacing staff members who left the After-School programs at

the end of the 2013-2014 school year and filling the new positions at the Ottoson after school program. Most of these staff members work 25 hours per week.



Town of Arlington, Massachusetts

8:35 p.m. Consent Agenda

Summary:

All items listed with an asterisk () are considered to be routine and will be enacted by one motion. There will be no separate discussion of these items unless a member of the committee so request, in which event the item will be considered in its normal sequence:*

**Approval of Warrant: Warrant # 5027 Dated September 4, 2014 in the amount of \$782,298.82*

**Approval of Draft Minutes: None*

ATTACHMENTS:

Type	Description
□ Backup Material	Warrant 15027

APPROVAL OF ACCOUNTS PAYABLE

I / We certify that there is due to the vendors named within this Accounts Payable Warrant the amount set against their respective names, in payment for services performed to date.

Warrant Number
Dated

15027
9/4/14

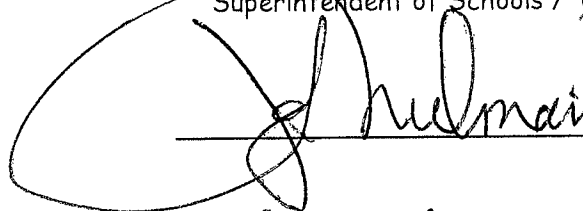
Total Warrant Amount

\$782,298.82

STATEMENT MADE UNDER THE PENALTIES OF PERJURY

 9/4/14


Superintendent of Schools / Chief Financial Officer

 9/4/14

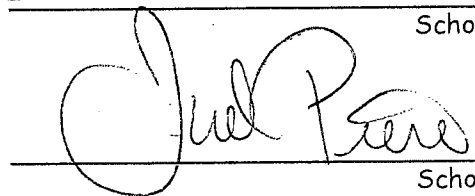
School Committee

 9/4/14

School Committee

 9/4/14

School Committee

 9/4/14

School Committee

SC

PRELIMINARY

TOWN OF ARLINGTON

DATE: 09/04/2014 WARRANT: 15027 AMOUNT: \$ 782,298.82

PAY TO EACH OF THE PERSONS NAMED IN THE ATTACHED WARRANT THE
SUMS SET AGAINST THEIR RESPECTIVE NAMES, AMOUNTING IN THE
AGGREGATE, AND CHARGE THE SAME TO APPROPRIATIONS OR ACCOUNTS
INDICATED.

TOWN MANAGER

COMPTROLLER

TOWN OF ARLINGTON



PRELIMINARY DETAIL INVOICE LIST

CASH ACCOUNT: 0000 1010

POOLED CASH

WARRANT: 15027 09/04/2014

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
27747	A PLUS TRANSPORTAION, 1 02816990 83301 3300	00000	7630015	INV	09/04/2014	82014 7,700.00 7,700.00 Invoice Net	188531		
				TRANS HOM	TRANS	CHECK TOTAL	7,700.00		-----
70032	ACADEMY OF PHYSICAL AN 1 02456854 83201 9300	00000	7633915	INV	09/04/2014	SUMMER PRGM/JS 2,750.00 2,750.00 Invoice Net	187923		
				SPED/SUMME	TUITION	CHECK TOTAL	2,750.00		-----
26864	ACCO BRANDS CORPORATIO 1 02096506 85103 2415	00000	10755915	INV	09/04/2014	2285059 245.00 245.00 Invoice Net	188452		
				ELEM EDUC	INSTRUCT	CHECK TOTAL	245.00		-----
21151	ACCURATE LABEL DESIGNS 1 02066506 84201 2430	00001	10807315	INV	09/04/2014	131679 430.95 430.95 Invoice Net	187444		
				ELEM EDUC	OFFICE	CHECK TOTAL	430.95		-----
21151	ACCURATE LABEL DESIGNS 1 02216506 84201 2430	00001	10803015	INV	09/04/2014	131358 157.84 157.84 Invoice Net	187732		
				ELEM EDUC	OFFICE	CHECK TOTAL	157.84		-----
70038	ACME BOOKBINDING 1 02486745 85106 2410	00001	10840315	INV	09/04/2014	6018 603.30 603.30 Invoice Net	188289		
				C&I SOC ST	TEXTBOOKS	CHECK TOTAL	603.30		-----
70038	ACME BOOKBINDING 1 02016507 85106 2410	00001	10776015	INV	09/04/2014	5580 924.23 924.23 Invoice Net	188664		
				SEC EDUC	TEXTBOOKS	CHECK TOTAL	924.23		-----
28030	ADMINISTRATIVE SOFTWAR 1 1336765 84201 6200	00000	10838815	INV	09/04/2014	9719 631.01 631.01 Invoice Net	187442		
				GEN ADMIN	OFFICE	CHECK TOTAL	631.01		-----
28030	ADMINISTRATIVE SOFTWAR 1 1336765 84201 6200	00000	10838815	INV	09/04/2014	10244 251.92 251.92 Invoice Net	187443		
				GEN ADMIN	OFFICE	CHECK TOTAL	251.92		-----
19606	ALL TRUCK AND EQUIPMEN 1 02816970 84802 3300	00000	7641515	INV	09/04/2014	77118 2,849.00 2,849.00 Invoice Net	188393		
				TRANS ED	VEHICLE RE	CHECK TOTAL	2,849.00		-----
19606	ALL TRUCK AND EQUIPMEN 1 02816970 84802 3300	00000	7641515	INV	09/04/2014	77122 3,718.20 3,718.20 Invoice Net	188394		
				TRANS ED	VEHICLE RE	CHECK TOTAL	3,718.20		-----
19606	ALL TRUCK AND EQUIPMEN 1 02816970 84802 3300	00000	7641515	INV	09/04/2014	77297 2,905.60 2,905.60 Invoice Net	188395		
				TRANS ED	VEHICLE RE	CHECK TOTAL	2,905.60		-----

TOWN OF ARLINGTON



PRELIMINARY DETAIL INVOICE LIST

CASH ACCOUNT: 0000 1010

POOLED CASH

WARRANT: 15027 09/04/2014

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
19606	ALL TRUCK AND EQUIPMEN	00000	7641515	INV	09/04/2014	77353	188396		
	1 02816970 84802 3300	TRANS ED	VEHICLE RE			1,250.69			
		Invoice Net				1,250.69			
19606	ALL TRUCK AND EQUIPMEN	00000	7641515	INV	09/04/2014	77444	188397		
	1 02816970 84802 3300	TRANS ED	VEHICLE RE			232.73			
		Invoice Net				232.73			
19606	ALL TRUCK AND EQUIPMEN	00000	7641515	INV	09/04/2014	77513	188398		
	1 02816970 84802 3300	TRANS ED	VEHICLE RE			3,387.77			
		Invoice Net				3,387.77			
		CHECK TOTAL				14,343.99			-----
70112	ALLSTON SUPPLY CO. INC	00000	578415	INV	09/04/2014	055924	188695		
	1 02756965 82904 4110	CUSTODIAL	CUSTODIAL			3,214.50			
		Invoice Net				3,214.50			
		CHECK TOTAL				3,214.50			-----
70131	AMERICAN ALARM & COMMU	00000	587315	INV	09/04/2014	J-58146	188689		
	1 02756960 83803 4225	FAC MAINT	SECURITY			1,768.00			
		Invoice Net				1,768.00			
70131	AMERICAN ALARM & COMMU	00000	10830015	INV	09/04/2014	S-184408	188690		
	1 02016960 83803 4225	MAINT SUPP	SECURITY			182.00			
		Invoice Net				182.00			
		CHECK TOTAL				1,950.00			-----
15135	AMERICAN SPORTS FLOORS	00000	483815	INV	09/04/2014	838-14	188691		
	1 02016960 82405 4220	MAINT SUPP	FLOORING			13,735.00			
		Invoice Net				13,735.00			
		CHECK TOTAL				13,735.00			-----
70166	AMERICAN TIME & SIGNAL	00000	569315	INV	09/04/2014	728570	188693		
	1 02756960 84308 4220	FAC MAINT	ELECTRICAL			2,483.52			
		Invoice Net				2,483.52			
70166	AMERICAN TIME & SIGNAL	00000	590515	INV	09/04/2014	729041	188694		
	1 02036960 84308 4220	MAINT ELEC	ELECTRICAL			134.89			
	2 02186960 84308 4220	FACILITIES	ELECTRICAL			134.89			
		Invoice Net				269.78			
		CHECK TOTAL				2,753.30			-----
30756	ARBORETUM GROUP LLC	00000	10846815	INV	09/04/2014	INDIAN FOOD 6/5-6/19	188454		
	1 1336770 81112 6200	ADULT ED	INSTRUCT			210.00			
		Invoice Net				210.00			
		CHECK TOTAL				210.00			-----
75173	ARL/BEL TRANSPORTATION	00001	7630115	INV	09/04/2014	7/1/14-7/31/14	187924		
	1 02816980 83301 3300	SPED/REIMB	TRANS			7,978.00			
		Invoice Net				7,978.00			
		CHECK TOTAL				7,978.00			-----

TOWN OF ARLINGTON

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WARRANT: 15027

09/04/2014

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
70224	ARLINGTON COAL & LUMBE	00000	577715	INV	09/04/2014	682089	188684		
	1 02756960 84306 4220		FAC MAINT	CARPENTRY		143.30			
			Invoice Net			143.30			
70224	ARLINGTON COAL & LUMBE	00000	577715	INV	09/04/2014	682628	188685		
	1 02756960 84306 4220		FAC MAINT	CARPENTRY		61.25			
			Invoice Net			61.25			
70224	ARLINGTON COAL & LUMBE	00000	577715	INV	09/04/2014	683964	188686		
	1 02756960 84306 4220		FAC MAINT	CARPENTRY		16.54			
			Invoice Net			16.54			
70224	ARLINGTON COAL & LUMBE	00000	577715	INV	09/04/2014	684285	188687		
	1 02756960 84306 4220		FAC MAINT	CARPENTRY		29.99			
			Invoice Net			29.99			
70224	ARLINGTON COAL & LUMBE	00000	577715	INV	09/04/2014	685372	188688		
	1 02756960 84306 4220		FAC MAINT	CARPENTRY		44.57			
			Invoice Net			44.57			
			CHECK TOTAL			295.65			-----
74880	ARLINGTON SWIFTY PRINT	00000	10829515	INV	09/04/2014	121174	187445		
	1 02016507 84201 2430		SEC EDUC	OFFICE		603.50			
			Invoice Net			603.50			
74880	ARLINGTON SWIFTY PRINT	00000	10752814	INV	09/04/2014	121029	187446		
	1 02606910 84201 1210		SUPER	OFFICE		401.17			
			Invoice Net			401.17			
74880	ARLINGTON SWIFTY PRINT	00000	10731015	INV	09/04/2014	121362	188249		
	1 02606575 87202 2357		MEMBERSHIP	TRAINING		209.79			
			Invoice Net			209.79			
74880	ARLINGTON SWIFTY PRINT	00000	10828115	INV	09/04/2014	121431	188661		
	1 02026620 85104 3510		ATHLE/ADMI	ATHL SUPPL		166.97			
			Invoice Net			166.97			
74880	ARLINGTON SWIFTY PRINT	00000	10830515	INV	09/04/2014	121527	188824		
	1 02016507 84201 2430		SEC EDUC	OFFICE		877.46			
			Invoice Net			877.46			
74880	ARLINGTON SWIFTY PRINT	00000	10828615	INV	09/04/2014	121454	188834		
	1 02026620 85104 3510		ATHLE/ADMI	ATHL SUPPL		171.13			
			Invoice Net			171.13			
			CHECK TOTAL			2,430.02			-----
70246	ARLMONT GLASS INC.	00000	578015	INV	09/04/2014	051039	188692		
	1 02756960 82411 4220		FAC MAINT	WINDOW		698.93			
			Invoice Net			698.93			
			CHECK TOTAL			698.93			-----
70379	BAY STATE ENVELOPE CO.	00000	10701815	INV	09/04/2014	150860	187448		
	1 02036507 83404 2430		SEC EDUC	PRINTING		124.75			
			Invoice Net			124.75			
			CHECK TOTAL			124.75			-----
24583	BAYSTATE INTERPRETERS,	00000	7632615	INV	09/04/2014	289540	187925		

TOWN OF ARLINGTON

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 02456857 83101	2330	SPED CONTR	PROF TECH		2,829.80			
			Invoice Net			2,829.80			
			CHECK TOTAL			2,829.80			-----
29685	BEACON ABA SERVICES, I	00000	7632715	INV	09/04/2014	1015628	187926		
	1 02456857 83101	2330	SPED CONTR	PROF TECH		397.50			
			Invoice Net			397.50			
			CHECK TOTAL			397.50			-----
15609	BEACON HIGH SCHOOL	00000	7639615	INV	09/04/2014	030458	188399		
	1 02456848 83201	9300	TUITION DY	TUITION		3,254.52			
			Invoice Net			3,254.52			
15609	BEACON HIGH SCHOOL	00000	7635315	INV	09/04/2014	030421	188400		
	1 02456848 83201	9300	TUITION DY	TUITION		3,254.52			
			Invoice Net			3,254.52			
15609	BEACON HIGH SCHOOL	00000	7634215	INV	09/04/2014	030413	188401		
	1 02456848 83201	9300	TUITION DY	TUITION		3,254.52			
			Invoice Net			3,254.52			
			CHECK TOTAL			9,763.56			-----
70406	MARIE BELL	00000	7630315	INV	09/04/2014	JULY 2014	187927		
	1 02816980 83301	3300	SPED/REIMB	TRANS		190.00			
			Invoice Net			190.00			
			CHECK TOTAL			190.00			-----
70412	BELMONT AND CRYSTAL SP	00001	580015	INV	09/04/2014	1249889 080114	187447		
	1 02606910 85806	1210	SUPER	MISC SUPPL		56.49			
			Invoice Net			56.49			
			CHECK TOTAL			56.49			-----
70412	BELMONT AND CRYSTAL SP	00001	585915	INV	09/04/2014	1040804 080114	188838		
	1 02756960 84201	4220	FAC MAINT	OFFICE		37.66			
			Invoice Net			37.66			
			CHECK TOTAL			37.66			-----
30582	BETTER CHINESE LLC	00000	10789815	INV	09/04/2014	INV1117687	187745		
	1 178 835106	2410	MANDARIN	LANG - CS		30.46			
			Invoice Net			30.46			
			CHECK TOTAL			30.46			-----
71274	BLICK ART MATERIALS	00001	10775715	INV	09/04/2014	3283557	188310		
	1 02546750 85103	2415	VISUAL/ART	INSTRUCT		149.62			
			Invoice Net			149.62			
71274	BLICK ART MATERIALS	00001	10775715	INV	09/04/2014	3293264	188311		
	1 02546750 85103	2415	VISUAL/ART	INSTRUCT		76.54			
			Invoice Net			76.54			
			CHECK TOTAL			226.16			-----

TOWN OF ARLINGTON



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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
22234	THE BOOK RACK		00000	10709715	INV 09/04/2014	571	188250		
	1 02306740 85106	2410		C&I ENGLIS	TEXTBOOKS	3,370.50			
				Invoice Net		3,370.50			
22234	THE BOOK RACK		00000	10730415	INV 09/04/2014	572	188319		
	1 02296581 85103	2415		READING IN	INSTRUCT	12,016.20			
				Invoice Net		12,016.20			
				CHECK TOTAL		15,386.70			-----
23615	BOSTON ABA, INC.		00000	7632915	INV 09/04/2014	11234	187928		
	1 02456821 83101	2320		SPED/CLINI	PROF TECH	416.80			
				Invoice Net		416.80			
23615	BOSTON ABA, INC.		00000	7632915	INV 09/04/2014	11235	187929		
	1 02456821 83101	2320		SPED/CLINI	PROF TECH	764.64			
				Invoice Net		764.64			
23615	BOSTON ABA, INC.		00000	7632915	INV 09/04/2014	11236	187930		
	1 02456821 83101	2320		SPED/CLINI	PROF TECH	621.67			
				Invoice Net		621.67			
23615	BOSTON ABA, INC.		00000	7632915	INV 09/04/2014	11237	187931		
	1 02456821 83101	2320		SPED/CLINI	PROF TECH	200.00			
				Invoice Net		200.00			
				CHECK TOTAL		2,003.11			-----
70500	BOSTON COLLEGE CAMPUS		00000	7635015	INV 09/04/2014	7/1-7/25/14-JC	188402		
	1 02456848 83201	9300		TUITION DY	TUITION	6,865.38			
				Invoice Net		6,865.38			
				CHECK TOTAL		6,865.38			-----
18495	BOSTON HIGASHI SCHOOL		00000	7635615	INV 09/04/2014	1507603	188403		
	1 02456848 83201	9300		TUITION DY	TUITION	6,166.64			
				Invoice Net		6,166.64			
18495	BOSTON HIGASHI SCHOOL		00000	7634715	INV 09/04/2014	1507412	188404		
	1 02456851 83201	9300		OOD RESIDE	TUITION	17,584.44			
				Invoice Net		17,584.44			
				CHECK TOTAL		23,751.08			-----
70513	BOSTON UNIVERSITY		00001	10708115	INV 09/04/2014	1	188255		
	1 02306740 87202	2357		C&I ENGLIS	ENG PROF D	275.00			
				Invoice Net		275.00			
				CHECK TOTAL		275.00			-----
25591	BOWERS, VIRGINIA AUTUM		00000	7629215	INV 09/04/2014	8/4-8/8/14	187932		
	1 02456857 83101	2310		SPED CONTR	PROF TECH	325.00			
				Invoice Net		325.00			
25591	BOWERS, VIRGINIA AUTUM		00000	7629215	INV 09/04/2014	8/11-8/15/14	187933		
	1 02456857 83101	2310		SPED CONTR	PROF TECH	300.00			
				Invoice Net		300.00			
25591	BOWERS, VIRGINIA AUTUM		00000	7629215	INV 09/04/2014	8/18-8/22/14	187934		
	1 02456857 83101	2310		SPED CONTR	PROF TECH	250.00			
				Invoice Net		250.00			

TOWN OF ARLINGTON



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25591 BOWERS, VIRGINIA AUTUM	00000 7629215 INV 09/04/2014					8/25-8/29/14	188532		
1 02456857 83101 2310	SPED CONTR PROF TECH					250.00			
	Invoice Net					250.00			
	CHECK TOTAL					1,125.00			-----
30702 BRANDL, JEREMY	00000 587015 INV 09/04/2014					MLG 8/1-26	188697		
1 02756965 82904 4110	CUSTODIAL CUSTODIAL					121.52			
	Invoice Net					121.52			
	CHECK TOTAL					121.52			-----
24268 BRUBAKER, ANNETTE	00000 10801714 INV 09/04/2014					REIMB SF SUPPLIES	187733		
1 1336775 85103 6200	SUMMER FUN INSTRUCT					184.84			
	Invoice Net					184.84			
	CHECK TOTAL					184.84			-----
70602 BSN SPORTS INC	00001 10826715 INV 09/04/2014					96253074	187476		
1 02026633 85104 3510	ATH/VOLLEY ATHL SUPPL					1,085.95			
2 02026648 85104 3510	ATH/G/VBB ATHL SUPPL					1,085.94			
	Invoice Net					2,171.89			
70602 BSN SPORTS INC	00001 10826215 INV 09/04/2014					96235764	187477		
1 02026625 85104 3510	ATHL/GOLF ATHL SUPPL					1,412.58			
	Invoice Net					1,412.58			
70602 BSN SPORTS INC	00001 10826815 INV 09/04/2014					96217657	187478		
1 02026624 85104 3510	ATHL/FOOTB ATHL SUPPL					1,280.91			
	Invoice Net					1,280.91			
	CHECK TOTAL					4,865.38			-----
70426 BUREAU OF EDUCATION &	00000 10789315 INV 09/04/2014					4539842	187743		
1 02636575 87202 2357	PROF DEV TRAINING					495.00			
	Invoice Net					495.00			
	CHECK TOTAL					495.00			-----
16797 BURKE, RENEE BERNAZZAN	00000 7640615 INV 09/04/2014					8/11-8/14/14	187935		
1 02456800 83101 2320	PK-SPED PROF TECH					960.00			
	Invoice Net					960.00			
	CHECK TOTAL					960.00			-----
70693 CAM OFFICE SERVICES, I	00000 10843715 INV 09/04/2014					82944	187449		
1 02036507 85101 2430	SEC EDUC REPRO SUPP					346.26			
	Invoice Net					346.26			
70693 CAM OFFICE SERVICES, I	00000 10843715 INV 09/04/2014					82939	187450		
1 02036507 85101 2430	SEC EDUC REPRO SUPP					1,210.20			
	Invoice Net					1,210.20			
70693 CAM OFFICE SERVICES, I	00000 10803115 INV 09/04/2014					82663	187734		
1 02216506 85101 2430	ELEM EDUC REPRO SUPP					571.72			
	Invoice Net					571.72			
70693 CAM OFFICE SERVICES, I	00000 10803115 INV 09/04/2014					82656	187735		
1 02216506 85101 2430	ELEM EDUC REPRO SUPP					255.42			
	Invoice Net					255.42			

TOWN OF ARLINGTON



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70693	CAM OFFICE SERVICES, I	00000	10778715	INV	09/04/2014	82938	187936		
	1 02456800 85101 2430	PK-SPED		REPRO	SUPP	1,490.95			
		Invoice Net				1,490.95			
70693	CAM OFFICE SERVICES, I	00000	10778715	INV	09/04/2014	82976	187937		
	1 02456800 85101 2430	PK-SPED		REPRO	SUPP	211.17			
		Invoice Net				211.17			
70693	CAM OFFICE SERVICES, I	00000	10830215	INV	09/04/2014	83262	188251		
	1 02016507 85101 2430	SEC EDUC		REPRO	SUPP	168.35			
		Invoice Net				168.35			
70693	CAM OFFICE SERVICES, I	00000	10830215	INV	09/04/2014	83308	188252		
	1 02016507 85101 2430	SEC EDUC		REPRO	SUPP	861.40			
		Invoice Net				861.40			
70693	CAM OFFICE SERVICES, I	00000	10853715	INV	09/04/2014	83251	188290		
	1 02606910 85101 1210	SUPER		REPRO	SUPP	677.50			
		Invoice Net				677.50			
70693	CAM OFFICE SERVICES, I	00000	581115	INV	09/04/2014	83238	188291		
	1 02636935 84201 1420	HUMAN RES/		OFFICE		203.85			
		Invoice Net				203.85			
70693	CAM OFFICE SERVICES, I	00000	10830415	INV	09/04/2014	83396	188662		
	1 02016566 85101 2430	MMGT PRINC		REPRO	SUPP	609.70			
		Invoice Net				609.70			
70693	CAM OFFICE SERVICES, I	00000	587415	INV	09/04/2014	83228	188698		
	1 02756960 84201 4220	FAC MAINT		OFFICE		37.58			
		Invoice Net				37.58			
		CHECK TOTAL				6,644.10			-----
70824	CENTRAL FAN CO, INC	00000	562015	INV	09/04/2014	1162393	188715		
	1 02036960 84308 4220	MAINT ELEC		ELECTRICAL		2,689.28			
		Invoice Net				2,689.28			
		CHECK TOTAL				2,689.28			-----
26807	CHENG & TSUI CO.	00000	10789915	INV	09/04/2014	622919	187744		
	1 178 835106 2410	MANDARIN		LANG - CS		142.98			
		Invoice Net				142.98			
		CHECK TOTAL				142.98			-----
71834	THE CHILDREN'S HEALTH	00000	572414	INV	09/04/2014	30204	188825		
	1 1672014 85103 2410	SANBORN GR		MATERIALS		603.75			
		Invoice Net				603.75			
		CHECK TOTAL				603.75			-----
24820	CHILDREN'S SPEECH AND	00000	7632015	INV	09/04/2014	14196	188405		
	1 02456818 83101 2320	SPED/DEAF		PROF TECH		100.00			
		Invoice Net				100.00			
		CHECK TOTAL				100.00			-----
20140	CITY PAINT & SUPPLY	00001	591215	INV	09/04/2014	429227	188710		
	1 02036960 82410 4220	MAINT ELEC		PAINTING		215.88			
		Invoice Net				215.88			

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WARRANT: 15027 09/04/2014

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
20140	CITY PAINT & SUPPLY	00001	591815	INV	09/04/2014	429275	188711		
	1 02756960 82410 4220	FAC MAINT	PAINTING			100.02			
		Invoice Net				100.02			
20140	CITY PAINT & SUPPLY	00001	590715	INV	09/04/2014	429139	188712		
	1 02096960 82410 4220	PAINTING	PAINTING			115.93			
		Invoice Net				115.93			
20140	CITY PAINT & SUPPLY	00001	590715	INV	09/04/2014	429106	188713		
	1 02096960 82410 4220	PAINTING	PAINTING			45.45			
		Invoice Net				45.45			
20140	CITY PAINT & SUPPLY	00001	591015	INV	09/04/2014	429196	188714		
	1 02036960 82410 4220	MAINT ELEC	PAINTING			140.91			
		Invoice Net				140.91			
		CHECK TOTAL				618.19			-----
70934	CLEARWAY SCHOOL	00000	7634815	INV	09/04/2014	2014-2015-505	188406		
	1 02456848 83201 9300	TUITION DY	TUITION			2,750.00			
		Invoice Net				2,750.00			
		CHECK TOTAL				2,750.00			-----
24670	CLINTON LIVERY, INC.	00000	7630415	INV	09/04/2014	JLUY 2014-JD	187938		
	1 02816980 83301 3300	SPED/REIMB	TRANS			3,240.00			
		Invoice Net				3,240.00			
		CHECK TOTAL				3,240.00			-----
30760	COCKOS INC	00000	10758615	INV	09/04/2014	01771	188663		
	1 02546755 85103 2415	VISUAL/PER	INSTRUCT			476.00			
		Invoice Net				476.00			
		CHECK TOTAL				476.00			-----
19921	COLLINS SPORTS MEDICIN	00000	10826315	INV	08/05/2014	230568	187475		
	1 02026620 85104 3510	ATHLE/ADMI	ATHL SUPPL			2,399.73			
		Invoice Net				2,399.73			
		CHECK TOTAL				2,399.73			-----
25897	COMBUSTION SERVICE COM	00000	586615	INV	09/04/2014	22419	188699		
	1 02756960 82414 4220	FAC MAINT	BOILER C.S			530.00			
		Invoice Net				530.00			
25897	COMBUSTION SERVICE COM	00000	586615	INV	09/04/2014	22421	188700		
	1 02756960 82414 4220	FAC MAINT	BOILER C.S			530.00			
		Invoice Net				530.00			
25897	COMBUSTION SERVICE COM	00000	586615	INV	09/04/2014	22422	188701		
	1 02756960 82414 4220	FAC MAINT	BOILER C.S			280.00			
		Invoice Net				280.00			
25897	COMBUSTION SERVICE COM	00000	586615	INV	09/04/2014	22423	188702		
	1 02756960 82414 4220	FAC MAINT	BOILER C.S			520.00			
		Invoice Net				520.00			
25897	COMBUSTION SERVICE COM	00000	586615	INV	09/04/2014	22424	188703		
	1 02756960 82414 4220	FAC MAINT	BOILER C.S			280.00			
		Invoice Net				280.00			

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25897	COMBUSTION SERVICE COM	00000	586615	INV	09/04/2014	22441	188704		
	1 02756960 82414 4220		FAC MAINT	BOILER C.S		1,164.00			
			Invoice Net			1,164.00			
25897	COMBUSTION SERVICE COM	00000	586615	INV	09/04/2014	22444	188705		
	1 02756960 82414 4220		FAC MAINT	BOILER C.S		675.00			
			Invoice Net			675.00			
25897	COMBUSTION SERVICE COM	00000	586615	INV	09/04/2014	22453	188706		
	1 02756960 82414 4220		FAC MAINT	BOILER C.S		887.00			
			Invoice Net			887.00			
25897	COMBUSTION SERVICE COM	00000	586615	INV	09/04/2014	22454	188707		
	1 02756960 82414 4220		FAC MAINT	BOILER C.S		530.00			
			Invoice Net			530.00			
25897	COMBUSTION SERVICE COM	00000	586615	INV	09/04/2014	22469	188708		
	1 02756960 82414 4220		FAC MAINT	BOILER C.S		600.00			
			Invoice Net			600.00			
25897	COMBUSTION SERVICE COM	00000	586615	INV	09/04/2014	22483	188709		
	1 02756960 82414 4220		FAC MAINT	BOILER C.S		520.00			
			Invoice Net			520.00			
			CHECK TOTAL			6,516.00			-----
27622	COMMONWEALTH OF MASSAC	00001	587915	INV	09/04/2014	51163	188716		
	1 02756960 82414 4220		FAC MAINT	BOILER C.S		150.00			
			Invoice Net			150.00			
27622	COMMONWEALTH OF MASSAC	00001	587915	INV	09/04/2014	51150-Schl Dept	188717		
	1 02756960 82414 4220		FAC MAINT	BOILER C.S		200.00			
			Invoice Net			200.00			
27622	COMMONWEALTH OF MASSAC	00001	587215	INV	09/04/2014	45817	188718		
	1 02756960 82414 4220		FAC MAINT	BOILER C.S		100.00			
			Invoice Net			100.00			
27622	COMMONWEALTH OF MASSAC	00001	587215	INV	09/04/2014	46249	188719		
	1 02756960 82414 4220		FAC MAINT	BOILER C.S		50.00			
			Invoice Net			50.00			
27622	COMMONWEALTH OF MASSAC	00001	587215	INV	09/04/2014	45823	188720		
	1 02756960 82414 4220		FAC MAINT	BOILER C.S		300.00			
			Invoice Net			300.00			
27622	COMMONWEALTH OF MASSAC	00001	587215	INV	09/04/2014	45810-Schl Dept	188721		
	1 02756960 82414 4220		FAC MAINT	BOILER C.S		500.00			
			Invoice Net			500.00			
			CHECK TOTAL			1,300.00			-----
13896	COMMITTEE FOR CHILDREN	00001	10778415	INV	09/04/2014	254727	187939		
	1 02456800 85103 2415		PK-SPED	INSTRUCT		100.00			
			Invoice Net			100.00			
			CHECK TOTAL			100.00			-----
71004	COMMUNITY NEWSPAPER CO	00001	10730115	INV	09/04/2014	CN13152775	187458		
	1 02636935 83403 1420		HUMAN RES/	ADS		482.98			
			Invoice Net			482.98			

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	482.98		-----
71088	COTTING SCHOOL		00000	7637215 INV	09/04/2014	8849	188407		
	1 02456854 83201	9300		SPED/SUMME TUITION		7,034.98			
				Invoice Net		7,034.98			
71088	COTTING SCHOOL		00000	7638515 INV	09/04/2014	8790	188408		
	1 02456854 83201	9300		SPED/SUMME TUITION		7,034.98			
				Invoice Net		7,034.98			
						CHECK TOTAL	14,069.96		-----
29725	CROSSROADS SCHOOL FOR		00000	7637115 INV	09/04/2014	9853	188409		
	1 02456845 83201	9300		OOD/AIDE TUITION		3,945.92			
	2 02456848 83201	9300		TUITION DY TUITION		8,321.05			
				Invoice Net		12,266.97			
						CHECK TOTAL	12,266.97		-----
26183	CROTCHED MOUNTAIN		00000	7634615 INV	09/04/2014	118081	188410		
	1 02456845 83201	9300		OOD/AIDE TUITION		9,608.67			
	2 02456851 83201	9300		OOD RESIDE TUITION		21,795.79			
				Invoice Net		31,404.46			
						CHECK TOTAL	31,404.46		-----
30667	CS VENTILATION		00000	591115 INV	09/04/2014	51737	188722		
	1 02036960 82412	4220		MAINT ELEC HVAC		200.00			
				Invoice Net		200.00			
						CHECK TOTAL	200.00		-----
14684	CURIOUS CREATURES		00000	10248815 INV	08/05/2014	140722-10	187474		
	1 07712015 83302	2440		LEP SUMMER FIELD TRIP		310.00			
				Invoice Net		310.00			
						CHECK TOTAL	310.00		-----
71176	D'AGOSTINO'S DELI		00000	10713415 INV	09/04/2014	2718	187479		
	1 02606910 84902	1210		SUPER FOOD SUPPL		195.69			
				Invoice Net		195.69			
71176	D'AGOSTINO'S DELI		00000	10713415 INV	09/04/2014	2763	187742		
	1 02606910 84902	1210		SUPER FOOD SUPPL		1,554.11			
				Invoice Net		1,554.11			
71176	D'AGOSTINO'S DELI		00000	10856215 INV	09/04/2014	2777	187940		
	1 02456806 87202	2357		SPED ADM M TRAINING		193.64			
				Invoice Net		193.64			
						CHECK TOTAL	1,943.44		-----
30691	ANNE & TED DECOURCEY		00000	7633515 INV	09/04/2014	REIMB SETTLEMENT	187941		
	1 02456848 83201	9300		TUITION DY TUITION		20,000.00			
				Invoice Net		20,000.00			
						CHECK TOTAL	20,000.00		-----

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71246	DEMCO, INC.					5359607	187451		
	1 02156506 84201 2430		00001 10768415	INV	09/04/2014	217.90			
			ELEM EDUC OFFICE			217.90			
			Invoice Net			5355159	188293		
71246	DEMCO, INC.					207.80			
	1 02216506 85103 2415		00001 10803715	INV	09/04/2014	207.80			
			ELEM EDUC INSTRUCT			207.80			
			Invoice Net			CHECK TOTAL	425.70		-----
26869	DEUTSCH WILLIAMS BROOK					54	187452		
	1 02606905 83102 1430		00000 579915	ACI	09/04/2014	3,675.00			
			LEGAL SCOM LEGAL SERV			3,675.00			
			Invoice Net			CHECK TOTAL	3,675.00		-----
18399	DEVEREAUX MASSACHUSETT					213279JUL14	188411		
	1 02456851 83201 9300		00001 7637915	INV	09/04/2014	10,336.33			
			OOD RESIDE TUITION			10,336.33			
			Invoice Net			213279JUL'14	188412		
18399	DEVEREAUX MASSACHUSETT					3,959.10			
	1 02456851 83201 9300		00001 7637915	INV	09/04/2014	3,959.10			
			OOD RESIDE TUITION			CHECK TOTAL	14,295.43		-----
30634	DIRECT ENERGY MARKETIN					H14465013	187453		
	1 02756960 82104 4120		00001 579615	INV	09/04/2014	30.55			
			FAC MAINT NAT GAS			30.55			
			Invoice Net			H14503625	188312		
30634	DIRECT ENERGY MARKETIN					56.38			
	1 02756960 82104 4120		00001 579615	INV	09/04/2014	56.38			
			FAC MAINT NAT GAS			H14503627	188313		
			Invoice Net			38.28			
30634	DIRECT ENERGY MARKETIN					38.28			
	1 16606848 83201 9300		00001	INV	09/04/2014	H14503624	188314		
			SPED/TUITI TUITION			75.86			
			Invoice Net			75.86			
30634	DIRECT ENERGY MARKETIN					H14503626	188315		
	1 02756960 82104 4120		00001 579615	INV	09/04/2014	61.25			
			FAC MAINT NAT GAS			61.25			
			Invoice Net			H14503628	188316		
30634	DIRECT ENERGY MARKETIN					258.22			
	1 02756960 82104 4120		00001 579615	INV	09/04/2014	258.22			
			FAC MAINT NAT GAS			H14503629	188317		
			Invoice Net			48.02			
			Invoice Net			CHECK TOTAL	568.56		-----
17470	DISCOUNT SCHOOL SUPPLY					D19726130102	187942		
	1 02456800 85103 2415		00001 10778315	INV	09/04/2014	1,147.79			
			PK-SPED INSTRUCT			1,147.79			
			Invoice Net			CHECK TOTAL	1,147.79		-----

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13412	DRUMMEY ROSANE ANDERSON	00001	577215	INV	09/04/2014	Inv#0000002	188723		
	1 02216960 88920 7200		STR/MAINT	CONSTRUCT		8,225.00			
				Invoice Net		8,225.00			
				CHECK TOTAL		8,225.00			-----
29365	DUGGAN MECHANICAL SERV	00000	586415	INV	09/04/2014	03240	188724		
	1 02756960 82412 4220		FAC MAINT	HVAC		833.26			
				Invoice Net		833.26			
29365	DUGGAN MECHANICAL SERV	00000	586415	INV	09/04/2014	03263	188725		
	1 02756960 82412 4220		FAC MAINT	HVAC		405.00			
				Invoice Net		405.00			
29365	DUGGAN MECHANICAL SERV	00000	586415	INV	09/04/2014	03264	188726		
	1 02756960 82412 4220		FAC MAINT	HVAC		1,109.03			
				Invoice Net		1,109.03			
29365	DUGGAN MECHANICAL SERV	00000	586415	INV	09/04/2014	03378	188727		
	1 02756960 82412 4220		FAC MAINT	HVAC		337.50			
				Invoice Net		337.50			
29365	DUGGAN MECHANICAL SERV	00000	586415	INV	09/04/2014	03380	188728		
	1 02756960 82412 4220		FAC MAINT	HVAC		405.00			
				Invoice Net		405.00			
29365	DUGGAN MECHANICAL SERV	00000	586415	INV	09/04/2014	03422	188729		
	1 02756960 82412 4220		FAC MAINT	HVAC		895.42			
				Invoice Net		895.42			
29365	DUGGAN MECHANICAL SERV	00000	586415	INV	09/04/2014	03467	188730		
	1 02756960 82412 4220		FAC MAINT	HVAC		877.50			
				Invoice Net		877.50			
29365	DUGGAN MECHANICAL SERV	00000	586415	INV	09/04/2014	03469	188731		
	1 02756960 82412 4220		FAC MAINT	HVAC		519.83			
				Invoice Net		519.83			
29365	DUGGAN MECHANICAL SERV	00000	586415	INV	09/04/2014	03472	188732		
	1 02756960 82412 4220		FAC MAINT	HVAC		472.50			
				Invoice Net		472.50			
				CHECK TOTAL		5,855.04			-----
30757	DUKE, AMY	00000	10846615	INV	09/04/2014	SF SUPPLIES 6/25-8/5	188455		
	1 1336775 85103 6200		SUMMER FUN	INSTRUCT		50.67			
				Invoice Net		50.67			
				CHECK TOTAL		50.67			-----
17624	EAST CAMBRIDGE PIANO	00000		INV	09/04/2014	8972	187454		
	1 18406506 83101 2440		ELEM ED	PROF TECH		150.00			
				Invoice Net		150.00			
				CHECK TOTAL		150.00			-----
27043	ED-CONSULTING, LLC	00000	10588214	INV	09/04/2014	1413	188765		
	1 1812013 83101 2110		TAH DIRECT	PROF TECH		3,000.00			
				Invoice Net		3,000.00			
				CHECK TOTAL		3,000.00			-----

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71410 EDCO					09/04/2014	015582	188456		
1 02636575 87202	2357	00000 10731115	INV	PROF DEV TRAINING		375.00			
		Invoice Net				375.00			
		CHECK TOTAL				375.00			-----
22844 EDUCATION TO GO					09/04/2014	1129424	188318		
1 1336770 81112	6200	00000 10839015	INV	ADULT ED INSTRUCT		455.00			
		Invoice Net				455.00			
22844 EDUCATION TO GO					09/04/2014	1130968	188665		
1 1336770 81112	6200	00000 10839015	INV	ADULT ED INSTRUCT		13.50			
		Invoice Net				13.50			
		CHECK TOTAL				468.50			-----
17253 EDUCATION, INC.					09/04/2014	202476	188413		
1 02456803 83101	2310	00000 7597914	INV	SPED/TUTOR PROF TECH		35.00			
		Invoice Net				35.00			
		CHECK TOTAL				35.00			-----
71451 EPS LITERACY & INTERVE					09/04/2014	10786908	188254		
1 02216506 85106	2410	00002 10805115	INV	ELEM EDUC TEXTBOOKS		449.79			
		Invoice Net				449.79			
		CHECK TOTAL				449.79			-----
21569 EIDSON, DONNA					09/04/2014	SF DEBRIEF LUNCH	188457		
1 1336775 83101	6200	00000 10846515	INV	SUMMER FUN CONSULT		52.00			
		Invoice Net				52.00			
		CHECK TOTAL				52.00			-----
27560 ELY CENTER					09/04/2014	7620	188414		
1 08192014 83101	2357	00000 7616514	INV	SUCCESS PROF DEV		4,200.00			
		Invoice Net				4,200.00			
27560 ELY CENTER					09/04/2014	7644	188415		
1 08192014 83101	2357	00000 7616514	INV	SUCCESS PROF DEV		325.50			
		Invoice Net				325.50			
27560 ELY CENTER					09/04/2014	#7644	188416		
1 02456818 83101	2320	00000 7641315	INV	SPED/DEAF PROF TECH		874.50			
		Invoice Net				874.50			
		CHECK TOTAL				5,400.00			-----
15009 EMC PARADIGM PUBLISHIN					09/04/2014	10623444	187746		
1 02516730 85106	2410	00000 10789415	INV	C&I WORLD TEXTBOOKS		2,131.60			
2 129 85103	2415	ITALIAN INSTRUCT				2,000.00			
		Invoice Net				4,131.60			
		CHECK TOTAL				4,131.60			-----
29634 EXTRA PACKAGING CORP					09/04/2014	43645	187455		
1 02246506 85103	2415	00001 10813615	INV	ELEM EDUC INSTRUCT		145.00			
		Invoice Net				145.00			

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29634	EXTRA PACKAGING CORP		00001 10814215	INV	09/04/2014	43864	188253		
	1 02246506 85103 2415		ELEM EDUC	INSTRUCT		145.00			
			Invoice Net			145.00			
			CHECK TOTAL			290.00			-----
12894	FARR ACADEMY		00000 7641215	INV	09/04/2014	IVC0004188	188417		
	1 02456854 83201 9300		SPED/SUMME	TUITION		7,429.89			
			Invoice Net			7,429.89			
12894	FARR ACADEMY		00000 7641215	INV	09/04/2014	IVC0004220	188418		
	1 02456854 83201 9300		SPED/SUMME	TUITION		113.68			
			Invoice Net			113.68			
			CHECK TOTAL			7,543.57			-----
21435	FITCHBURG STATE COLLEG		00000 10789215	INV	09/04/2014	AP SPANISH LANG.	187747		
	1 02636575 87202 2357		PROF DEV	TRAINING		765.00			
			Invoice Net			765.00			
			CHECK TOTAL			765.00			-----
18836	FLORES, JENNIFER		00000 10810515	INV	09/04/2014	THOMPSON SUMMER 2014	188458		
	1 15123255 85103 3520		THOMPSON	SUPPLIES		36.74			
	2 15123655 83302 3520		AFT SCH	SUMMER		144.75			
	3 15123655 84902 3520		AFT SCH	FOOD SUPPL		3.99			
			Invoice Net			185.48			
18836	FLORES, JENNIFER		00000 10810415	INV	09/04/2014	SUMMER CAMP 2014	188459		
	1 15123255 85103 3520		THOMPSON	SUPPLIES		144.35			
	2 15123655 84902 3520		AFT SCH	FOOD SUPPL		54.03			
			Invoice Net			198.38			
			CHECK TOTAL			383.86			-----
28555	FLYNN, RANDI		00000 10846415	INV	09/04/2014	SF SUPPLIES 7/18/14	188460		
	1 1336775 85103 6200		SUMMER FUN	INSTRUCT		30.00			
			Invoice Net			30.00			
			CHECK TOTAL			30.00			-----
30300	FOLLETT SCHOOL Solutio		00001 10813415	INV	09/04/2014	476941-3	187456		
	1 169 85106 2410		BILL'S BKS	TEXTBOOKS		692.03			
			Invoice Net			692.03			
30300	FOLLETT SCHOOL Solutio		00001 10745414	INV	09/04/2014	434880a-2	188292		
	1 169 85106 2410		BILL'S BKS	TEXTBOOKS		1,083.53			
			Invoice Net			1,083.53			
			CHECK TOTAL			1,775.56			-----
75136	FOLLETT SCHOOL Solutio		00002 10840215	INV	09/04/2014	1653328A	188666		
	1 1937 8400		SOC/STUD	TEXTS EXP		545.76			
			Invoice Net			545.76			
			CHECK TOTAL			545.76			-----
71618	THE FOLLETT SOFTWARE C		00001 10629715	INV	09/04/2014	1142704	188667		

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 02096506 85103	2415	ELEM EDUC	INSTRUCT		148.57			
			Invoice Net			148.57			
						CHECK TOTAL	148.57		-----
71643 FREDERICK, PAUL	00000		INV	09/04/2014		8315	187566		
1 02026630 83804	3510	ATHL/SOCCE	ATHLETIC			25.00			
			Invoice Net			25.00			
71643 FREDERICK, PAUL	00000		INV	09/04/2014		8337	187567		
1 02026630 83804	3510	ATHL/SOCCE	ATHLETIC			25.00			
			Invoice Net			25.00			
71643 FREDERICK, PAUL	00000		INV	09/04/2014		8318	187568		
1 02026630 83804	3510	ATHL/SOCCE	ATHLETIC			25.00			
			Invoice Net			25.00			
71643 FREDERICK, PAUL	00000		INV	09/04/2014		8317	187571		
1 02026630 83804	3510	ATHL/SOCCE	ATHLETIC			25.00			
			Invoice Net			25.00			
						CHECK TOTAL	100.00		-----
71653 FREY SCIENTIFIC	00001 10849315		INV	09/04/2014		208113093697	188302		
1 02426715 85103	2415	C&I SCIENC	INSTRUCT			59.46			
			Invoice Net			59.46			
						CHECK TOTAL	59.46		-----
71712 ACCO BRANDS USA LLC	00003 10813115		INV	09/04/2014		2271978	187457		
1 02246506 84201	2430	ELEM EDUC	OFFICE			581.44			
			Invoice Net			581.44			
71712 ACCO BRANDS USA LLC	00003 10631115		INV	09/04/2014		2273000	188295		
1 02096506 84201	2430	ELEM EDUC	OFFICE			145.36			
			Invoice Net			145.36			
						CHECK TOTAL	726.80		-----
71736 GIFFORD SCH + DAY CTR	00000 7636615		INV	09/04/2014		51977	188419		
1 02456854 83201	9300	SPED/SUMME	TUITION			4,063.68			
			Invoice Net			4,063.68			
71736 GIFFORD SCH + DAY CTR	00000 7636615		INV	09/04/2014		52078	188420		
1 02456854 83201	9300	SPED/SUMME	TUITION			62.22			
			Invoice Net			62.22			
						CHECK TOTAL	4,125.90		-----
27307 GRANT PROFFESIONALS	00000 10842715		INV	09/04/2014		8858890	188294		
1 02496930 87202	2357	GRANTS DEV	TRAINING			400.00			
			Invoice Net			400.00			
						CHECK TOTAL	400.00		-----
26115 GROTH MUSIC	00000 10630115		INV	09/04/2014		2220585	188766		
1 02096506 85103	2415	ELEM EDUC	INSTRUCT			138.95			
			Invoice Net			138.95			
						CHECK TOTAL	138.95		-----

TOWN OF ARLINGTON



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CASH ACCOUNT: 0000 1010

POOLED CASH

WARRANT: 15027 09/04/2014

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
26814	HAMERAY PUBLISHING	GRO	00000 10630415	INV	09/04/2014	110921	188256		
	1 02096506 85106	2410	ELEM EDUC	TEXTBOOKS		549.12			
			Invoice Net			549.12			
26814	HAMERAY PUBLISHING	GRO	00000 10630515	INV	09/04/2014	110922	188257		
	1 02096506 85106	2410	ELEM EDUC	TEXTBOOKS		537.24			
			Invoice Net			537.24			
26814	HAMERAY PUBLISHING	GRO	00000 10630615	INV	09/04/2014	110923	188258		
	1 02096506 85106	2410	ELEM EDUC	TEXTBOOKS		546.48			
			Invoice Net			546.48			
26814	HAMERAY PUBLISHING	GRO	00000 10630715	INV	09/04/2014	110924	188259		
	1 02096506 85106	2410	ELEM EDUC	TEXTBOOKS		554.40			
			Invoice Net			554.40			
26814	HAMERAY PUBLISHING	GRO	00000 10630815	INV	09/04/2014	110925	188260		
	1 02096506 85106	2410	ELEM EDUC	TEXTBOOKS		572.88			
			Invoice Net			572.88			
			CHECK TOTAL			2,760.12			-----
29784	MICHAEL HANNA		00000 574115	INV	09/04/2014	RC SUPPLIES	188461		
	1 08192014 85103	2415	SUCCESS	INSTRUCT		22.77			
			Invoice Net			22.77			
			CHECK TOTAL			22.77			-----
29797	HARDIMAN, ANNE		00000	INV	09/04/2014	CONSULT 6/3-6/25/14	187944		
	1 16606836 83101	2320	SPED/PSYCH	PROF TECH		400.00			
			Invoice Net			400.00			
			CHECK TOTAL			400.00			-----
71968	HAWTHORNE EDUCATIONAL		00000 10779815	INV	09/04/2014	519637	187943		
	1 02456575 85106	2357	SPED/P.D.	TEXTBOOKS		550.00			
			Invoice Net			550.00			
			CHECK TOTAL			550.00			-----
26946	HEINEMANN		00002 10820115	INV	09/04/2014	6358965	187460		
	1 02636915 85103	1220	CURRICULUM	INSTRUCT		21,908.25			
			Invoice Net			21,908.25			
			CHECK TOTAL			21,908.25			-----
20160	HEINEMANN PROFESSIONAL		00002 10818615	INV	09/04/2014	6363278	187459		
	1 02156506 85103	2415	ELEM EDUC	INSTRUCT		352.00			
			Invoice Net			352.00			
			CHECK TOTAL			352.00			-----
28487	HENEHAN, PAUL		00000 7633815	INV	09/04/2014	REIMB AGREEMENT	187945		
	1 02456854 83201	9300	SPED/SUMME	TUITION		1,200.00			
			Invoice Net			1,200.00			
			CHECK TOTAL			1,200.00			-----
21828	HENLEY ENTERPRISE		00000 7641615	INV	09/04/2014	125252	188421		

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 02816970 84802 3300			TRANS ED VEHICLE RE		39.08			
				Invoice Net		39.08			
				CHECK TOTAL		39.08			-----
28473	IMAGINE EASY SOLUTIONS	00000	10780115	INV	09/04/2014	INV1199	188767		
	1 02016563 85106 2410			LIBRARY/ME TEXTBOOKS		914.40			
				Invoice Net		914.40			
				CHECK TOTAL		914.40			-----
30668	INSTITUTE OF FINANCIAL	00000	10476715	INV	09/04/2014	20361610	187461		
	1 02666920 87301 2357			BUS OFFICE PROF AFFLI		265.00			
				Invoice Net		265.00			
				CHECK TOTAL		265.00			-----
72151	INTERNATIONAL READING	00001	10731415	INV	09/04/2014	1859981	188676		
	1 02636575 87301 2357			PROF DEV PROF AFFLI		69.00			
				Invoice Net		69.00			
				CHECK TOTAL		69.00			-----
29677	JUNGLE INC.	00000	10828315	INV	09/04/2014	88518	188261		
	1 02026620 85104 3510			ATHLE/ADMI ATHL SUPPL		947.59			
				Invoice Net		947.59			
29677	JUNGLE INC.	00000	10827515	INV	09/04/2014	88793	188668		
	1 02026648 85104 3510			ATH/G/VBB ATHL SUPPL		333.80			
				Invoice Net		333.80			
				CHECK TOTAL		1,281.39			-----
19317	JUSTICE RESOURCE INSTI	00000	7639115	INV	09/04/2014	12450115ARL-DS	188422		
	1 02456848 83201 9300			TUITION DY TUITION		5,311.46			
				Invoice Net		5,311.46			
19317	JUSTICE RESOURCE INSTI	00000	7635215	INV	09/04/2014	12450115ARL-AC	188425		
	1 02456848 83201 9300			TUITION DY TUITION		5,311.46			
				Invoice Net		5,311.46			
19317	JUSTICE RESOURCE INSTI	00000	7635415	INV	09/04/2014	12450115ARL-JC	188426		
	1 02456848 83201 9300			TUITION DY TUITION		5,311.46			
				Invoice Net		5,311.46			
19317	JUSTICE RESOURCE INSTI	00000	7639415	INV	09/04/2014	12350115ARL-ES	188427		
	1 02456851 83201 9300			OOD RESIDE TUITION		6,412.04			
				Invoice Net		6,412.04			
				CHECK TOTAL		22,346.42			-----
72259	KEANE FIRE & SAFETY EQ	00000	527315	INV	09/04/2014	482172	188779		
	1 02756960 82408 4220			FAC MAINT ELECTRICAL		654.09			
				Invoice Net		654.09			
72259	KEANE FIRE & SAFETY EQ	00000	527315	INV	09/04/2014	482173	188780		
	1 02756960 82408 4220			FAC MAINT ELECTRICAL		125.16			
				Invoice Net		125.16			
72259	KEANE FIRE & SAFETY EQ	00000	527315	INV	09/04/2014	482174	188781		

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 02756960 82408 4220			FAC MAINT	ELECTRICAL	1,496.15			
				Invoice Net		1,496.15			
72259	KEANE FIRE & SAFETY EQ	00000	527315	INV	09/04/2014	482175	188782		
	1 02756960 82408 4220			FAC MAINT	ELECTRICAL	177.62			
				Invoice Net		177.62			
72259	KEANE FIRE & SAFETY EQ	00000	527315	INV	09/04/2014	482176	188783		
	1 02756960 82408 4220			FAC MAINT	ELECTRICAL	49.50			
				Invoice Net		49.50			
72259	KEANE FIRE & SAFETY EQ	00000	527315	INV	09/04/2014	482177	188784		
	1 02756960 82408 4220			FAC MAINT	ELECTRICAL	202.31			
				Invoice Net		202.31			
72259	KEANE FIRE & SAFETY EQ	00000	527315	INV	09/04/2014	482178	188785		
	1 02756960 82408 4220			FAC MAINT	ELECTRICAL	164.86			
				Invoice Net		164.86			
72259	KEANE FIRE & SAFETY EQ	00000	527315	INV	09/04/2014	482179	188786		
	1 02756960 82408 4220			FAC MAINT	ELECTRICAL	82.00			
				Invoice Net		82.00			
72259	KEANE FIRE & SAFETY EQ	00000	527315	INV	09/04/2014	482180	188790		
	1 02756960 82408 4220			FAC MAINT	ELECTRICAL	56.00			
				Invoice Net		56.00			
				CHECK TOTAL		3,007.69			-----
72276	KELVIN ELECTRONICS	00000	10702415	INV	09/04/2014	256549	188262		
	1 02036507 85103 2415			SEC EDUC	INSTRUCT	192.50			
				Invoice Net		192.50			
				CHECK TOTAL		192.50			-----
72291	KEYSTONE BATTERY	00000	590415	INV	09/04/2014	32888	188733		
	1 02156960 84308 4220			FACILITIES	ELECTRICAL	169.00			
				Invoice Net		169.00			
				CHECK TOTAL		169.00			-----
72363	LABBB COLLABORATIVE	00001		INV	09/04/2014	010649	187946		
	1 16606980 83301 3300			SPED/LABB	TRANS	765.00			
				Invoice Net		765.00			
				CHECK TOTAL		765.00			-----
24921	LAKESHORE LEARNING MAT	00001	10804215	INV	09/04/2014	4141010714	188296		
	1 02216506 85106 2410			ELEM EDUC	TEXTBOOKS	57.49			
				Invoice Net		57.49			
				CHECK TOTAL		57.49			-----
72372	LAKESHORE LEARNING MAT	00001	10778215	INV	09/04/2014	4562010814	187947		
	1 02456800 85103 2415			PK-SPED	INSTRUCT	634.60			
				Invoice Net		634.60			
72372	LAKESHORE LEARNING MAT	00001	10842515	INV	09/04/2014	4505740814	188263		
	1 02296503 85103 2415			ELEM/SW	INSTRUCT	1,400.00			
				Invoice Net		1,400.00			

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
72372 LAKESHORE LEARNING	MAT 00001 10842515	INV	09/04/2014			4505750814	188264		
1 02296503 85103 2415	ELEM/SW	INSTRUCT				1,400.00			
	Invoice Net					1,400.00			
72372 LAKESHORE LEARNING	MAT 00001 10842515	INV	09/04/2014			4505770814	188265		
1 02296503 85103 2415	ELEM/SW	INSTRUCT				1,400.00			
	Invoice Net					1,400.00			
	CHECK TOTAL					4,834.60			-----
72433 LEAGUE SCHOOL	00000 7640315	INV	09/04/2014			15-1107	188428		
1 02456851 83201 9300	OOD RESIDE	TUITION				14,049.20			
	Invoice Net					14,049.20			
	CHECK TOTAL					14,049.20			-----
72515 LINGUI SYSTEMS INC	00000 10806915	INV	09/04/2014			2826810	187462		
1 02066506 85103 2415	ELEM EDUC	INSTRUCT				95.90			
	Invoice Net					95.90			
	CHECK TOTAL					95.90			-----
13986 LONGSTRETH	00000 10797915	INV	09/04/2014			1034032A	188669		
1 02026638 85104 3510	ATH/G/F.H.	ATHL SUPPL				725.56			
	Invoice Net					725.56			
	CHECK TOTAL					725.56			-----
30640 JAMES MAGAURAN, MD	00000 7629915	INV	09/04/2014			2261	188429		
1 02456836 83101 2800	PSYCHOLOGI	PROF TECH				75.00			
	Invoice Net					75.00			
	CHECK TOTAL					75.00			-----
16176 MAP OF THE MONTH	00001 10755315	INV	09/04/2014			2014-0724-04	187464		
1 02126506 85103 2415	ELEM EDUC	INSTRUCT				38.00			
	Invoice Net					38.00			
	CHECK TOTAL					38.00			-----
26093 MAPPO	00002 587115	INV	09/04/2014			MEMBERSHIPS (4)	187463		
1 02666920 87301 2357	BUS OFFICE	PROF AFFLI				700.00			
	Invoice Net					700.00			
	CHECK TOTAL					700.00			-----
28599 THE MARKERBOARD PEOPLE	00000 10842315	INV	09/04/2014			188183	188670		
1 02296503 85103 2415	ELEM/SW	INSTRUCT				337.50			
	Invoice Net					337.50			
	CHECK TOTAL					337.50			-----
29799 MARTIN SALES INC.	00000 10827015	INV	09/04/2014			SM14-9770A	188266		
1 02026623 83804 3510	ATHL/BOY C	ATHLETIC				2,739.00			
	Invoice Net					2,739.00			
29799 MARTIN SALES INC.	00000 10826915	INV	09/04/2014			SM14-9770	188267		
1 02026637 83804 3510	ATH/G/CC	ATHLETIC				2,739.00			
	Invoice Net					2,739.00			

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WARRANT: 15027 09/04/2014

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	5,478.00		-----
28151 MA	ASSOC FOR PUPIL TR	00000	7641815	INV	09/04/2014	DUES 2014-2015	188533		
	1 02816970 87202 3300		TRANS ED	TRANSP		200.00			
			Invoice Net			200.00			
						CHECK TOTAL	200.00		-----
72694 MA	ASSOC OF SCHOOL SUP	00000	10731215	INV	09/04/2014	#E04-251-8540	188268		
	1 02636575 87202 2357		PROF DEV	TRAINING		700.00			
			Invoice Net			700.00			
72694 MA	ASSOC OF SCHOOL SUP	00000	10854015	INV	09/04/2014	#2014APR-1493	188677		
	1 18406915 87202 2357		PROF DEVEL	TRAINING		650.00			
			Invoice Net			650.00			
						CHECK TOTAL	1,350.00		-----
12897 THE MAY INSTITUTE INC.		00001	7638315	INV	09/04/2014	541346	188430		
	1 02456851 83201 9300		OOD RESIDE	TUITION		16,868.65			
			Invoice Net			16,868.65			
12897 THE MAY INSTITUTE INC.		00001	7638315	INV	09/04/2014	543833	188431		
	1 02456851 83201 9300		OOD RESIDE	TUITION		257.92			
			Invoice Net			257.92			
						CHECK TOTAL	17,126.57		-----
30759 MCCABE, ABIGAIL		00000	10847015	INV	09/04/2014	SF AIDE 7/7-7/25/14	188462		
	1 1336775 81202 6200		SUMMER FUN	TEMP SAL		100.00			
			Invoice Net			100.00			
						CHECK TOTAL	100.00		-----
26106 MCJ TRANSPORTATION		00000	7631115	INV	09/04/2014	3188	187948		
	1 02816980 83301 3300		SPED/REIMB	TRANS		1,750.00			
			Invoice Net			1,750.00			
						CHECK TOTAL	1,750.00		-----
72813 MCLEAN HOSPITAL		00001	7639315	ACI	09/04/2014	IN00801761	188432		
	1 02456848 83201 9300		TUITION DY	TUITION		6,016.14			
			Invoice Net			6,016.14			
72813 MCLEAN HOSPITAL		00001	7637415	ACI	09/04/2014	IN00801775	188433		
	1 02456848 83201 9300		TUITION DY	TUITION		6,016.14			
			Invoice Net			6,016.14			
						CHECK TOTAL	12,032.28		-----
24425 MERRIMACK COLLEGE		00001	10695014	INV	09/04/2014	1278	188297		
	1 0792014 87208 2357		TITLE II	ACHS		1,000.00			
			Invoice Net			1,000.00			
						CHECK TOTAL	1,000.00		-----
74887 METROPOLITAN PIPE		00000	590915	INV	09/04/2014	S2973511.001	188735		
	1 02756960 84303 4220		FAC MAINT	PLUMBING		159.04			
			Invoice Net			159.04			

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	159.04		-----
19868	MIDDLESEX LEAGUE ATHLE	00001	10828715	INV	09/04/2014	FALL ASSIGNORS FEES	188463		
1	02026624 83804 3510			ATHL/FOOTB	ATHLETIC	273.00			
2	02026630 83804 3510			ATHL/SOCCE	ATHLETIC	273.00			
3	02026638 83804 3510			ATH/G/F.H.	ATHLETIC	273.00			
4	02026644 83804 3510			ATH/G/SOCC	ATHLETIC	273.00			
5	02026648 83804 3510			ATH/G/VBB	ATHLETIC	195.00			
				Invoice Net		1,287.00			
						CHECK TOTAL	1,287.00		-----
29771	MINDWING CONCEPTS	00000	10778615	INV	09/04/2014		187949		
1	02456800 85103 2415			PK-SPED	INSTRUCT	5639			
				Invoice Net		90.00			
						90.00			
						CHECK TOTAL	90.00		-----
72955	MODERN SCH SUPPLY INC	00001	10843315	INV	09/04/2014	M24881	188671		
1	02036507 85103 2415			SEC EDUC	INSTRUCT	121.49			
				Invoice Net		121.49			
						CHECK TOTAL	121.49		-----
17817	MORSE, TODD	00000	10810115	INV	09/04/2014	REIMB FIELD TRIPS	188465		
1	15121145 84802 3520			AFT SCH	VAN	50.00			
2	15122655 83302 3520			HARDY WAND	HARDY WAND	250.00			
3	15123655 83302 3520			AFT SCH	SUMMER	50.00			
				Invoice Net		350.00			
						CHECK TOTAL	350.00		-----
29663	MP BUILDING SERVICES	00000	586215	INV	09/04/2014	1999	188734		
1	02016965 82904 4110			CUSTODIAL	CUSTODIAL	6,850.00			
2	02036965 82904 4110			CUSTODIAL	CUSTODIAL	6,800.00			
				Invoice Net		13,650.00			
						CHECK TOTAL	13,650.00		-----
26268	MSTCA	00000	10829015	INV	09/04/2014	SINGLE PAYMENT 2014	188464		
1	02026623 83804 3510			ATHL/BOY C	ATHLETIC	112.50			
2	02026637 83804 3510			ATH/G/CC	ATHLETIC	112.50			
				Invoice Net		225.00			
						CHECK TOTAL	225.00		-----
72731	MA TEACHERS' RETIREMEN	00000	10842815	INV	09/04/2014	TITLE III-FY 2014	188269		
1	0772014 81731 5100			LANGUAGE	MTRS	270.00			
				Invoice Net		270.00			
						CHECK TOTAL	270.00		-----
73039	MUSIC IN MOTION	00000	10630315	INV	09/04/2014	00478506	188768		
1	02096506 85103 2415			ELEM EDUC	INSTRUCT	23.95			
				Invoice Net		23.95			

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	23.95		-----
11491 MYSTIC SERVICE, INC.	00000 7631315 INV 09/04/2014					SUMM 2014 SEEM&FARR	188534		
1 02816980 83301 3300	SPED/REIMB TRANS					2,355.00			
	Invoice Net					2,355.00			
						CHECK TOTAL	2,355.00		-----
18060 NACCP	00001 10791815 INV 09/04/2014					1433	188672		
1 02516730 87202 2357	C&I WORLD TRAINING					150.00			
	Invoice Net					150.00			
						CHECK TOTAL	150.00		-----
73056 NAPA AUTO PARTS	00000 7641415 INV 09/04/2014					800524	188434		
1 02816970 84802 3300	TRANS ED VEHICLE RE					19.98			
	Invoice Net					19.98			
						CHECK TOTAL	19.98		-----
70502 NATIONAL GRID	00003 579515 INV 09/04/2014					8/06/14	187469		
1 02756960 82103 4130	FAC MAINT POWER ELEC					1,460.97			
	Invoice Net					1,460.97			
70502 NATIONAL GRID	00003 579515 INV 09/04/2014					8/27/14-THOMPSON	188769		
1 02756960 82103 4130	FAC MAINT POWER ELEC					180.57			
	Invoice Net					180.57			
						CHECK TOTAL	1,641.54		-----
27583 NEW ENGLAND ASSOC OF S	00000 10714015 INV 09/04/2014					DUES 2014-2015	187468		
1 02606910 87301 1210	SUPER PROF AFFLI					50.00			
	Invoice Net					50.00			
						CHECK TOTAL	50.00		-----
24518 NEVILLE, PAULA J.	00000 10714115 INV 09/04/2014					130	188270		
1 02606910 83101 1210	SUPER PROF TECH					1,034.00			
	Invoice Net					1,034.00			
24518 NEVILLE, PAULA J.	00000 10714115 INV 09/04/2014					131	188271		
1 02606910 83101 1210	SUPER PROF TECH					1,034.00			
	Invoice Net					1,034.00			
						CHECK TOTAL	2,068.00		-----
29801 NEW ENGLAND WHEELS	00000 7640815 INV 09/04/2014					R27203-IN	187950		
1 02816970 84802 3300	TRANS ED VEHICLE RE					2,075.64			
	Invoice Net					2,075.64			
						CHECK TOTAL	2,075.64		-----
17599 THE NEW ENGLAND CENTER	00001 7639515 INV 09/04/2014					208639	188435		
1 02456851 83201 9300	OOD RESIDE TUITION					8,860.58			
	Invoice Net					8,860.58			
						CHECK TOTAL	8,860.58		-----

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
25142	NORA SYSTEMS, INC		00001	568815	INV 09/04/2014	20137568	188742		
	1 02036960 82403	4220	MAINT ELEC	PLUMBING		356.20			
	2 02096960 82403	4220	PAINTING	PLUMBING		356.20			
			Invoice Net			712.40			
			CHECK TOTAL			712.40			-----
22671	NORTHEAST		00001	577615	INV 09/04/2014	S019425926.001	188736		
	1 02756960 84308	4220	FAC MAINT	ELECTRICAL		573.58			
			Invoice Net			573.58			
22671	NORTHEAST		00001	577615	INV 09/04/2014	S019596544.001	188737		
	1 02756960 84308	4220	FAC MAINT	ELECTRICAL		144.75			
			Invoice Net			144.75			
22671	NORTHEAST		00001	577615	INV 09/04/2014	S019637139.001	188738		
	1 02756960 84308	4220	FAC MAINT	ELECTRICAL		259.00			
			Invoice Net			259.00			
22671	NORTHEAST		00001	577615	INV 09/04/2014	S019690568.001	188739		
	1 02756960 84308	4220	FAC MAINT	ELECTRICAL		66.25			
			Invoice Net			66.25			
22671	NORTHEAST		00001	577615	INV 09/04/2014	S019742222.001	188740		
	1 02756960 84308	4220	FAC MAINT	ELECTRICAL		576.83			
			Invoice Net			576.83			
22671	NORTHEAST		00001	577615	INV 09/04/2014	S019742222.002	188741		
	1 02756960 84308	4220	FAC MAINT	ELECTRICAL		240.17			
			Invoice Net			240.17			
			CHECK TOTAL			1,860.58			-----
73222	NORTHEAST FOUNDATION F		00000	574015	INV 09/04/2014	IN3-00076171	188679		
	1 08192013 85107	2415	SUCCESS	Other Mat		106.73			
	2 08192014 85103	2415	SUCCESS	INSTRUCT		1,124.92			
			Invoice Net			1,231.65			
73222	NORTHEAST FOUNDATION F		00000	559414	INV 09/04/2014	IN5-00076502	188819		
	1 08192013 87105	2353	SUCCESS	STIPENDS		2,085.00			
			Invoice Net			2,085.00			
73222	NORTHEAST FOUNDATION F		00000	558314	INV 09/04/2014	IN5-00076501	188820		
	1 08192013 87105	2353	SUCCESS	STIPENDS		19,950.00			
			Invoice Net			19,950.00			
			CHECK TOTAL			23,266.65			-----
70501	NSTAR		00001	579415	INV 09/04/2014	259737	187465		
	1 02756960 82103	4130	FAC MAINT	POWER ELEC		9.52			
			Invoice Net			9.52			
70501	NSTAR		00001	579415	INV 09/04/2014	259738	187466		
	1 02756960 82103	4130	FAC MAINT	POWER ELEC		12.03			
			Invoice Net			12.03			
70501	NSTAR		00001	579415	INV 09/04/2014	259739	187467		
	1 02756960 82103	4130	FAC MAINT	POWER ELEC		9.52			
			Invoice Net			9.52			
70501	NSTAR		00001	579415	INV 09/04/2014	8/11/14-FIELD	187480		

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
70501 NSTAR	1 02756960 82103	4130	FAC MAINT	POWER ELEC		3,842.89			
			Invoice Net			3,842.89			
	00001 579415	INV	09/04/2014			8/14/14	187481		
	1 02756960 82103	4130	FAC MAINT	POWER ELEC		37,395.68			
			Invoice Net			37,395.68			
			CHECK TOTAL			41,269.64			-----
26067 NCS PEARSON, INC	1 02246506 85103	2415	ELEM EDUC	INSTRUCT		4440658	187470		
			Invoice Net			891.14			
26067 NCS PEARSON, INC	1 02456812 85102	2720	SPED/PT	TESTING		891.14	187951		
			Invoice Net			4458988			
26067 NCS PEARSON, INC	1 02456812 85102	2720	SPED/PT	TESTING		90.00	187952		
			Invoice Net			90.00			
26067 NCS PEARSON, INC	1 02456818 85102	2720	SPED/DEAF	TESTING		4457339	188535		
			Invoice Net			657.83			
			CHECK TOTAL			1,849.01			-----
15561 PEARSON EDUCATION	1 02396720 85106	2410	C&I MATH	TEXTBOOKS		4023419880	188821		
			Invoice Net			7,237.77			
15561 PEARSON EDUCATION	1 02396720 85106	2410	C&I MATH	TEXTBOOKS		7,237.77	188822		
			Invoice Net			7023604335			
			CHECK TOTAL			45,374.19			-----
27223 PEHLKE DESIGN	1 1336775 83402	6200	SUMMER FUN	PHONE		AC0811141	188272		
			Invoice Net			1,863.50			
			CHECK TOTAL			1,863.50			-----
73408 PERKINS SCH FOR BLIND	1 02456848 83201 9300		TUITION DY	TUITION		JULY-2014	188436		
			Invoice Net			739.06			
73408 PERKINS SCH FOR BLIND	1 02456848 83201 9300		TUITION DY	TUITION		739.06	188437		
			Invoice Net			040572			
73408 PERKINS SCH FOR BLIND	1 02456848 83201 9300		TUITION DY	TUITION		12,036.88	188438		
			Invoice Net			12,036.88			
73408 PERKINS SCH FOR BLIND	1 02456848 83201 9300		TUITION DY	TUITION		040623	188439		
			Invoice Net			12,036.88			
73408 PERKINS SCH FOR BLIND	1 02456848 83201 9300		TUITION DY	TUITION		12,036.88	188440		
			Invoice Net			#JULY-2014			
73408 PERKINS SCH FOR BLIND	1 02456848 83201 9300		TUITION DY	TUITION		690.24			
			Invoice Net			690.24			
			CHECK TOTAL			9,851.12			

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	35,354.18		-----
13902	PITSCO, INC.		00001 10843415	INV	09/04/2014	578033-1	188273		
	1 02036507 85103 2415		SEC EDUC INSTRUCT			2,304.17			
			Invoice Net			2,304.17			
13902	PITSCO, INC.		00001 10843415	INV	09/04/2014	578033-2	188274		
	1 02036507 85103 2415		SEC EDUC INSTRUCT			289.80			
			Invoice Net			289.80			
13902	PITSCO, INC.		00001 10843415	INV	09/04/2014	578033-3	188275		
	1 02036507 85103 2415		SEC EDUC INSTRUCT			150.57			
			Invoice Net			150.57			
						CHECK TOTAL	2,744.54		-----
29937	PLUMBERS' SUPPLY COMPA		00001 578115	INV	09/04/2014	15121335-00	188744		
	1 02756960 84303 4220		FAC MAINT PLUMBING			157.75			
			Invoice Net			157.75			
29937	PLUMBERS' SUPPLY COMPA		00001 578115	INV	09/04/2014	15121357-00	188745		
	1 02756960 84303 4220		FAC MAINT PLUMBING			182.98			
			Invoice Net			182.98			
29937	PLUMBERS' SUPPLY COMPA		00001 578115	INV	09/04/2014	15122234-00	188746		
	1 02756960 84303 4220		FAC MAINT PLUMBING			159.25			
			Invoice Net			159.25			
29937	PLUMBERS' SUPPLY COMPA		00001 578115	INV	09/04/2014	15122362-00	188747		
	1 02756960 84303 4220		FAC MAINT PLUMBING			39.37			
			Invoice Net			39.37			
29937	PLUMBERS' SUPPLY COMPA		00001 578115	INV	09/04/2014	15122563-00	188748		
	1 02756960 84303 4220		FAC MAINT PLUMBING			23.84			
			Invoice Net			23.84			
29937	PLUMBERS' SUPPLY COMPA		00001 578115	INV	09/04/2014	15123255-00	188749		
	1 02756960 84303 4220		FAC MAINT PLUMBING			62.52			
			Invoice Net			62.52			
29937	PLUMBERS' SUPPLY COMPA		00001 578115	INV	09/04/2014	15123292-00	188750		
	1 02756960 84303 4220		FAC MAINT PLUMBING			28.72			
			Invoice Net			28.72			
29937	PLUMBERS' SUPPLY COMPA		00001 578115	INV	09/04/2014	15123434-00	188751		
	1 02756960 84303 4220		FAC MAINT PLUMBING			72.96			
			Invoice Net			72.96			
29937	PLUMBERS' SUPPLY COMPA		00001 578115	INV	09/04/2014	15123549-00	188752		
	1 02756960 84303 4220		FAC MAINT PLUMBING			21.00			
			Invoice Net			21.00			
29937	PLUMBERS' SUPPLY COMPA		00001 578115	INV	09/04/2014	15123569-00	188753		
	1 02756960 84303 4220		FAC MAINT PLUMBING			232.30			
			Invoice Net			232.30			
29937	PLUMBERS' SUPPLY COMPA		00001 578115	INV	09/04/2014	15123603-00	188754		
	1 02756960 84303 4220		FAC MAINT PLUMBING			38.47			
			Invoice Net			38.47			
29937	PLUMBERS' SUPPLY COMPA		00001 578115	INV	09/04/2014	15123639	188755		
	1 02756960 84303 4220		FAC MAINT PLUMBING			242.05			
			Invoice Net			242.05			

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29937	PLUMBERS' SUPPLY COMPA	00001	578115	INV	09/04/2014	15123549-01	188756		
	1 02756960 84303 4220			FAC MAINT PLUMBING		42.00			
				Invoice Net		42.00			
29937	PLUMBERS' SUPPLY COMPA	00001	578115	INV	09/04/2014	15123975-00	188757		
	1 02756960 84303 4220			FAC MAINT PLUMBING		48.74			
				Invoice Net		48.74			
29937	PLUMBERS' SUPPLY COMPA	00001	578115	INV	09/04/2014	15124539-00	188776		
	1 02756960 84303 4220			FAC MAINT PLUMBING		212.85			
				Invoice Net		212.85			
29937	PLUMBERS' SUPPLY COMPA	00001	578115	INV	09/04/2014	15124540-00	188777		
	1 02756960 84303 4220			FAC MAINT PLUMBING		29.08			
				Invoice Net		29.08			
				CHECK TOTAL		1,593.88			-----
22594	POCKET FULL OF THERAPY	00000	10805315	INV	09/04/2014	3029746A	188673		
	1 02216506 85106 2410			ELEM EDUC TEXTBOOKS		36.45			
				Invoice Net		36.45			
				CHECK TOTAL		36.45			-----
24913	PORTER-KABANIEC, LINDA	00000	10713515	INV	09/04/2014	JULY 2014-STATE	188276		
	1 02606910 83101 1210			SUPER PROF TECH		3,550.00			
				Invoice Net		3,550.00			
				CHECK TOTAL		3,550.00			-----
29673	PROSCIENCE ANALYTICAL	00000	527415	INV	09/04/2014	S 00720	188743		
	1 02066960 83802 4220			BLDG MAINT ENVIRONMEN		260.00			
				Invoice Net		260.00			
				CHECK TOTAL		260.00			-----
28763	READYNURSE STAFFING SE	00001	7629014	INV	09/04/2014	31114-218577	187953		
	1 02456830 83101 2320			SPED/MEDS PROF TECH		1,388.75			
				Invoice Net		1,388.75			
28763	READYNURSE STAFFING SE	00001	7629014	INV	09/04/2014	31114-219904	187954		
	1 02456830 83101 2320			SPED/MEDS PROF TECH		1,430.00			
				Invoice Net		1,430.00			
				CHECK TOTAL		2,818.75			-----
14467	REALLY GOOD STUFF, INC	00001	10712615	CRM	09/04/2014	4818119	187472		
	1 02156506 84201 2430			ELEM EDUC OFFICE		-20.33			
				Invoice Net		-20.33			
14467	REALLY GOOD STUFF, INC	00001	10712615	INV	08/05/2014	4768354	187473		
	1 02156506 84201 2430			ELEM EDUC OFFICE		234.40			
				Invoice Net		234.40			
14467	REALLY GOOD STUFF, INC	00001	10778115	INV	09/04/2014	4825918	187955		
	1 02866809 85103 2415			SLC B INST INSTRUCT		227.39			
				Invoice Net		227.39			
14467	REALLY GOOD STUFF, INC	00001	10738215	INV	09/04/2014	4792506	188277		
	1 02216506 85103 2415			ELEM EDUC INSTRUCT		234.90			
				Invoice Net		234.90			

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
14467	REALLY GOOD STUFF, INC	00001	10804615	INV	09/04/2014	4772643	188298		
	1 02216506 85103 2415	ELEM EDUC	INSTRUCT			235.29			
		Invoice Net				235.29			
14467	REALLY GOOD STUFF, INC	00001	10804615	INV	09/04/2014	4782966	188299		
	1 02216506 85103 2415	ELEM EDUC	INSTRUCT			48.74			
		Invoice Net				48.74			
		CHECK TOTAL				960.39			-----
14726	REGAN, PEGGY	00000	10846715	INV	09/04/2014	SF SUPPLIES 8/6/14	188466		
	1 1336775 85103 6200	SUMMER FUN	INSTRUCT			208.57			
		Invoice Net				208.57			
		CHECK TOTAL				208.57			-----
14743	ALL AMERICAN SPORTS CO	00001	10798415	INV	09/04/2014	60246806	187736		
	1 02026624 85104 3510	ATHL/FOOTB	ATHL SUPPL			3,915.00			
		Invoice Net				3,915.00			
14743	ALL AMERICAN SPORTS CO	00001	10798115	INV	09/04/2014	60246807	187737		
	1 02026624 85104 3510	ATHL/FOOTB	ATHL SUPPL			1,025.00			
		Invoice Net				1,025.00			
14743	ALL AMERICAN SPORTS CO	00001	10798215	INV	09/04/2014	96734705	187738		
	1 02026624 85104 3510	ATHL/FOOTB	ATHL SUPPL			347.50			
		Invoice Net				347.50			
		CHECK TOTAL				5,287.50			-----
24104	RIDE RITE MEDI-VAN, IN	00000		INV	09/04/2014	MARCH-2014	187956		
	1 16606990 83301 3300	TUITION RV	TRANS			1,527.50			
		Invoice Net				1,527.50			
		CHECK TOTAL				1,527.50			-----
28632	ROWE, BRIAN	00000	7640915	INV	09/04/2014	REIMB FIELD TRIP EXP	188441		
	1 02456854 83302 2440	SPED/SUMME	FIELD TRIP			268.19			
		Invoice Net				268.19			
		CHECK TOTAL				268.19			-----
73598	RV PRINT SOLUTIONS	00000	10754715	INV	09/04/2014	25589	188300		
	1 02126506 84201 2430	ELEM EDUC	OFFICE			120.35			
		Invoice Net				120.35			
		CHECK TOTAL				120.35			-----
73797	SCANTRON CORPORATION	00001	10709615	INV	09/04/2014	6271642	188278		
	1 02306740 85102 2415	C&I ENGLIS	TESTING			251.16			
		Invoice Net				251.16			
		CHECK TOTAL				251.16			-----
20767	SCHOOL OUTFITTERS	00002	10629915	INV	09/04/2014	INV11476988	188770		
	1 02096506 85103 2415	ELEM EDUC	INSTRUCT			330.88			
		Invoice Net				330.88			
		CHECK TOTAL				330.88			-----

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
73185 SCHOOL SPECIALTY, INC.	00006 65003115	ACI	09/04/2014			208113002796	187482		
1 02156506 85103	2415 ELEM EDUC	INSTRUCT				330.87			
	Invoice Net					330.87			
73185 SCHOOL SPECIALTY, INC.	00006 65000215	ACI	09/04/2014			308102004019	187483		
1 02156506 85103	2415 ELEM EDUC	INSTRUCT				1,007.98			
	Invoice Net					1,007.98			
73185 SCHOOL SPECIALTY, INC.	00006 65007115	INV	09/04/2014			208112955942	187484		
1 02156506 85103	2415 ELEM EDUC	INSTRUCT				143.61			
	Invoice Net					143.61			
73185 SCHOOL SPECIALTY, INC.	00006 65000715	ACI	09/04/2014			208112955939	187485		
1 02156506 85103	2415 ELEM EDUC	INSTRUCT				25.05			
	Invoice Net					25.05			
73185 SCHOOL SPECIALTY, INC.	00006 65009615	ACI	09/04/2014			208112955948	187487		
1 02156506 85103	2415 ELEM EDUC	INSTRUCT				87.76			
	Invoice Net					87.76			
73185 SCHOOL SPECIALTY, INC.	00006 65000815	ACI	09/04/2014			208112955940	187488		
1 02156506 85103	2415 ELEM EDUC	INSTRUCT				536.01			
	Invoice Net					536.01			
73185 SCHOOL SPECIALTY, INC.	00006 65009515	INV	09/04/2014			308101993394	187489		
1 02156506 85103	2415 ELEM EDUC	INSTRUCT				91.36			
	Invoice Net					91.36			
73185 SCHOOL SPECIALTY, INC.	00006 65017115	INV	09/04/2014			308102009751	187496		
1 02036507 84201	2430 SEC EDUC	OFFICE				166.38			
	Invoice Net					166.38			
73185 SCHOOL SPECIALTY, INC.	00006 65014815	INV	09/04/2014			208112878450	187497		
1 15122655 85103	3520 HARDY WAND	HARDY				17.14			
	Invoice Net					17.14			
73185 SCHOOL SPECIALTY, INC.	00006 65013815	ACI	09/04/2014			208112878451	187959		
1 02456812 85102	2720 SPED/PT	TESTING				40.20			
	Invoice Net					40.20			
73185 SCHOOL SPECIALTY, INC.	00006 65013715	ACI	09/04/2014			308101979822	187961		
1 02456809 85103	2415 SPED TEXTS	INSTRUCT				159.54			
	Invoice Net					159.54			
73185 SCHOOL SPECIALTY, INC.	00006 65013915	ACI	09/04/2014			308101993395	187963		
1 02456809 85103	2415 SPED TEXTS	INSTRUCT				194.63			
	Invoice Net					194.63			
73185 SCHOOL SPECIALTY, INC.	00006 65010415	ACI	09/04/2014			308102016902	188279		
1 02156506 85103	2415 ELEM EDUC	INSTRUCT				1,053.19			
	Invoice Net					1,053.19			
73185 SCHOOL SPECIALTY, INC.	00006 10813715	ACI	09/04/2014			304500057807	188280		
1 02246506 85103	2415 ELEM EDUC	INSTRUCT				555.40			
	Invoice Net					555.40			
73185 SCHOOL SPECIALTY, INC.	00006 65004615	ACI	09/04/2014			208112878442	188281		
1 02156506 85103	2415 ELEM EDUC	INSTRUCT				53.59			
	Invoice Net					53.59			
73185 SCHOOL SPECIALTY, INC.	00006 65000515	INV	09/04/2014			308101993255	188282		
1 02156506 85103	2415 ELEM EDUC	INSTRUCT				647.20			
	Invoice Net					647.20			

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73185	SCHOOL SPECIALTY, INC.	00006	65009415	ACI	09/04/2014	308102016845	188301		
	1 02546750 85103	2415	VISUAL/ART	INSTRUCT		6,971.65			
			Invoice Net			6,971.65			
73185	SCHOOL SPECIALTY, INC.	00006	65077414	INV	09/04/2014	208112610982	188443		
	1 14114113 85107	2415	CONCENTRAT	MATERIALS		89.28			
			Invoice Net			89.28			
73185	SCHOOL SPECIALTY, INC.	00006	65011515	ACI	09/04/2014	308102043730	188683		
	1 02216506 85103	2415	ELEM EDUC	INSTRUCT		140.32			
			Invoice Net			140.32			
73185	SCHOOL SPECIALTY, INC.	00006	65077714	ACI	09/04/2014	308101934487	188771		
	1 14114113 85107	2415	CONCENTRAT	MATERIALS		1,320.92			
			Invoice Net			1,320.92			
73185	SCHOOL SPECIALTY, INC.	00006	65004415	ACI	09/04/2014	308102046525	188773		
	1 02216506 85103	2415	ELEM EDUC	INSTRUCT		84.99			
			Invoice Net			84.99			
			CHECK TOTAL			13,717.07			-----
73818	SCHOOLS FOR CHILDREN,	00000	7595714	INV	09/04/2014	112080	187957		
	1 02816980 83301	3300	SPED/REIMB	TRANS		1,108.00			
			Invoice Net			1,108.00			
73818	SCHOOLS FOR CHILDREN,	00000	7595714	INV	09/04/2014	112229	187958		
	1 02816980 83301	3300	SPED/REIMB	TRANS		720.20			
			Invoice Net			720.20			
73818	SCHOOLS FOR CHILDREN,	00000	7638415	INV	09/04/2014	112699	188444		
	1 02456848 83201	9300	TUITION DY	TUITION		3,923.64			
			Invoice Net			3,923.64			
73818	SCHOOLS FOR CHILDREN,	00000	7640115	INV	09/04/2014	112698	188445		
	1 02456848 83201	9300	TUITION DY	TUITION		3,923.64			
			Invoice Net			3,923.64			
			CHECK TOTAL			9,675.48			-----
73852	SEEM COLLABORATIVE	00000	7636815	INV	09/04/2014	51539	188446		
	1 02456854 83201	9300	SPED/SUMME	TUITION		5,000.16			
			Invoice Net			5,000.16			
73852	SEEM COLLABORATIVE	00000	7638015	INV	09/04/2014	51536	188448		
	1 02456854 83201	9400	SPED/SUMME	TUITION		5,000.16			
			Invoice Net			5,000.16			
73852	SEEM COLLABORATIVE	00000	7638915	INV	09/04/2014	51537	188449		
	1 02456854 83201	9400	SPED/SUMME	TUITION		5,000.16			
			Invoice Net			5,000.16			
73852	SEEM COLLABORATIVE	00000	7637515	INV	09/04/2014	51540	188450		
	1 02456845 83201	9300	OOD/AIDE	TUITION		4,488.00			
	2 02456854 83201	9400	SPED/SUMME	TUITION		5,000.16			
			Invoice Net			9,488.16			
73852	SEEM COLLABORATIVE	00000	7641115	INV	09/04/2014	#51540	188451		
	1 02456854 83201	9400	SPED/SUMME	TUITION		675.12			
			Invoice Net			675.12			
			CHECK TOTAL			25,163.76			-----

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
22115 SEVEN STAR PAINTING	1 02016960 82410	4220	00000 562115	INV	09/04/2014	1029 9,800.00 9,800.00 CHECK TOTAL	188761		-----
73893 SHEFFIELD POTTERY, INC	1 02016536 85103	2415	00000 10775014	INV	09/04/2014	313983 210.00 210.00 CHECK TOTAL	188303		-----
19271 SIMPLEX PRODUCTS	1 02756965 82904	4110	00000 578915	INV	09/04/2014	030615 4,795.00 4,795.00 CHECK TOTAL	188758		-----
73931 SIMPLEXGRINNELL LP	1 02756960 82408	4220	00001 568915	INV	09/04/2014	80429212 719.00 719.00	188759		
73931 SIMPLEXGRINNELL LP	1 02756960 82408	4220	00001 568915	INV	09/04/2014	80448649 719.00 719.00 CHECK TOTAL	188760		-----
27662 SOCIAL THINKING	1 02216506 85106	2410	00000 10803815	INV	09/04/2014	95189 110.02 110.02 CHECK TOTAL	187491		-----
27662 SOCIAL THINKING	1 02456818 85103	2415	00000 10777615	INV	09/04/2014	95190 112.20 112.20 CHECK TOTAL	187964		-----
30642 SPEECH CORNER LLC	1 02456812 85102	2720	00000 10779015	INV	09/04/2014	8041 45.90 45.90 CHECK TOTAL	187965		-----
21752 ST. ANN'S HOME	1 02456854 83201	9300	00000 7637315	INV	09/04/2014	148247 4,700.85 4,700.85 CHECK TOTAL	188442		-----
18473 STEVE SPANGLER SCIENCE	1 02156506 85103	2415	00001 10793815	INV	09/04/2014	675315 105.87 105.87 CHECK TOTAL	187486		-----
74061 STONEMAN, CHANDLER & M	1 02456866 83102	1430	00001 579815	INV	09/04/2014	ARLING 3-39502 4,908.20 4,908.20	187499		

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	4,908.20		-----
30638	STRAWHACKER, AMANDA		00000	10729615	INV 09/04/2014	2014001	187493		
	1 02636575 87301	2357		PROF DEV	PROF AFFLI	310.00			
				Invoice Net		310.00			
						CHECK TOTAL	310.00		-----
20759	SUCCESS BY DESIGN, INC		00000	10816415	INV 09/04/2014	142904	188674		
	1 02156506 85103	2415		ELEM EDUC	INSTRUCT	277.98			
				Invoice Net		277.98			
						CHECK TOTAL	277.98		-----
28308	SULLIVAN, GERRY		00000	10839415	INV 09/04/2014	IT CONSULT-6/27-8/24	188774		
	1 1336765 83402	6200		GEN ADMIN	COMMUNICAT	520.00			
				Invoice Net		520.00			
						CHECK TOTAL	520.00		-----
30637	SULLIVAN, AMANDA		00000	10729715	INV 09/04/2014	2014006	187494		
	1 02636575 87301	2357		PROF DEV	PROF AFFLI	310.00			
				Invoice Net		310.00			
						CHECK TOTAL	310.00		-----
26913	TCI/HISTORY ALIVE		00001	10834615	INV 09/04/2014	INV5026	188678		
	1 02636915 85103	1220		CURRICULUM	INSTRUCT	1,593.00			
				Invoice Net		1,593.00			
						CHECK TOTAL	1,593.00		-----
74145	TEACHER CREATED MATERI		00001	10820215	INV 09/04/2014	2082094	187505		
	1 02636915 85103	1220		CURRICULUM	INSTRUCT	14,130.88			
				Invoice Net		14,130.88			
74145	TEACHER CREATED MATERI		00001	10820215	INV 09/04/2014	2082094-1	188283		
	1 02636915 85103	1220		CURRICULUM	INSTRUCT	517.86			
				Invoice Net		517.86			
74145	TEACHER CREATED MATERI		00001	10820215	INV 09/04/2014	2082094-2	188284		
	1 02636915 85103	1220		CURRICULUM	INSTRUCT	209.93			
				Invoice Net		209.93			
						CHECK TOTAL	14,858.67		-----
17809	TEACHERS AS SCHOLARS,		00001	10731315	INV 09/04/2014	2014-2015MEMBER FEES	188304		
	1 02636575 87202	2357		PROF DEV	TRAINING	4,000.00			
				Invoice Net		4,000.00			
						CHECK TOTAL	4,000.00		-----
29593	TEACHING STRATEGIES, L		00001	7633215	INV 09/04/2014	0221599-IN	187966		
	1 02456800 85102	2720		PK-SPED	TESTING	1,536.50			
				Invoice Net		1,536.50			
						CHECK TOTAL	1,536.50		-----

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30577 TELLES, JENNIFER			00000 10846315	INV	09/04/2014	REIMB SF SUPPLIES	188467		
1 1336775 85103 6200			SUMMER FUN INSTRUCT			25.47			
			Invoice Net			25.47			
			CHECK TOTAL			25.47			-----
19095 TRANSCANADA POWER MARK			00000 579715	INV	09/04/2014	5011115	187503		
1 02756960 82103 4130			FAC MAINT POWER ELEC			30,056.16			
			Invoice Net			30,056.16			
			CHECK TOTAL			30,056.16			-----
27595 TRI-POINT PRODUCTS			00000 10807615	INV	09/04/2014	125544A	187501		
1 02066506 84201 2430			ELEM EDUC OFFICE			38.90			
			Invoice Net			38.90			
			CHECK TOTAL			38.90			-----
20728 TRICON SPORTS			00000 10797615	INV	09/04/2014	6935	188680		
1 02026630 85104 3510			ATHL/SOCCE ATHL SUPPL			248.67			
			Invoice Net			248.67			
20728 TRICON SPORTS			00000 10797715	INV	09/04/2014	6934	188681		
1 02026644 85104 3510			ATH/G/SOCC ATHL SUPPL			164.91			
			Invoice Net			164.91			
			CHECK TOTAL			413.58			-----
29813 TURF PREP, LLC			00000 10827615	INV	09/04/2014	1085	188468		
1 14406620 83804 3510			MISC ATHL ATHLETIC			6,185.00			
			Invoice Net			6,185.00			
			CHECK TOTAL			6,185.00			-----
27482 VARITRONICS			00000 10813315	INV	09/04/2014	28630	187508		
1 02246506 85101 2430			ELEM EDUC REPRO SUPP			1,938.58			
			Invoice Net			1,938.58			
			CHECK TOTAL			1,938.58			-----
13234 W. B. MASON CO., INC.			00001 10713315	ACI	09/04/2014	I19763902	187513		
1 02606910 84201 1210			SUPER OFFICE			528.18			
			Invoice Net			528.18			
13234 W. B. MASON CO., INC.			00001 10807215	ACI	09/04/2014	I19533788	187515		
1 02066506 85101 2430			ELEM EDUC REPRO SUPP			1,179.60			
			Invoice Net			1,179.60			
13234 W. B. MASON CO., INC.			00001 10746215	ACI	09/04/2014	I19558306	187516		
1 02246506 85101 2430			ELEM EDUC REPRO SUPP			1,179.60			
			Invoice Net			1,179.60			
13234 W. B. MASON CO., INC.			00001 10746215	ACI	09/04/2014	I19513648	187517		
1 02246506 85101 2430			ELEM EDUC REPRO SUPP			515.52			
			Invoice Net			515.52			
13234 W. B. MASON CO., INC.			00001 10839115	ACI	09/04/2014	I19764437	187518		
1 1336765 84201 6200			GEN ADMIN OFFICE			93.42			
			Invoice Net			93.42			

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13234	W. B. MASON CO., INC.	00001	10730815	ACI	09/04/2014	I19795194	187519		
	1 02636915 84201 1220		CURRICULUM	OFFICE		911.76			
			Invoice Net			911.76			
13234	W. B. MASON CO., INC.	00001	10794615	ACI	09/04/2014	I19489217	187520		
	1 02156506 84201 2430		ELEM EDUC	OFFICE		1,735.94			
			Invoice Net			1,735.94			
13234	W. B. MASON CO., INC.	00001	10794615	ACI	09/04/2014	I19732798	187521		
	1 02156506 84201 2430		ELEM EDUC	OFFICE		40.80			
			Invoice Net			40.80			
13234	W. B. MASON CO., INC.	00001	10794615	ACI	09/04/2014	I19505858	187522		
	1 02156506 84201 2430		ELEM EDUC	OFFICE		22.05			
			Invoice Net			22.05			
13234	W. B. MASON CO., INC.	00001	10794615	ACI	09/04/2014	I19675076	187523		
	1 02156506 84201 2430		ELEM EDUC	OFFICE		20.10			
			Invoice Net			20.10			
13234	W. B. MASON CO., INC.	00001	10816315	ACI	09/04/2014	I19873032	187739		
	1 02156506 84201 2430		ELEM EDUC	OFFICE		148.65			
			Invoice Net			148.65			
13234	W. B. MASON CO., INC.	00001	10802915	ACI	09/04/2014	I19532245	187740		
	1 02216506 85101 2430		ELEM EDUC	REPRO SUPP		1,213.60			
			Invoice Net			1,213.60			
13234	W. B. MASON CO., INC.	00001	10802915	ACI	09/04/2014	I19513713	187741		
	1 02216506 85101 2430		ELEM EDUC	REPRO SUPP		298.94			
			Invoice Net			298.94			
13234	W. B. MASON CO., INC.	00001	10779715	ACI	09/04/2014	I19675342	187968		
	1 02456806 84201 2430		SPED ADM M	OFFICE		311.03			
			Invoice Net			311.03			
13234	W. B. MASON CO., INC.	00001	10834415	ACI	09/04/2014	I19533022	188285		
	1 02306740 85103 2415		C&I ENGLIS	INSTRUCT		466.00			
			Invoice Net			466.00			
13234	W. B. MASON CO., INC.	00001	10816615	ACI	09/04/2014	I19711098	188286		
	1 02156506 84201 2430		ELEM EDUC	OFFICE		40.44			
			Invoice Net			40.44			
13234	W. B. MASON CO., INC.	00001	10730815	ACI	09/04/2014	I20015582	188305		
	1 02636915 84201 1220		CURRICULUM	OFFICE		10.75			
			Invoice Net			10.75			
13234	W. B. MASON CO., INC.	00001	10839115	ACI	09/04/2014	I20052511	188306		
	1 1336765 84201 6200		GEN ADMIN	OFFICE		44.48			
			Invoice Net			44.48			
13234	W. B. MASON CO., INC.	00001	10794615	ACI	09/04/2014	I19929591	188307		
	1 02156506 84201 2430		ELEM EDUC	OFFICE		7.74			
			Invoice Net			7.74			
13234	W. B. MASON CO., INC.	00001	10816615	ACI	09/04/2014	I20044476	188308		
	1 02156506 84201 2430		ELEM EDUC	OFFICE		39.64			
			Invoice Net			39.64			
13234	W. B. MASON CO., INC.	00001	10709315	ACI	09/04/2014	I199558402	188309		
	1 02306740 85110 2420		C&I ENGLIS	C&I ENGLIS		133.41			
			Invoice Net			133.41			

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
13234 W. B. MASON CO., INC.	00001 10843615	ACI	09/04/2014			I20129306	188320		
1 02036507 85101 2430	SEC EDUC	REPRO SUPP				4,718.40			
	Invoice Net					4,718.40			
13234 W. B. MASON CO., INC.	00001 10839115	ACI	09/04/2014			I20073409	188321		
1 1336765 84201 6200	GEN ADMIN	OFFICE				169.95			
	Invoice Net					169.95			
13234 W. B. MASON CO., INC.	00001 10730815	ACI	09/04/2014			I20071819	188453		
1 02636915 84201 1220	CURRICULUM	OFFICE				10.75			
	Invoice Net					10.75			
13234 W. B. MASON CO., INC.	00001 10843615	ACI	09/04/2014			I20175889	188823		
1 02036507 85101 2430	SEC EDUC	REPRO SUPP				651.49			
	Invoice Net					651.49			
	CHECK TOTAL					14,492.24			-----
74481 WATERTOWN PLUMBING & H	00000 590615	INV	09/04/2014			904701	188762		
1 02756960 84303 4220	FAC MAINT	PLUMBING				73.00			
	Invoice Net					73.00			
	CHECK TOTAL					73.00			-----
74519 WEST MUSIC COMPANY	00000 10802815	INV	09/04/2014			SI991119	188287		
1 02216506 85103 2415	ELEM EDUC	INSTRUCT				108.79			
	Invoice Net					108.79			
74519 WEST MUSIC COMPANY	00000 10630015	INV	09/04/2014			SI993036	188775		
1 02096506 85103 2415	ELEM EDUC	INSTRUCT				84.18			
	Invoice Net					84.18			
	CHECK TOTAL					192.97			-----
74560 WILSON LANGUAGE TRAINI	00001 10783814	INV	09/04/2014			1587675	188288		
1 02186960 84325 4220	FACILITIES	WEATH REPA				82.08			
	Invoice Net					82.08			
74560 WILSON LANGUAGE TRAINI	00001 10783115	INV	09/04/2014			ID01578	188675		
1 02296581 87202 2357	READING IN	TRAINING				135.00			
2 0792014 87205 2357	TITLE II	G LAWRENCE				30.00			
3 0792014 87207 2357	TITLE II	Training				30.00			
	Invoice Net					195.00			
	CHECK TOTAL					277.08			-----
29510 WORK OPPORTUNITIES UNL	00000 7645215	INV	09/04/2014			254903	188536		
1 02456815 83101 2320	SPED/CONS	SPED TRANS				2,398.65			
	Invoice Net					2,398.65			
	CHECK TOTAL					2,398.65			-----
75159 WYNCO DIST. OF N. E.	00000 590315	INV	09/04/2014			90667	188763		
1 02016960 82405 4220	MAINT SUPP	FLOORING				1,319.10			
	Invoice Net					1,319.10			
75159 WYNCO DIST. OF N. E.	00000 569715	INV	09/04/2014			90628	188764		
1 02066960 82405 4220	BLDG MAINT	BISHOP				902.76			
	Invoice Net					902.76			

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75159 WYNCO DIST. OF N. E.	00000	5919	INV	09/04/2014		90822	188778		
1 02016960 82405 4220	MAINT SUPP	FLOORING				109.20			
	Invoice Net					109.20			
						CHECK TOTAL	2,331.06		-----
415 INVOICES						WARRANT TOTAL	782,298.82		782,298.82

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PRELIMINARY WARRANT SUMMARY

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FUND	ORG	ACCOUNT	AMOUNT	AVLB BUDGET
0200	02016507	SECONDARY EDUCATION	0200-3-01 -6507-01-10-5-02-84201 -2430	OFFICE SUPPLIES 1,480.96 3188.56
0200	02016507	SECONDARY EDUCATION	0200-3-01 -6507-01-10-5-02-85101 -2430	REPRO PAPER TONER SUPP 1,029.75 16733.05
0200	02016507	SECONDARY EDUCATION	0200-3-01 -6507-01-10-5-02-85106 -2410	HIGH SCH/TEXTBOOKS 924.23 19201.77
0200	02016536	ART	0200-3-01 -6536-01-10-5-01-85103 -2415	INSTRUCTIONAL MATERIAL 210.00 1361.00
0200	02016563	LIBRARY/MEDIA	0200-3-01 -6563-01-10-5-01-85106 -2410	TEXTBOOKS BOOKS PERIOD 914.40 19983.60
0200	02016566	MMGT SUPER PRINCIPALS	0200-3-01 -6566-01-10-5-07-85101 -2430	REPRO PAPER TONER SUPP 609.70 999.30
0200	02016960	MISC. MAINTENANCE SUPP	0200-3-4220-6960-01-28-9-00-82405 -4220	FLOORING SUPPLIES/SERV 15,163.30 -15163.30
0200	02016960	MISC. MAINTENANCE SUPP	0200-3-4220-6960-01-28-9-00-82410 -4220	PAINTING SERVICES 9,800.00 -9800.00
0200	02016960	MISC. MAINTENANCE SUPP	0200-3-4220-6960-01-28-9-00-83803 -4225	SECURITY SERVICES 182.00 -5423.00
0200	02016965	CUSTODIAL SERVICE	0200-3-01 -6965-01-10-5-08-82904 -4110	CUSTODIAL SUPPLIES CLE 6,850.00 -82200.00
0200	02026620	ATHLETICS/ADMIN	0200-3-02 -6620-01-24-9-00-85104 -3510	ATHLETIC SUPPLIES 3,685.42 -4292.36
0200	02026623	ATHLETICS/BOYS CC	0200-3-02 -6623-01-24-5-00-83804 -3510	ATHLETIC SERVICES 2,851.50 -2476.50
0200	02026624	ATHLETICS/BOYS FOOTBAL	0200-3-02 -6624-01-24-5-00-83804 -3510	ATHLETIC SERVICES 273.00 3485.00
0200	02026624	ATHLETICS/BOYS FOOTBAL	0200-3-02 -6624-01-24-5-00-85104 -3510	ATHLETIC SUPPLIES 6,568.41 5733.76
0200	02026625	ATHLETICS/GOLF	0200-3-02 -6625-01-24-5-00-85104 -3510	ATHLETIC SUPPLIES 1,412.58 457.42
0200	02026630	ATHLETICS/BOYS SOCCER	0200-3-02 -6630-01-24-5-00-83804 -3510	ATHLETIC SERVICES 373.00 3844.00
0200	02026630	ATHLETICS/BOYS SOCCER	0200-3-02 -6630-01-24-5-00-85104 -3510	ATHLETIC SUPPLIES 248.67 438.16
0200	02026633	ATHLETICS/BOYS VOLLEYB	0200-3-02 -6633-01-24-5-00-85104 -3510	ATHLETIC SUPPLIES 1,085.95 -529.95
0200	02026637	ATHLETICS/GIRLS CROSS	0200-3-02 -6637-01-24-5-00-83804 -3510	ATHLETIC SERVICES 2,851.50 -2601.50
0200	02026638	ATHLETICS/GIRLS FIELD	0200-3-02 -6638-01-24-5-00-83804 -3510	ATHLETIC SERVICES 273.00 2843.00
0200	02026638	ATHLETICS/GIRLS FIELD	0200-3-02 -6638-01-24-5-00-85104 -3510	ATHLETIC SUPPLIES 725.56 346.44
0200	02026644	ATHLETICS/GIRLS SOCCER	0200-3-02 -6644-01-24-5-00-83804 -3510	ATHLETIC SERVICES 273.00 3608.00
0200	02026644	ATHLETICS/GIRLS SOCCER	0200-3-02 -6644-01-24-5-00-85104 -3510	ATHLETIC SUPPLIES 164.91 571.92
0200	02026648	ATHLETICS/GIRLS VOLLEY	0200-3-02 -6648-01-24-5-00-83804 -3510	ATHLETIC SERVICES 195.00 3096.00
0200	02026648	ATHLETICS/GIRLS VOLLEY	0200-3-02 -6648-01-24-5-00-85104 -3510	ATHLETIC SUPPLIES 1,419.74 -669.74
0200	02036507	SECONDARY EDUCATION	0200-3-03 -6507-03-01-4-01-83404 -2430	REPRODUCTION/PRINTING 124.75 1375.25
0200	02036507	SECONDARY EDUCATION	0200-3-03 -6507-03-01-4-01-84201 -2430	OFFICE SUPPLIES 166.38 376.25
0200	02036507	SECONDARY EDUCATION	0200-3-03 -6507-03-01-4-01-85101 -2430	REPRO PAPER TONER SUPP 6,926.35 1274.45
0200	02036507	SECONDARY EDUCATION	0200-3-03 -6507-03-01-4-01-85103 -2415	INSTRUCTIONAL MATERIAL 3,058.53 -7855.78
0200	02036960	MAINT ELECTRICAL SERVI	0200-3-4220-6960-03-28-9-00-82403 -4220	PLUMBING SERVICES 356.20 -356.20
0200	02036960	MAINT ELECTRICAL SERVI	0200-3-4220-6960-03-28-9-00-82410 -4220	PAINTING SERVICES 356.79 -356.79
0200	02036960	MAINT ELECTRICAL SERVI	0200-3-4220-6960-03-28-9-00-82412 -4220	HVAC CONTRACTED SERV O 200.00 -425.00
0200	02036960	MAINT ELECTRICAL SERVI	0200-3-4220-6960-03-28-9-00-84308 -4220	ELECTRICAL SUPPLIES 2,824.17 -2824.17
0200	02036965	CUSTODIAL SERVICE	0200-3-03 -6965-03-01-4-00-82904 -4110	CUSTODIAL SUPPLIES CLE 6,800.00 16451.80
0200	02066506	ELEMENTARY EDUCATION	0200-3-06 -6506-06-01-3-00-84201 -2430	OFFICE SUPPLIES 469.85 -6370.56
0200	02066506	ELEMENTARY EDUCATION	0200-3-06 -6506-06-01-3-00-85101 -2430	REPRO PAPER TONER SUPP 1,179.60 4413.28
0200	02066506	ELEMENTARY EDUCATION	0200-3-06 -6506-06-01-3-00-85103 -2415	INSTRUCTIONAL MATERIAL 95.90 44.08
0200	02066960	BLDG MAINT/INSPECT	0200-3-06 -6960-06-28-3-00-82405 -4220	BISHOP FLOORING SUPPLI 902.76 -1996.76
0200	02066960	BLDG MAINT/INSPECT	0200-3-06 -6960-06-28-3-00-83802 -4220	ENVIRONMENTAL SERVICES 260.00 -260.00
0200	02096506	ELEMENTARY EDUCATION	0200-3-09 -6506-09-01-3-00-84201 -2430	OFFICE SUPPLIES 145.36 -1649.79
0200	02096506	ELEMENTARY EDUCATION	0200-3-09 -6506-09-01-3-00-85103 -2415	INSTRUCTIONAL MATERIAL 971.53 -165.49
0200	02096506	ELEMENTARY EDUCATION	0200-3-09 -6506-09-01-3-00-85106 -2410	BRACKETT/TEXTBOOKS 2,760.12 2239.88
0200	02096960	MAINT/PAINTING SERV	0200-3-4220-6960-09-28-9-00-82403 -4220	PLUMBING SERVICES 356.20 -486.20
0200	02096960	MAINT/PAINTING SERV	0200-3-4220-6960-09-28-9-00-82410 -4220	PAINTING SERVICES 161.38 -604.00
0200	02126506	ELEMENTARY EDUCATION	0200-3-12 -6506-12-01-3-00-84201 -2430	OFFICE SUPPLIES 120.35 1731.70
0200	02126506	ELEMENTARY EDUCATION	0200-3-12 -6506-12-01-3-00-85103 -2415	INSTRUCTIONAL MATERIAL 38.00 -4033.81
0200	02156506	ELEMENTARY EDUCATION	0200-3-15 -6506-15-01-3-00-84201 -2430	OFFICE SUPPLIES 2,487.33 -1786.35
0200	02156506	ELEMENTARY EDUCATION	0200-3-15 -6506-15-01-3-00-85103 -2415	INSTRUCTIONAL MATERIAL 4,712.47 1379.24
0200	02156960	FACILITIES MAINT/PAINT	0200-3-15 -6960-15-28-9-00-84308 -4220	ELECTRICAL SUPPLIES 169.00 -169.00
0200	02186960	FACILITIES/REPAIR FIRE	0200-3-18 -6960-18-28-3-00-84308 -4220	ELECTRICAL SUPPLIES PE 134.89 -134.89

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PRELIMINARY WARRANT SUMMARY

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FUND	ORG	ACCOUNT	AMOUNT	AVLB BUDGET
0200	02186960	FACILITIES/REPAIR FIRE	0200-3-18 -6960-18-28-3-00-84325 -4220	WEATHER/URGENT REPAIRS 82.08 -27.08
0200	02216506	ELEMENTARY EDUCATION	0200-3-21 -6506-21-01-3-00-84201 -2430	OFFICE SUPPLIES 157.84 1475.22
0200	02216506	ELEMENTARY EDUCATION	0200-3-21 -6506-21-01-3-00-85101 -2430	REPRO PAPER TONER SUPP 2,339.68 4716.32
0200	02216506	ELEMENTARY EDUCATION	0200-3-21 -6506-21-01-3-00-85103 -2415	INSTRUCTIONAL MATERIAL 1,060.83 471.44
0200	02216506	ELEMENTARY EDUCATION	0200-3-21 -6506-21-01-3-00-85106 -2410	STRATTON/TEXTBOOKS 653.75 2217.03
0200	02216960	STRATTON/MAINTENANCE	0200-3-21 -6960-21-28-9-00-88920 -7200	GENERAL CONSTRUCTION C 8,225.00 -23500.00
0200	02246506	ELEMENTARY EDUCATION	0200-3-24 -6506-24-01-3-00-84201 -2430	OFFICE SUPPLIES 581.44 981.56
0200	02246506	ELEMENTARY EDUCATION	0200-3-24 -6506-24-01-3-00-85101 -2430	REPRO PAPER TONER SUPP 3,633.70 2345.70
0200	02246506	ELEMENTARY EDUCATION	0200-3-24 -6506-24-01-3-00-85103 -2415	INSTRUCTIONAL MATERIAL 1,736.54 2670.37
0200	02296503	ELEM/SW/INSTRUCT	0200-3-29 -6503-29-09-3-00-85103 -2415	INSTRUCTIONAL MATERIAL 4,537.50 -5609.07
0200	02296581	READING INTERVENTIONS	0200-3-29 -6581-29-32-3-06-85103 -2415	INSTRUCTIONAL MATERIAL 12,016.20 -10734.20
0200	02296581	READING INTERVENTIONS	0200-3-29 -6581-29-32-3-06-87202 -2357	TRAINING EDUC CONF & A 135.00 -150.00
0200	02306740	C&I ENGLISH	0200-3-30 -6740-30-01-5-01-85102 -2415	TESTING MATERIALS 251.16 148.84
0200	02306740	C&I ENGLISH	0200-3-30 -6740-30-01-5-01-85103 -2415	INSTRUCTIONAL MATERIAL 466.00 12868.00
0200	02306740	C&I ENGLISH	0200-3-30 -6740-30-01-5-01-85106 -2410	TEXTBOOKS BOOKS PERIOD 3,370.50 8110.50
0200	02306740	C&I ENGLISH	0200-3-30 -6740-30-01-5-01-85110 -2420	C&I ENGLISH INSTRUCTIO 133.41 -133.41
0200	02306740	C&I ENGLISH	0200-3-30 -6740-30-01-5-01-87202 -2357	ENGLISH PROF DEV 275.00 -275.00
0200	02396720	C&I MATH	0200-3-39 -6720-01-10-9-00-85106 -2410	TEXTBOOKS BOOKS PERIOD 45,374.19 -14459.97
0200	02426715	C&I SCIENCE	0200-3-42 -6715-01-10-9-00-85103 -2415	INSTRUCTIONAL MATERIAL 59.46 20109.94
0200	02456575	SPED/PROF DEV	0200-3-45 -6575-36-02-3-00-85106 -2357	SPED PROF DEV TEXTBOOK 550.00 -550.00
0200	02456800	PK-SPED	0200-3-45 -6800-45-02-1-05-83101 -2320	SPED/PRE-SCH SPEECH-LA 960.00 11420.00
0200	02456800	PK-SPED	0200-3-45 -6800-45-02-1-05-85101 -2430	REPRO PAPER TONER SUPP 1,702.12 2297.88
0200	02456800	PK-SPED	0200-3-45 -6800-45-02-1-05-85102 -2720	TESTING MATERIALS 1,536.50 1463.50
0200	02456800	PK-SPED	0200-3-45 -6800-45-02-1-05-85103 -2415	INSTRUCTIONAL MATERIAL 1,972.39 1564.32
0200	02456803	SPED TUTOR/C.S.	0200-3-45 -6803-36-02-9-00-83101 -2310	PROFESSIONAL TECH SERV 35.00 -7940.00
0200	02456806	SPED ADM MGMT SERVICES	0200-3-45 -6806-01-02-9-00-84201 -2430	OFFICE SUPPLIES 311.03 7505.70
0200	02456806	SPED ADM MGMT SERVICES	0200-3-45 -6806-01-02-9-00-87202 -2357	TRAINING EDUC CONF & A 193.64 306.36
0200	02456809	SPED/H.S. TEXTS	0200-3-45 -6809-01-02-5-00-85103 -2415	INSTRUCTIONAL MATERIAL 354.17 2691.36
0200	02456812	SPED/PT SERVICES C.S.	0200-3-45 -6812-36-23-9-00-85102 -2720	TESTING MATERIALS 833.93 -2910.93
0200	02456815	SPED/CONSULT/COACHING	0200-3-45 -6815-36-23-9-00-83101 -2320	SPED TRANSITIONAL SER 2,398.65 -20000.00
0200	02456818	SPED/TEACHER/DEAF C.S.	0200-3-45 -6818-36-02-9-00-83101 -2320	PROFESSIONAL TECH SERV 974.50 59754.50
0200	02456818	SPED/TEACHER/DEAF C.S.	0200-3-45 -6818-36-02-9-00-85102 -2720	TESTING MATERIALS 210.04 1289.96
0200	02456818	SPED/TEACHER/DEAF C.S.	0200-3-45 -6818-36-02-9-00-85103 -2415	INSTRUCTIONAL MATERIAL 112.20 600.90
0200	02456821	SPED/CLINICAL SUPERV/C	0200-3-45 -6821-36-02-9-00-83101 -2320	PROFESSIONAL TECH SERV 2,003.11 -7574.00
0200	02456830	SPED/MEDICAL	0200-3-45 -6830-36-23-9-00-83101 -2320	PROFESSIONAL TECH SERV 2,818.75 13920.00
0200	02456836	PSYCHOLOGISTS	0200-3-45 -6836-01-02-9-00-83101 -2800	PROFESSIONAL TECH SERV 75.00 10646.00
0200	02456845	OUT-OF-DISTRICT/ONE ON	0200-3-45 -6845-36-02-9-00-83201 -9300	OOD/ONE-ON-ONE AIDE 18,042.59 -73377.00
0200	02456848	OUT OF DISTRICT TUITIO	0200-3-45 -6848-45-02-9-05-83201 -9300	OUT OF DISTRICT/DAY TU 125,034.75 -1323545.89
0200	02456851	OUT OF DISTRICT RESIDE	0200-3-45 -6851-36-23-9-00-83201 -9300	TUITION OTHER SCHOOLS 100,124.05 258103.78
0200	02456854	SPED SUMMER SCHOOL TUI	0200-3-45 -6854-36-02-9-00-83201 -9300	TUITION OTHER SCHOOLS 39,390.44 78039.69
0200	02456854	SPED SUMMER SCHOOL TUI	0200-3-45 -6854-36-02-9-00-83201 -9400	SPED SUMMER COLLABORAT 15,675.60 -165413.70
0200	02456854	SPED SUMMER SCHOOL TUI	0200-3-45 -6854-36-02-9-00-83302 -2440	TEACHER REIMB SUMMER F 268.19 -268.19
0200	02456857	SPED CONTRACTED SERVIC	0200-3-45 -6857-45-02-9-05-83101 -2310	PROFESSIONAL TECH SERV 1,125.00 8438.00
0200	02456857	SPED CONTRACTED SERVIC	0200-3-45 -6857-45-02-9-05-83101 -2330	PROFESSIONAL TECH SERV 3,227.30 -24500.00
0200	02456866	LEGAL SERVICES SPECIAL	0200-3-45 -6866-45-23-9-07-83102 -1430	SPED LEGAL SERVICES 4,908.20 50000.00
0200	02486745	C&I SOCIAL STUDIES	0200-3-48 -6745-01-10-9-00-85106 -2410	TEXTBOOKS BOOKS PERIOD 603.30 -2183.90
0200	02496930	GRANTS DEVELOPMENT	0200-3-49 -6930-49-10-9-00-87202 -2357	TRAINING EDUC CONF & A 400.00 -400.00
0200	02516730	C&I WORLD LANGUAGES	0200-3-51 -6730-01-10-9-00-85106 -2410	TEXTBOOKS BOOKS PERIOD 2,131.60 3868.40
0200	02516730	C&I WORLD LANGUAGES	0200-3-51 -6730-01-10-9-00-87202 -2357	TRAINING EDUC CONF & A 150.00 -747.00
0200	02546750	VISUAL/PERF ARTS SW	0200-3-54 -6750-01-31-9-00-85103 -2415	INSTRUCTIONAL MATERIAL 7,197.81 1745.32

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PRELIMINARY WARRANT SUMMARY

WARRANT: 15027 09/04/2014

FUND	ORG	ACCOUNT	AMOUNT	AVLB BUDGET
0200	02546755	VISUAL/PERF ARTS SW	0200-3-54 -6755-01-31-9-00-85103 -2415	INSTRUCTIONAL MATERIAL 476.00 862.00
0200	02606575	PROF AFFILIATIONS/MEMB	0200-3-60 -6575-42-29-9-00-87202 -2357	TRAINING EDUC CONF & A 209.79 4295.21
0200	02606905	LEGAL SERVICE SCHOOL C	0200-3-60 -6905-42-29-9-07-83102 -1430	SCH COMM/LEGAL SERVICE 3,675.00 60395.13
0200	02606910	SUPERINTENDENT	0200-3-60 -6910-01-29-9-00-83101 -1210	PROFESSIONAL TECH SERV 5,618.00 10244.00
0200	02606910	SUPERINTENDENT	0200-3-60 -6910-01-29-9-00-84201 -1210	OFFICE SUPPLIES 929.35 119.83
0200	02606910	SUPERINTENDENT	0200-3-60 -6910-01-29-9-00-84902 -1210	FOOD SUPPLIES 1,749.80 1357.00
0200	02606910	SUPERINTENDENT	0200-3-60 -6910-01-29-9-00-85101 -1210	REPRO PAPER TONER SUPP 677.50 822.50
0200	02606910	SUPERINTENDENT	0200-3-60 -6910-01-29-9-00-85806 -1210	MISC SUPPLIES 56.49 400.00
0200	02606910	SUPERINTENDENT	0200-3-60 -6910-01-29-9-00-87301 -1210	PROFESSIONAL AFFLIATIO 50.00 3840.00
0200	02636575	PROF DEV/ASSISTANT SUP	0200-3-63 -6575-34-09-9-00-87202 -2357	TRAINING EDUC CONF & A 6,335.00 -34107.00
0200	02636575	PROF DEV/ASSISTANT SUP	0200-3-63 -6575-34-09-9-00-87301 -2357	PROFESSIONAL AFFLIATIO 689.00 62931.00
0200	02636915	ASSISTANT SUPER OF CUR	0200-3-63 -6915-34-09-9-00-84201 -1220	OFFICE SUPPLIES 933.26 2469.99
0200	02636915	ASSISTANT SUPER OF CUR	0200-3-63 -6915-34-09-9-00-85103 -1220	INSTRUCTIONAL MATERIAL 38,359.92 -24659.92
0200	02636935	HUMAN RESOURCES/PRINTI	0200-3-63 -6935-34-09-9-00-83403 -1420	ADVERTISING 482.98 9517.02
0200	02636935	HUMAN RESOURCES/PRINTI	0200-3-63 -6935-34-09-9-00-84201 -1420	OFFICE SUPPLIES 203.85 5296.15
0200	02666920	BUSINESS OFFICE	0200-3-66 -6920-01-24-9-07-87301 -2357	PROFESSIONAL AFFLIATIO 965.00 -965.00
0200	02756960	FACILITIES MAINTENANCE	0200-3-75 -6960-49-28-9-08-82103 -4130	POWER ELECTRICITY 72,967.34 -413958.85
0200	02756960	FACILITIES MAINTENANCE	0200-3-75 -6960-49-28-9-08-82104 -4120	NATURAL GAS 530.28 356000.00
0200	02756960	FACILITIES MAINTENANCE	0200-3-75 -6960-49-28-9-08-82408 -4220	ELECTRICAL SERVICES 4,445.69 40841.93
0200	02756960	FACILITIES MAINTENANCE	0200-3-75 -6960-49-28-9-08-82410 -4220	PAINTING SERVICES 100.02 29899.98
0200	02756960	FACILITIES MAINTENANCE	0200-3-75 -6960-49-28-9-08-82411 -4220	WINDOW GLASS SERVICE S 698.93 5700.00
0200	02756960	FACILITIES MAINTENANCE	0200-3-75 -6960-49-28-9-08-82412 -4220	HVAC CONTRACTED SERVIC 5,855.04 -37768.00
0200	02756960	FACILITIES MAINTENANCE	0200-3-75 -6960-49-28-9-08-82414 -4220	BOILER CONTRACTED SERV 7,816.00 8340.00
0200	02756960	FACILITIES MAINTENANCE	0200-3-75 -6960-49-28-9-08-83803 -4225	DISTRICT WIDE SECURITY 1,768.00 -11517.16
0200	02756960	FACILITIES MAINTENANCE	0200-3-75 -6960-49-28-9-08-84201 -4220	OFFICE SUPPLIES 75.24 596.95
0200	02756960	FACILITIES MAINTENANCE	0200-3-75 -6960-49-28-9-08-84303 -4220	PLUMBING SUPPLIES 1,825.92 -232.04
0200	02756960	FACILITIES MAINTENANCE	0200-3-75 -6960-49-28-9-08-84306 -4220	CARPENTRY SUPPLIES DOO 295.65 5200.00
0200	02756960	FACILITIES MAINTENANCE	0200-3-75 -6960-49-28-9-08-84308 -4220	ELECTRICAL SUPPLIES 4,344.10 17716.48
0200	02756965	CUSTODIAL SERVICE	0200-3-75 -6965-49-28-9-08-82904 -4110	CUSTODIAL SUPPLIES CLE 8,131.02 61680.00
0200	02816970	TRANSPORTATION REGULAR	0200-3-81 -6970-49-10-9-00-84802 -3300	MOTOR VEHICLE REPAIR 16,478.69 4659.36
0200	02816970	TRANSPORTATION REGULAR	0200-3-81 -6970-49-10-9-00-87202 -3300	TRANSPORTATION PROF DE 200.00 -200.00
0200	02816980	SPED/MILEAGE REIMB	0200-3-81 -6980-36-02-9-00-83301 -3300	CONTRACTED TRANSPORTAT 17,341.20 124099.10
0200	02816990	TRANSPORTATION HOMELES	0200-3-81 -6990-49-07-9-09-83301 -3300	CONTRACTED TRANSPORTAT 7,700.00 21300.00
0200	02866809	SLC B INSTRUCTIONAL MA	0200-3-2300-0000-69-07-9-NM-85103 -2415	INSTRUCTIONAL MATERIAL 227.39 -227.39
FUND TOTAL				727,964.08
0770	0772014	LANGUAGE INSTRUCTION	0770-3-2300-2014-45-03-9-NM-81731 -5100	MTRS 270.00 -270.00
FUND TOTAL				270.00
0771	07712015	LEP SUMMER SUPPORT	0771-3-2300-SG -45-10-9-NM-83302 -2440	FIELD TRIP TRANSP & EN 310.00 1577.00
FUND TOTAL				310.00
0790	0792014	TITLE II IMPROV ED QUA	0790-3-2300-2014-45-9 -9-00-87205 -2357	T IIA G LAWRENCE YOUTH 30.00 -234.12
0790	0792014	TITLE II IMPROV ED QUA	0790-3-2300-2014-45-9 -9-00-87207 -2357	Title II St Agnes Trai 30.00 -234.12
0790	0792014	TITLE II IMPROV ED QUA	0790-3-2300-2014-45-9 -9-00-87208 -2357	TITLE IIA-ARL CATHOLIC 1,000.00 .00
FUND TOTAL				1,060.00

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PRELIMINARY WARRANT SUMMARY

WARRANT: 15027 09/04/2014

FUND	ORG	ACCOUNT	AMOUNT	AVLB	BUDGET
0819	08192013	PROJECT S U C C E S S 0819-3-2700-SG -29-12-3-NM-85107 -2415	S.U.C.C.E.S.S. Other I 106.73		-106.73
0819	08192013	PROJECT S U C C E S S 0819-3-2700-SG -29-12-3-NM-87105 -2353	S.U.C.C.E.S.S. Prof De 22,035.00		-975.00
0819	08192014	PROJECT S U C C E S S 0819-3-2700-2014-29-12-3-NM-83101 -2357	PROFESSIONAL DEVELOPME 4,525.50		.00
0819	08192014	PROJECT S U C C E S S 0819-3-2700-2014-29-12-3-NM-85103 -2415	SUPPLIES RESEARCH BASE 1,147.69		-1147.69
FUND TOTAL			27,814.92		
1290	129	TEACHING ITALIAN 1290-3-2300-OR -01-16-5-NM-85103 -2415	INSTRUCTIONAL MATERIAL 2,000.00		-2000.00
FUND TOTAL			2,000.00		
1330	1336765	COMM ED GENERAL ADMIN 1330-3-2731-6765-01-40-7-NM-83402 -6200	COMMUNICATIONS 520.00		-4700.00
1330	1336765	COMM ED GENERAL ADMIN 1330-3-2731-6765-01-40-7-NM-84201 -6200	OFFICE SUPPLIES 1,190.78		-8500.00
1330	1336770	COMM ED ADULT EDUCATIO 1330-3-2731-6770-01-40-7-NM-81112 -6200	INSTRUCTIONAL SALARIES 678.50		-7078.00
1330	1336775	COMM ED SUMMER FUN 1330-3-2731-6775-01-40-7-NM-81202 -6200	TEMPORARY SECRETARIAL 100.00		-2080.00
1330	1336775	COMM ED SUMMER FUN 1330-3-2731-6775-01-40-7-NM-83101 -6200	GENERAL CONSULTING 52.00		-52.00
1330	1336775	COMM ED SUMMER FUN 1330-3-2731-6775-01-40-7-NM-83402 -6200	COMMUNICATIONS 1,863.50		-6000.00
1330	1336775	COMM ED SUMMER FUN 1330-3-2731-6775-01-40-7-NM-85103 -6200	INSTRUCTIONAL SUPPLIES 499.55		-8016.93
FUND TOTAL			4,904.33		
1410	14114113	CONCENTRATION TOOLS 1410-3-2735-SG -69-49-9-NM-85107 -2415	EDUCATIONAL/THERAPEUTI 1,410.20		.00
FUND TOTAL			1,410.20		
1440	14406620	MISC ATHL REVOLV 1440-3-01 -6620-01-52-5-00-83804 -3510	ATHLETIC SERVICES 6,185.00		-6185.00
FUND TOTAL			6,185.00		
1512	15121145	HARDY AFTER SCHOOL 1512-3-2300-OR -15-53-3-NM-84802 -3520	HARDY VAN 50.00		-50.00
1512	15122655	HARDY WANDERER 1512-3-2300-0025-15-7 -3-NM-83302 -3520	HARDY WANDER FIELD TRI 250.00		-2889.95
1512	15122655	HARDY WANDERER 1512-3-2300-0025-15-7 -3-NM-85103 -3520	HARDY WANDERER SUPPLIE 17.14		-190.36
1512	15123255	THOMPSON AFTER SCHOOL 1512-3-2300-OR -24-8 -3-NM-85103 -3520	THOMPSON GENERAL SUPPL 181.09		-181.09
1512	15123655	THOMPSON AFTER SCHOOL 1512-3-2300-OR -15-9 -3-NM-83302 -3520	THOMPSON SUMMER 194.75		-286.15
1512	15123655	THOMPSON AFTER SCHOOL 1512-3-2300-OR -15-9 -3-NM-84902 -3520	THOMPSON SUMMER CAMP F 58.02		-58.02
FUND TOTAL			751.00		
1660	16606836	SPED/PSYCH SERVICES 1660-3-45 -6836-36-02-9-00-83101 -2320	PROFESSIONAL TECH SERV 400.00		-880.00
1660	16606848	SPED/TUITION/OD 1660-3-60 -6848-36-23-9-00-83201 -9300	TUITION OTHER SCHOOLS 38.28		-48632.35
1660	16606980	SPED TRANS/EDCO/LABB 1660-3-60 -6980-36-02-9-00-83301 -3300	CONTRACTED TRANSPORTAT 765.00		-43033.04
1660	16606990	TUITION REVOLV/HOMELES 1660-3-60 -6990-01-29-9-00-83301 -3300	CONTRACTED TRANSPORTAT 1,527.50		-3282.50
FUND TOTAL			2,730.78		
1670	1672014	SANBORN GRANT 1670-3-0034-2014-01-16-9-00-85103 -2410	MATERIALS & SUPPLIES 603.75		-1760.75
FUND TOTAL			603.75		

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FUND	ORG	ACCOUNT	AMOUNT	AVLB BUDGET
1690 169	BILL'S BOOKS (THOMPSON	1690-3-2735-OSR -03-00-4-NM-85106 -2410	TEXTBOOKS BOOKS PERIOD	1,775.56 -1149.03
			FUND TOTAL	1,775.56
1780 178	MANDARIN	1780-3-01 -OSR -01-16-5-NM-835106-2410	MANDARIN GRT/TEXTBOOKS	173.44 -173.44
			FUND TOTAL	173.44
1810 1812013	TAH DIRECT FEDERAL	1810-3-2300-2013-45-12-9-NM-83101 -2110	PROFESSIONAL TECH SERV	3,000.00 .00
			FUND TOTAL	3,000.00
1840 18406506	ELEM EDUCATION	1840-3-29 -6506-29-24-3-00-83101 -2440	PROFESSIONAL TECH SERV	150.00 -225.00
1840 18406915	ASSISTANT SUPER/PROF D	1840-3-63 -6915-01-09-9-00-87202 -2357	TRAINING EDUC CONF & A	650.00 -840.82
			FUND TOTAL	800.00
1930 1937	SOCIAL STUDIES PROGRAM	1930-3-2400-0110-01-10-9-NM-8400 -	TEXTBOOKS/MEDIA	545.76 -257.76
			FUND TOTAL	545.76
WARRANT SUMMARY TOTAL			782,298.82	
GRAND TOTAL			782,298.82	

** END OF REPORT - Generated by Steve Walenski **



Town of Arlington, Massachusetts

8:40 p.m. Subcommittee & Liaison Reports

Summary:

Subcommittee & Liaison Reports (15 minutes)

- *Policies & Procedures, J. Pierce*
- *Budget, C. Starks*
- *Community Relations, P. Schlichtman*
- *Curriculum, Instruction & Assessment & Accountability, K. Allison-Ampe*
- *Facilities, J. Thielman*
- *Special Study Group on Superintendent's Evaluation, B. Hayner*
- *End-of-Cycle Summative Evaluation Report: Superintendent*
- *Chair*
- 1. *Arlington Commission on Arts and Culture position*
- 2. *Schedule Executive Session, Thursday, October 9, at 5:30 p.m. for the purpose to discuss the deployment of security personnel or devices.*

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ATTACHMENTS:

Type	Description
Backup Material	Study Group on Supt Evaluation Recommended Timeline 2014
Backup Material	End of Cycle Summative Evaluation Report: Superintendent CBI-E
Backup Material	Supt evidence School visits
Backup Material	Student Achievement Goal
Backup Material	Memo to Bill from David Ardito
Backup Material	Arlington Commission on Arts and Culture opening
Backup Material	Sub committee draft minutes 9 15 2014 Supt Eval

Superintendent's Evaluation Timeline

1. Superintendent shall present evidence of the progress made on the previous year's approved goals, including standards, indicators and elements the School Committee and Superintendent agreed to evaluate by September 30, 2014.
2. School Committee members shall complete in writing and present to the chairperson an End-of-Cycle Summative Evaluation Report on the Superintendent for the previous fiscal year (July 1 through June 30) by the second School Committee meeting in October, (10/23/14)
3. The School Committee shall, in open session, evaluate the Superintendent at the first School Committee meeting in November, (11/13/14)
4. The Superintendent will present to the School Committee her Professional Practice, Student Learning, District Improvement, and any other goals she wishes the Committee to consider in her evaluation by the end of November.
5. The School Committee will discuss and vote to approve these and any other goals they wish to consider in the superintendent's 2014 – 2015 evaluation during the last School Committee meeting in December.
6. The Superintendent will provide the School Committee members with evidence during the year in support of the goals agreed upon.
7. The School Committee will provide in open session a formative assessment of the Superintendent's work to date in achieving the agreed upon goals on the last School Committee meeting in March, (3/26/15).

1, 2, 3 are from School Committee Policy CBI

4, 5, 6, 7 are recommended by the Evaluation Sub-Committee

End-of-Cycle Summative Evaluation Report: Superintendent



FILE: CBI-E

Superintendent: _____

Evaluator: _____

Name

Signature

Date

Step 1: Assess Progress Toward Goals (Complete page 3 first; circle one for each set of goal[s].)

Professional Practice Goal(s)	Did Not Meet	Some Progress	Significant Progress	Met	Exceeded
Student Learning Goal(s)	Did Not Meet	Some Progress	Significant Progress	Met	Exceeded
District Improvement Goal(s)	Did Not Meet	Some Progress	Significant Progress	Met	Exceeded

Step 2: Assess Performance on Standards (Complete pages 4–7 first; then check one box for each standard.)

Indicators

Unsatisfactory = Performance on a standard or overall has not significantly improved following a rating of *Needs Improvement*, or performance is consistently below the requirements of a standard or overall and is considered inadequate, or both.

Needs Improvement/Developing = Performance on a standard or overall is below the requirements of a standard or overall but is not considered to be Unsatisfactory at the time. Improvement is necessary and expected. *For new superintendents, performance is on track to achieve proficiency within three years.*

Proficient = *Proficient practice is understood to be fully satisfactory. This is the rigorous expected level of performance.*

Exemplary = A rating of *Exemplary* indicates that practice significantly exceeds *Proficient* and could serve as a model of practice regionally or statewide.

	Unsatisfactory	Needs Improvement	Proficient	Exemplary
Standard I: Instructional Leadership	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Standard II: Management and Operations	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Standard III: Family and Community Engagement	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Standard IV: Professional Culture	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

End-of-Cycle Summative Evaluation Report: Superintendent



Step 3: Rate Overall Summative Performance (*Based on Step 1 and Step 2 ratings; circle one.*)

Unsatisfactory

Needs Improvement

Proficient

Exemplary

Step 4: Rate Impact on Student Learning (*Check only one.*)

Low <input type="checkbox"/>	Moderate <input type="checkbox"/>	High <input type="checkbox"/>
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Step 5: Add Evaluator Comments

Comments and analysis are recommended for any rating but are required for an overall summative rating of *Exemplary*, *Needs Improvement* or *Unsatisfactory* or Impact on Student Learning rating of *high* or *low*.

Comments:

Superintendent's Performance Goals

Goals should be SMART and include at least one goal for each category: professional practice, student learning, and district improvement.
Check one box for each goal.

Goal(s)	Description	Did Not Meet	Some Progress	Significant Progress	Met	Exceeded
Professional Practice						
1		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Student Learning						
2		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
District Improvement						
3		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other Goals (if any)						
6		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Superintendent's Performance Rating for Standard I: Instructional Leadership

Check one box for each indicator and circle the overall standard rating.

	Unsatisfactory	Needs Improvement	Proficient	Exemplary
I-A. Curriculum: Ensures that all instructional staff design effective and rigorous standards-based units of instruction consisting of well-structured lessons with measureable outcomes.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
I-B. Instruction: Ensures that practices in all settings reflect high expectations regarding content and quality of effort and work, engage all students, and are personalized to accommodate diverse learning styles, needs, interests, and levels of readiness.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
I-C. Assessment: Ensures that all principals and administrators facilitate practices that propel personnel to use a variety of formal and informal methods and assessments to measure student learning, growth, and understanding and make necessary adjustments to their practice when students are not learning.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
I-D. Evaluation: Ensures effective and timely supervision and evaluation of all staff in alignment with state regulations and contract provisions.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
I-E. Data-Informed Decision Making: Uses multiple sources of evidence related to student learning—including state, district, and school assessment results and growth data—to inform school and district goals and improve organizational performance, educator effectiveness, and student learning.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Overall Rating for Standard I
(Circle one.)

The education leader promotes the learning and growth of all students and the success of all staff by cultivating a shared vision that makes powerful teaching and learning the central focus of schooling.

Unsatisfactory

Needs Improvement

Proficient

Exemplary

Comments and analysis (recommended for any overall rating; required for overall rating of Exemplary, Needs Improvement or Unsatisfactory):

Examples of evidence superintendent might provide:

- | | | |
|---|---|---|
| <input type="checkbox"/> Goals progress report | <input type="checkbox"/> Analysis of staff evaluation data | <input type="checkbox"/> Relevant school committee meeting agendas/materials |
| <input type="checkbox"/> Analysis of classroom walk-through data | <input type="checkbox"/> Report on educator practice and student learning goals | <input type="checkbox"/> Analysis of leadership team(s) agendas and/or feedback |
| <input type="checkbox"/> Analysis of district assessment data | <input type="checkbox"/> Student achievement data | <input type="checkbox"/> Protocol for school visits |
| <input type="checkbox"/> Sample of district and school improvement plans and progress reports | <input type="checkbox"/> Analysis of student feedback | <input type="checkbox"/> Other: _____ |
| | <input type="checkbox"/> Analysis of staff feedback | |

Superintendent's Performance Rating for Standard II: Management and Operations



	Unsatisfactory	Needs Improvement	Proficient	Exemplary
II-A. Environment: Develops and executes effective plans, procedures, routines, and operational systems to address a full range of safety, health, emotional, and social needs.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
II-B. Human Resources Management and Development: Implements a cohesive approach to recruiting, hiring, induction, development, and career growth that promotes high-quality and effective practice.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
II-C. Scheduling and Management Information Systems: Uses systems to ensure optimal use of data and time for teaching, learning, and collaboration, minimizing disruptions and distractions for school-level staff.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
II-D. Law, Ethics, and Policies: Understands and complies with state and federal laws and mandates, school committee policies, collective bargaining agreements, and ethical guidelines.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
II-E. Fiscal Systems: Develops a budget that supports the district's vision, mission, and goals; allocates and manages expenditures consistent with district- and school-level goals and available resources.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Overall Rating for Standard II (Circle one.)	The education leader promotes the learning and growth of all students and the success of all staff by ensuring a safe, efficient, and effective learning environment, using resources to implement appropriate curriculum, staffing, and scheduling.
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Unsatisfactory

Needs Improvement

Proficient

Exemplary

Comments and analysis (recommended for any overall rating; required for overall rating of *Exemplary*, *Needs Improvement* or *Unsatisfactory*):

Examples of evidence superintendent might provide:

- ☐ Goals progress report
- ☐ Budget analyses and monitoring reports
- ☐ Budget presentations and related materials
- ☐ External reviews and audits
- ☐ Staff attendance, hiring, retention, and other HR data

- ☐ Analysis of student feedback
- ☐ Analysis of staff feedback
- ☐ Analysis of safety and crisis plan elements and/or incidence reports

- ☐ Relevant school committee meeting agendas/minutes/materials
- ☐ Analysis and/or samples of leadership team(s) schedule/agendas/materials
- ☐ Other: _____

Superintendent's Performance Rating for Standard III: Family and Community Engagement

Check one box for each indicator and circle the overall standard rating.

	Unsatisfactory	Needs Improvement	Proficient	Exemplary
III-A. Engagement: Actively ensures that all families are welcome members of the classroom and school community and can contribute to the effectiveness of the classroom, school, district, and community.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
III-B. Sharing Responsibility: Continuously collaborates with families and community stakeholders to support student learning and development at home, school, and in the community.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
III-C. Communication: Engages in regular, two-way, culturally proficient communication with families and community stakeholders about student learning and performance.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
III-D. Family Concerns: Addresses family and community concerns in an equitable, effective, and efficient manner.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Overall Rating for Standard III (Circle one.)	The education leader promotes the learning and growth of all students and the success of all staff through effective partnerships with families, community organizations, and other stakeholders that support the mission of the district and its schools.
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Unsatisfactory

Needs Improvement

Proficient

Exemplary

Comments and analysis (recommended for any overall rating; required for overall rating of *Exemplary*, *Needs Improvement* or *Unsatisfactory*):

Examples of evidence superintendent might provide:

- | | | |
|--|---|---|
| <input type="checkbox"/> Goals progress report | <input type="checkbox"/> Sample district and school newsletters and/or other communications | <input type="checkbox"/> Analysis of survey results from parent and/or community stakeholders |
| <input type="checkbox"/> Participation rates and other data about school and district family engagement activities | <input type="checkbox"/> Analysis of school improvement goals/reports | <input type="checkbox"/> Relevant school committee presentations and minutes |
| <input type="checkbox"/> Evidence of community support and/or engagement | <input type="checkbox"/> Community organization membership/participation/contributions | <input type="checkbox"/> Other: _____ |

Superintendent's Performance Rating for Standard IV: Professional Culture

Check one box for each indicator and circle the overall standard rating.

	Unsatisfactory	Needs Improvement	Proficient	Exemplary
IV-A. Commitment to High Standards: Fosters a shared commitment to high standards of service, teaching, and learning with high expectations for achievement for all.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
IV-B. Cultural Proficiency: Ensures that policies and practices enable staff members and students to interact effectively in a culturally diverse environment in which students' backgrounds, identities, strengths, and challenges are respected.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
IV-C. Communication: Demonstrates strong interpersonal, written, and verbal communication skills.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
IV-D. Continuous Learning: Develops and nurtures a culture in which staff members are reflective about their practice and use student data, current research, best practices, and theory to continuously adapt practice and achieve improved results. Models these behaviors in his or her own practice.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
IV-E. Shared Vision: Successfully and continuously engages all stakeholders in the creation of a shared educational vision in which every student is prepared to succeed in postsecondary education and become a responsible citizen and global contributor.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
IV-F. Managing Conflict: Employs strategies for responding to disagreement and dissent, constructively resolving conflict and building consensus throughout a district or school community.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Overall Rating for Standard IV (Circle one.)	The education leader promotes the learning and growth of all students and the success of all staff by nurturing and sustaining a districtwide culture of reflective practice, high expectations, and continuous learning for staff.
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Unsatisfactory

Needs Improvement

Proficient

Exemplary

Comments and analysis (recommended for any overall rating; required for overall rating of *Exemplary*, *Needs Improvement* or *Unsatisfactory*):

Examples of evidence superintendent might provide:

- | | | |
|---|--|---|
| <input type="checkbox"/> Goals progress report | <input type="checkbox"/> Presentations/materials for community/parent meetings | <input type="checkbox"/> Analysis of staff feedback |
| <input type="checkbox"/> District and school improvement plans and reports | <input type="checkbox"/> Analysis of staff feedback | <input type="checkbox"/> Other: _____ |
| <input type="checkbox"/> Staff attendance and other data | <input type="checkbox"/> Samples of principal/administrator practice goals | |
| <input type="checkbox"/> Memos/newsletters to staff and other stakeholders | <input type="checkbox"/> School committee meeting agendas/materials | |
| <input type="checkbox"/> School visit protocol and sample follow-up reports | <input type="checkbox"/> Sample of leadership team(s) agendas and materials | |

Superintendent Annual Educator Plan

Submitted by: Kathleen Bodie

September 17, 2013

Practice Goal: From September 2013 to May 2014, the focus of three visits to each school will be on the quality of educator practice followed by a meeting with the principal to debrief our joint observation in order to improve the quality of feedback to teachers for the purpose of positively impacting student learning and achievement.

Key Actions:

1. “Unpack” the rubrics for Standards 1 and 2 in the Teacher Rubric with the Administrative Team to create a list of best instructional practices corresponding to the indicators in Standards 1 and 2.
2. Engage the Administrative Team in professional development during the summer 2013 and throughout 2013-2014 to improve calibration of observations and evaluations.
3. Develop a schedule of school visits that provides sufficient time for classroom and specialist visits, as well as debrief time with principals.
4. Keep notes or artifacts, if any, from each visit.
5. Develop a protocol for school visits that includes guiding questions for discussion following shared observations.

Benchmarks:

1. Calendar will show schedule and time of each visit.
2. Principal survey in March will show principal reflections on the process, including knowledge and skills learned through participation in the process.
3. Data relative to the administrative team goal of improving calibration among administrators to improve teacher feedback, which will positively impact student achievement, including professional development provided.

Superintendent Standards Reference:

Superintendent Standards & Indicators Rubric

Indicator I-A. Curriculum: Ensures that all instructional staff design effective and rigorous standards-based units of instruction consisting of well-structured lessons with measurable outcomes.

I-A. Elements	Unsatisfactory	Needs Improvement	Proficient	Exemplary
I-A-2. Lesson Development Support	Does not state expectations for administrators that they establish effective strategies to ensure development of well-structured lessons, does not provide training or support, and/or does not discriminate between strong and weak strategies for ensuring effective lesson-planning practices.	Provides limited training to administrators on how to establish effective strategies for ensuring that educators develop well-structured lessons and/or does not consistently identify and/or address patterns when there is evidence of a weak strategy being employed.	Supports administrators to learn and establish effective strategies for ensuring that educators develop well-structured lessons with challenging, measurable objectives and appropriate student engagement strategies, pacing, sequence, activities, materials, technologies, and grouping.	Supports administrators to collaborate on developing strategies that enable educators to consistently develop series of interconnected, well-structured lessons with challenging objectives and appropriate student engagement strategies, pacing, sequence, materials, and grouping and identifies specific exemplars and resources in each area. Is able to model this element.

Indicator I-B. Instruction: Ensures that practices in all settings reflect high expectations regarding content and quality of effort and work, engage all students, and are personalized to accommodate diverse learning styles, needs, interests, and levels of readiness.				
I-B. Elements	Unsatisfactory	Needs Improvement	Proficient	Exemplary
I-B-1. Instructional Practices	Does not look for evidence of and/or cannot accurately identify ways that principals identify effective teaching strategies when the principals observe practice and review unit plans..	While the superintendent may observe principal practice and artifacts, s/he only occasionally looks for evidence that principals are identifying effective teaching strategies and practices when they observe practice and review unit plans.	While observing principal practice and artifacts, ensures that principals identify a variety of effective teaching strategies and practices when they observe practice and review unit plans.	While observing principal practice and artifacts, ensures that principals know and employ effective strategies and practices for helping educators improve instructional practice. Is able to model this element.

I-B. Elements	Unsatisfactory	Needs Improvement	Proficient	Exemplary
I-B-3. Diverse Learners' Needs	Does not look for evidence of and/or cannot accurately identify ways that principals identify effective teaching strategies and practices that are appropriate for diverse learners.	While the superintendent may observe principal practice, s/he only occasionally looks for evidence that principals are identifying effective teaching strategies and practices that are appropriate for diverse learners when they observe practices and review unit plans.	While observing principal practice, ensures that principals look for and identify a variety of teaching strategies and practices that are effective with diverse learners when they observe practices and review unit plans.	Employs strategies that ensure that principals know and consistently identify teaching strategies and practices that are meeting the needs of diverse learners while teaching their content. Is able to model this element.

Indicator I-D. Evaluation: Provides effective and timely supervision and evaluation of all staff in alignment with state regulations and contract provisions.

I-D. Elements	Unsatisfactory	Needs Improvement	Proficient	Exemplary
I-D-2. Observations and Feedback	Rarely conducts visits to observe principal practice and/or does not provide honest feedback to administrators who are not performing proficiently.	Makes infrequent unannounced visits to schools to observe principal practice, rarely provides feedback that is specific and constructive for administrators, and/or critiques struggling administrators without providing support to improve their performance.	Typically makes at least three unannounced visits to each school to observe principal practice every year and provides targeted constructive feedback to all administrators. Acknowledges effective practice and provides redirection and support for those whose practice is less than <i>Proficient</i>.	Makes unannounced visits to schools throughout the year to observe administrator practice and provides targeted constructive feedback to all administrators. Engages with all in conversations with all administrators about improvement, celebrates effective practice, and provides targeted support to administrators whose practice is less than <i>Proficient</i> . Is able to model this element.
I-D-4. Alignment Review	Does not review alignment between judgment about practice and data about student learning when evaluating and rating administrators.	Occasionally reviews alignment between judgment about practice and student learning data.	Consistently reviews alignment between judgment about practice and student learning data and provides guidance to administrators to make informed decisions about educator support and evaluation based upon this review.	Studies alignment between judgment about practice and data about student learning when evaluating and rating administrators and provides effective support around this practice. Is able to model this element.

2013-2014 District Goals Reference:

Goal II – 1: Teachers in order to demonstrate proficiency under the new Educator Evaluation System, which will be implemented in the district during the 2013-2014 school year, will be provided with professional development to implement the new system and to improve their instructional practice.

Superintendent Annual Educator Plan
Submitted by: Kathleen Bodie
September 17, 2013

Student Achievement Goal: Student performance on MCAS 2014 in the aggregate at all levels and at each grade tested will improve from the MCAS baseline in 2013.

Key Actions:

1. An additional math support teacher will be hired in the middle school.
2. Level B mathematics and ELA classes at the high school will be redesigned to meet the learning needs of ELL and special education students.
3. All teachers who teach mathematics will have professional development in mathematics to deepen their own knowledge, which has a positive effect on student learning..
4. Math and ELA curriculum leaders will hold professional development working sessions with teachers K – 12 over the summer to include, but not be limited to, documentation of curriculum maps modified to include Common Core, integration of literacy requirements for Common Core into Science and Social Studies and the new mathematics curriculum for middle school grades, which is Common Core aligned.
5. Teachers in Grades K – 5 will have two professional development workshops during the early release days in 2013-2014 to focus on implementing the math practices standards of the Common Core. The professional development sessions will also include preparation for changes in curricula due to changes in MCAS as it focuses solely on the Common Core.
6. In grade level groupings, elementary teachers will review common assessments in mathematics to ensure that they measure skills/content that are aligned with the Common Core.
7. Mathematics teachers in Grades 6 – 12 will have a minimum of three PLC professional development opportunities throughout the school year focused on the implementation of the math practice standards of the Common Core.
8. Mathematics coaches at the elementary level will provide regular in- classroom coaching sessions with classroom teachers to ensure fidelity with the district curricula and the Common Core.
9. Two additional elementary math coaches will be hired to support teachers teaching mathematics.
10. Assessments will administered during the year in mathematics to monitor student progress. The results will be used to adjust and modify instruction to help students learn the content standards.
11. The Special Education Coordinator and Principal will support student performance goals/RTI by mutual attendance at Student Support Team weekly meetings.
12. Co-taught programming will be expanded to include 8th grade. This will complete the roll-out of the co-taught model to all grades.
13. Current substantially separate mathematics classes will become a co-taught inclusion model with the addition of general education students at the appropriate skill level.

14. At the middle school, a content teacher will be paired with an SLC teacher for substantially separate classes in Mathematics. A math support class will be offered to students enrolled in this content class.
15. At the high school, the Special Education Coordinator and Math Director will collaborate to develop a co-taught model for sub- separate SLC classrooms. A content certified teacher will pair with a special educator to co-teach a mathematics class. A small group support class will support skill development for individual student progress.

Benchmark:

The student achievement scores in mathematics on the 2014 MCAS will improve at all levels and grades tested from the MCAS baseline in 2013.

Standards Reference:

Superintendent Standards & Indicators Rubric

Indicator I-A. Curriculum: Ensures that all instructional staff design effective and rigorous standards-based units of instruction consisting of well-structured lessons with measurable outcomes.				
I-A. Elements	Unsatisfactory	Needs Improvement	Proficient	Exemplary
I-A-2. Lesson Development Support	Does not state expectations for administrators that they establish effective strategies to ensure development of well-structured lessons, does not provide training or support, and/or does not discriminate between strong and weak strategies for ensuring effective lesson-planning practices.	Provides limited training to administrators on how to establish effective strategies for ensuring that educators develop well-structured lessons and/or does not consistently identify and/or address patterns when there is evidence of a weak strategy being employed.	Supports administrators to learn and establish effective strategies for ensuring that educators develop well-structured lessons with challenging, measurable objectives and appropriate student engagement strategies, pacing, sequence, activities, materials, technologies, and grouping.	Supports administrators to collaborate on developing strategies that enable educators to consistently develop series of interconnected, well-structured lessons with challenging objectives and appropriate student engagement strategies, pacing, sequence, materials, and grouping and identifies specific exemplars and resources in each area. Is able to model this element.

Indicator I-B. Instruction: Ensures that practices in all settings reflect high expectations regarding content and quality of effort and work, engage all students, and are personalized to accommodate diverse learning styles, needs, interests, and levels of readiness.				
I-B. Elements	Unsatisfactory	Needs Improvement	Proficient	Exemplary

I-B. Elements	Unsatisfactory	Needs Improvement	Proficient	Exemplary
I-B-1. Instructional Practices	Does not look for evidence of and/or cannot accurately identify ways that principals identify effective teaching strategies when the principals observe practice and review unit plans..	While the superintendent may observe principal practice and artifacts, s/he only occasionally looks for evidence that principals are identifying effective teaching strategies and practices when they observe practice and review unit plans.	While observing principal practice and artifacts, ensures that principals identify a variety of effective teaching strategies and practices when they observe practice and review unit plans.	While observing principal practice and artifacts, ensures that principals know and employ effective strategies and practices for helping educators improve instructional practice. Is able to model this element.
I-B-2. Quality of Effort and Work	Does not set high expectations for the quality of content, student effort, and/or student work district-wide, or expectations are inappropriate.	May set high expectations for the quality of content, student effort, and student work district-wide, but allows expectations to be inconsistently applied across the district.	Sets and models high expectations for the quality of content, student effort, and student work district-wide and supports administrators to uphold these expectations consistently.	Sets and models high expectations for the quality of content, student effort, and student work district-wide and empowers administrators, educators and students to uphold these expectations consistently. Is able to model this element.
I-B-3. Diverse Learners' Needs	Does not look for evidence of and/or cannot accurately identify ways that principals identify effective teaching strategies and practices that are appropriate for diverse learners.	While the superintendent may observe principal practice, s/he only occasionally looks for evidence that principals are identifying effective teaching strategies and practices that are appropriate for diverse learners when they observe practices and review unit plans.	While observing principal practice, ensures that principals look for and identify a variety of teaching strategies and practices that are effective with diverse learners when they observe practices and review unit plans.	Employs strategies that ensure that principals know and consistently identify teaching strategies and practices that are meeting the needs of diverse learners while teaching their content. Is able to model this element.

Indicator IV-A. Commitment to High Standards: Fosters a shared commitment to high standards of service, teaching and learning with high expectations for achievement for all.				
IV-A. Elements	Unsatisfactory	Needs Improvement	Proficient	Exemplary

IV-A. Elements	Unsatisfactory	Needs Improvement	Proficient	Exemplary
IV-A-1. Commitment to High Standards	Does not encourage high standards of teaching and learning or high expectations for achievement with the administrator team, and/or may demonstrate low expectations for faculty and staff.	May ask administrators for commitment to high standards of teaching and learning with high expectations for achievement for all but does not support and/or model it.	Fosters a shared commitment to high standards of teaching and learning, for all administrators, with high expectations for achievement for all.	Leads administrators in developing a shared commitment to high standards of teaching and learning with high expectations for achievement for all. Revisits and renews commitment with administrator team regularly. Is able to model this element.

Indicator IV-D. Continuous Learning: Develops and nurtures a culture in which staff members are reflective about their practice and use student data, current research, best practices and theory to continuously adapt practice and achieve improved results. Models these behaviors in the administrator's own practice.

IV-D. Elements	Unsatisfactory	Needs Improvement	Proficient	Exemplary
IV-D-1. Continuous Learning of Staff	Accepts the practice of administrators working largely in isolation, without consideration of data and best practices, and/or discourages reflection among administrators, faculty and staff.	May encourage administrators to reflect on the effectiveness of interactions with faculty and students and to use data and best practices to adapt practice but does not support administrators in these practices.	Leads all administrators and teams to reflect on the effectiveness of interactions with faculty and students. Ensures that administrators use data, research, and best practices to adapt practice to achieve improved results.	Models for administrators how to reflect on the effectiveness of interactions with faculty and students and uses data, research, and best practices to adapt practice to achieve improved results. Supports all educators to work in teams as often as is feasible and appropriate. Is able to model this element.

2013-2014 District Goal Reference:

Goal I – 2: In order to narrow the achievement gap, students in subgroups will receive additional support to improve their achievement on MCAS, which will be reflected in each school attaining an annual PPI of at least 75.

Goal I – 4: Students in the aggregate at each grade level tested in English Language Arts and Mathematics will attain a Student Growth Percentile of 51 or greater.

*The Arlington Public School Visual Art Department
Arlington Public Schools
Arlington, Massachusetts*

To: Bill Hayner, Chair of the Arlington School Committee
From: Dave Ardito, Interim Director of Visual Art, APS

Dear Mr. Hayner,

As the School Committee determines who the next appointee will be to the Arlington Commission on Arts and Culture (ACAC), I thought a brief list of qualifications might help when reviewing applications.

The commissioner would be required to attend one monthly meeting and to also serve on subcommittees with specific tasks related to the promotion of the arts and culture in Arlington. The commissioner should have knowledge of the Town of Arlington especially as it relates to the school system and be ready to advocate for a climate in the schools and in the town that encourages the growth of and accessibility to a broad range of artistic and cultural opportunities.

Grant writing skills would be a great asset to the ACAC.

I want to thank the members of the School Committee who appointed me to the ACAC in January of 2013 to represent the Arlington schools. It was rewarding being on the commission in its very formative stage and to help define its mission and primary objectives. The Commission now has a solid place in the town's governance and its goals are included in the Master Plan.

While other professional responsibilities including my position as Interim K-12 Director of Visual Art for Arlington Public Schools will prevent me from continuing on the Commission, it is my hope to stay tuned in to ACAC activities and to support ACAC efforts in any way that I can.

I hope other people step forward and express an interest in being appointed to the ACAC by the School Committee.

My best,
Dave Ardito

Cultural Commission

Town Meeting established a seven-member Cultural Commission which shall consist of Town residents, six appointed by the Town Manager, one by the School Committee. The Commission shall endeavor to preserve and promote the cultural and artistic resources in Town and work toward establishing Arlington as a significant cultural destination through promotion, education, advocacy, and related activities.

Individuals interesting in applying for appointment should send a letter of interest and resume to School Committee Administrative Secretary Karen Fitzgerald, 869 Massachusetts Avenue, 6th Floor, Arlington, MA 02476 or email at kfitzgerald@arlington.k12.ma.us by noon Friday, October 10, 2014.

Thank you!

**Arlington School Committee
Sub Committee
Special Study Group on Superintendent's Evaluation**

Date: Monday, September 15, 2014

Time: 5:00 pm

Location: 6th Floor School Committee Room AHS

The Meeting of the Sub-Committee for Special Study Group on Superintendent's Evaluation of the Arlington School Committee was called to order by Bill Hayner at 5:06

The following Sub Committee members were present: Bill Hayner, Chair, Cindy Starks, Paul Schlietman
Judson Pierce was also present

1. Superintendent's Evaluation Procedure Evaluation Procedure:
 - a. Goals 2013-2014 were agreed to be used to evaluate the superintendent
 - b. Policy File CBI set Timeline will be used
 - c. Policy File CBI-E form to be used
 - d. Rubric – need for Super to indicate which piece of evidence relates to the goal within which rubric.
 - e. Mr. Hayner will create a detailed, with dates, timeline to be presented to the committee and the superintendent.
 - f. Ms. Starks will incorporate the goals into the evaluation form.
2. There was a discussion regarding the use of the District Goals:
 - a. incorporating them into the evaluation form;
 - b. start the next cycle by having the superintendent submit goals for discussion with the committee in December;
 - c. formative discussion will be on the last SC meeting prior to election in March.
3. Dates of next meeting - Monday December 1, 2014 at 5:00 pm
4. Adjournment at 5:59 pm.

Respectfully submitted,

William (Bill) Hayner



Town of Arlington, Massachusetts

9:00 p.m. Adjournment

Summary:



Town of Arlington, Massachusetts

Correspondence Received:

Summary:

Correspondence Received: From September 5 – present

Legal Spreadsheet September 2014

Letter to EDCO to confirm School Committee voted in the affirmative on EDCO Articles

Email to staff for services for Joseph Shea, father of Kim Pratt.

Warrant Number 15027 dated 9/4/2014, Warrant Amount \$782,298.82.

Press Statement dated September 5, 2014 regarding Mr. Eladhari's public comments at meeting.

DRA Architects Stratton School Feasibility Study Final Report dated 8/26/2014

Email to Pierce Staff on incident of student dated September 10, 2014

13th Annual Massachusetts Commemorative Ceremonies on the Anniversary of September 11, 2001

Metco Coffee notice

ATTACHMENTS:

Type	Description
Backup Material	Sept 11 13th Annual Mass Commemorative Ceremonies Sept 11
Backup Material	Metco Coffee updated doc
Backup Material	Charter School Numbers

"Because You Loved Me" by Diane Warren
performed by Oladunni and Olayeni Oladipo

"We Remember" Video Tribute

"To Where You Are" by Alen Menken, Richard Marx and Linda Thompson
performed by Frank Zarba, accompanied by Ray Cavicchio

The Madeline "Amy" Sweeney Award for Civilian Bravery
Secretary of Public Safety and Security Andrea Cabral and Major General L. Scott Rice with Anna Sweeney

"Hero" by Mariah Carey and Walter Afanasieff
performed by Lauren Pothier

Benediction
Reverend Samuel T. Lloyd, Trinity Church

"Somewhere" from West Side Story composed by Leonard Bernstein with lyrics by Stephen Sondheim
performed by The Arlington High School Madrigal Singers

Closing Remarks
Representative Patricia A. Haddad, Speaker Pro Tempore

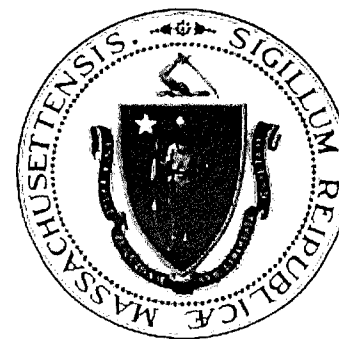
Sign Language Interpretation
provided by Denise Martinez and Janine Sirignano

Adjourn



Thank you for sharing the day with us.

**13th Annual
Massachusetts
Commemorative Ceremonies
on the Anniversary of
September 11, 2001**



Deval L. Patrick
Governor

Rep. Patricia A. Haddad
Speaker Pro Tempore

**In collaboration with
The Massachusetts
9/11 Fund, Inc.**



**Massachusetts Remembers
Massachusetts Honors**

Program
Thursday, September 11, 2014

Wreath Laying Ceremony, 7:30 am

Boston Public Garden, 9/11 Contemplative Garden

Mayor Martin J. Walsh, presiding

Joining the Mayor is Maureen Gilligan

Emcee John Curtis

Boston Gaelic Fire Brigade Pipes and Drums

“God Bless America” by Irving Berlin

performed by The Boston Fire Department A Cappella Quartet

If you have been invited to attend the ceremonies taking place in front of the State House and in the Chamber of the House of Representatives, please proceed to the trolley, which is located on Arlington Street. Staff and volunteers will be there to direct you.

For those needing an accessible entrance, please proceed to the Ashburton entrance on the Bowdoin Street side of the State House.

**Flag Lowering, Moment of Silence and
Reading of Names, 8:30 am**

Front Steps of the Massachusetts State House

Governor Deval L. Patrick, presiding

Raising of the American Flag

“Star Spangled Banner” by Francis Scott Key

performed by The Boston Fire Department A Cappella Quartet

**The Flag will be lowered to half staff in honor of those who
died on September 11, 2001**

Environmental Police Color Guard

Taps

Bill Moore and LTC (Ret) Samuel Poulten

Moment of Silence – 8:46 am

Reading of the Names of our Family Members and Friends

Readers: Governor Deval L. Patrick, Attorney General Martha Coakley, Rory Hoban, Sally White, Iris Friedman, Dara Gay, Dottie Grodberg, Pamela Hayes, Robyn Bernstein, Malcolm & Tiffany Little, Claudia Jacobs, Teresa Mathai, Laura Ogonowski, Irene Ross, Rochelle Gordon, Stephanie Gardner, Drew Brodney, Karin Charles

Bell ringing by Linda Gay

Bell provided by Battleship Cove

Please note: names are read in alphabetical order with the exception of the relatives of the readers.

“We Remember Them” by Sylvia Kamens & Rabbi Jack Riemer
read by Leslie Blair

Sign Language Interpretation

provided by Denise Martinez and Janine Sirignano

**Commemoration Observance &
Sweeney Award for Civilian Bravery
Presentation, 9:30 am**

Massachusetts State House Chamber of the House of Representatives

Welcome *Representative Patricia A. Haddad, Speaker Pro Tempore*

The Pledge of Allegiance

“An Irish Blessing” Traditional, arranged by James E. Moore Jr.
performed by The Arlington High School Madrigal Singers directed by Cheryl J. Christo

Invocation *Reverend Daniel J. Mahoney, Chief Chaplain, Boston Fire Department*

Emcee Matthew Sellitto

Keynote Remarks *Beth Chambers, Director of Catholic Charities South, Archdioceses of Boston*

WHAT **COFFEE WITH THE SUPERINTENDENT**

WHEN **TUESDAY, OCTOBER 7, 2014 at 6:30 PM**

WHERE **140 WARREN STREET, ROXBURY, MA**

WHY **OPEN DISCUSSION ABOUT THE ARLINGTON METCO**
Program



Let's talk

Massachusetts Department of Elementary and Secondary Education

2014-2015 Charter School Pre-Enrollment Report by School (March 15, 2014) Revised on April 9, 2014

LEA		Students Pre-Enrolled from Sending District and School by Grade														Total Pre-Enrolled
Code	Commonwealth Charter School	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	
445	Abby Kelley Foster Charter Public School		120	124	124	123	121	125	123	111	116	87	83	81	88	1,426
412	Academy Of the Pacific Rim Charter Public School							66	77	74	79	73	68	60	48	545
430	Advanced Math and Science Academy Charter School								76	151	148	128	141	193	129	966
409	Alma del Mar Charter School		36	38	38	42	40	46								240
3509	Argosy Collegiate Charter School								100							100
491	Atlantis Charter School		106	118	72	74	72	100	100	100	100	106				948
3502	Baystate Academy Charter Public School								80	80	80					240
420	Benjamin Banneker Charter Public School		65	49	49	47	46	51	43							350
447	Benjamin Franklin Classical Charter Public School		50	50	50	50	50	50	49	50	51					450
414	Berkshire Arts and Technology Charter Public School								72	70	70	57	33	33	22	357
449	Boston Collegiate Charter School							100	100	96	96	80	73	65	55	665
416	Boston Preparatory Charter Public School								60	60	60	75	61	47	37	400
481	Boston Renaissance Charter Public School	120	120	120	120	120	110	134	100							944
417	Bridge Boston Charter School	40	40	40	36	36										192
457	Brooke Charter School East Boston		60	60	64	60		60	52	54						410
443	Brooke Charter School Mattapan		60	61	64	61	60	48	48	40	25					467
428	Brooke Charter School Roslindale		60	58	63	64	64	57	53	53	38					510
432	Cape Cod Lighthouse Charter School								80	80	80					240
418	Christa McAuliffe Regional Charter Public School								137	136	123					396
437	City On A Hill Charter Public School											110	68	52	50	280
3504	City on a Hill Charter Public School II											117	69			186
3507	City on a Hill Charter Public School New Bedford											110				110
438	Codman Academy Charter Public School	22	22	22	22			22	22			48	43	29	28	280
436	Community Charter School of Cambridge								40	40	60	60	55	55	50	360
426	Community Day Charter Public School - Gateway	40	40	40	40	40										200
440	Community Day Charter Public School - Prospect	49	40	40	42	42	22	24	49	45	47					400
431	Community Day Charter Public School - R. Kingman Webster	40	41	40	40	39										200
439	Conservatory Lab Charter School	43	52	47	45	47	43	22	43	43	11					396
475	Dorchester Collegiate Academy Charter School						40	40	40	40	40					200
410	Excel Academy Charter School							168	168	168	110					614
413	Four Rivers Charter Public School									36	36	37	38	36	37	220
446	Foxborough Regional Charter School		96	110	110	110	110	110	110	111	112	84	82	70	65	1,280
478	Francis W. Parker Charter Essential School									67	69	70	70	62	62	400
496	Global Learning Charter Public School							46	92	94	87	60	58	28	35	500
499	Hampden Charter School of Science								50	50	50	50	50	50	50	350
455	Hill View Montessori Charter Public School		36	36	32	34	34	34	34	34	32					306
450	Hilltown Cooperative Charter Public School		20	20	20	22	20	22	30	21	18					193
453	Holyoke Community Charter School		52	86	85	83	89	56	75	102	74					702
435	Innovation Academy Charter School							105	102	101	102	102	107	87	69	775
463	KIPP Academy Boston Charter School		72					72	73	71						288
429	KIPP Academy Lynn Charter School							120	120	120	96	96	112	93	93	850
454	Lawrence Family Development Charter School		158	83	82	60	57	59	60	62	59					680
3503	Lowell Collegiate Charter School		53	93	85	57	62									350
456	Lowell Community Charter Public School	40	71	100	100	99	95	84	87	74						750
458	Lowell Middlesex Academy Charter School											34	41	34	41	150
464	Marblehead Community Charter Public School						31	50	50	50	49					230
466	Martha's Vineyard Public Charter School		16	14	15	15	18	12	17	16	15	10	15	13	4	180
492	Martin Luther King, Jr. Charter School of Excellence		53	67	60	60	57	63								360
469	MATCH Charter Public School	50	50	50	50	50	50	50	85	85	85	85	75	50	50	865
470	Mystic Valley Regional Charter School		104	139	140	138	122	116	111	119	107	106	99	104	95	1,500
444	Neighborhood House Charter School	41	40	41	40	40	44	40	41	36	37					400
474	North Central Charter Essential School									50	68	73	76	58	45	370
3501	Paulo Freire Social Justice Charter School											104	100	51		255
3508	Phoenix Academy Public Charter High School, Springfield											15	41	44	25	125
493	Phoenix Academy Charter Public High School, Chelsea											62	45	49	44	200
494	Pioneer Charter School of Science									55	68	65	55	63	54	360
3506	Pioneer Charter School of Science II									70	71	66	33			240
497	Pioneer Valley Chinese Immersion Charter School		44	47	44	44	44	47	68	18	19	23	13			411
479	Pioneer Valley Performing Arts Charter Public School									64	67	68	68	66	67	400
487	Prospect Hill Academy Charter School		90	90	90	94	98	98	98	98	98	98	88	87	72	1,199
483	Rising Tide Charter Public School							89	89	89	88	100	96	52	37	640
482	River Valley Charter School		32	31	32	33	32	32	32	32	32					288
484	Roxbury Preparatory Charter School							260	260	265	176					961
441	Sabis International Charter School		100	109	107	111	120	127	128	136	157	125	125	115	114	1,574
485	Salem Academy Charter School								60	64	54	63	57	44	30	372
486	Seven Hills Charter Public School		90	87	84	84	75	73	60	60	53					666
419	Smith Leadership Academy Charter Public School								88	68	60					216
488	South Shore Charter Public School		40	44	44	44	44	44	44	44	45	59	46	48	44	590
489	Sturgis Charter Public School											184	190	214	212	800
498	Veritas Preparatory Charter School							81	81	81						243
Commonwealth Charter School Total		485	2,129	2,154	2,089	2,023	1,870	3,003	3,857	3,934	3,418	2,890	2,474	2,133	1,852	34,311
LEA	Horace Mann Charter School	Students Pre-Enrolled from Sending District and School by Grade														Total Pre-Enrolled
Code		PK	K	1	2	3	4	5	6	7	8	9	10	11	12	
415	Amesbury Academy Charter Public School											10	15	10	15	50
427	Barnstable Community Horace Mann Charter Public School		76	78	79	75										308
424	Boston Day and Evening Academy Charter School											61	17	57	222	357
411	Boston Green Academy Horace Mann Charter School								85			85	85	85	85	425
407	Dudley Street Neighborhood Charter School	44	44	44	44	44										220
452	Edward M. Kennedy Academy for Health Careers: A Horace Mann Charter Public School											112	106	85	91	394
467	Salem Community Charter School											15	15	30	20	80
477	Silver Hill Horace Mann Charter School		90	96	96	100	104	108								594
480	UP Academy Charter School of Boston								175	162	162					499
3505	UP Academy Charter School of Dorchester	60	60	98	110	111	71	74	58							642
Horace Mann Charter School Total		104	270	316	329	330	175	182	318	162	162	283	238	267	433	3,569
Grand total Commonwealth and Horace Mann		589	2,399	2,470	2,418	2,353	2,045	3,185	4,175	4,096	3,580	3,173	2,712	2,400	2,285	37,880

FY15 Charter School Pre-enrollment

Massachusetts Department of Elementary and Secondary Education

2014-2015 Commonwealth Charter School Pre-Enrollment Report by Sending District (March 15, 2014) Revised on April 9, 2014

LEA Code	Sending District	Students Pre-Enrolled from Sending District and School by Grade														Total Pre-Enrolled
		PK	K	1	2	3	4	5	6	7	8	9	10	11	12	
1	Abington		4	3	3	5	1	2	1	3	4	2	1	3	3	35
600	Acton-Boxborough									7	5	7	8	8	4	39
603	Adams-Cheshire								13	9	12	11	9	6	7	67
5	Agawam		2	2			1		2	2			2	2		13
7	Amesbury		5	4	4	9	7	5	6	6	5					51
8	Amherst		10	11	8	6	6	9	19							69
605	Amherst-Pelham									19	16	16	13	12	9	85
9	Andover			2			1		1						1	5
10	Arlington		1			3	3	1	1		2	1		1	1	14
610	Ashburnham-Westminster									4	1	5	1	3		14
14	Ashland								20	23	12	5	12	9	2	83
615	Athol-Royalston							1				1				2
16	Attleboro	1	26	37	30	26	39	33	37	31	31	15	17	16	12	351
17	Auburn		1			5	1	2	1	2	4	5		3	3	27
18	Avon										1	1				2
616	Ayer Shirley School District									9	13	13	16	14	13	78
20	Barnstable							2	24	25	17	35	39	45	40	227
23	Bedford					1	1		1							3
24	Belchertown		1	4	3	3	1	3	1	5	7	8	3	2	4	45
25	Bellingham				1	2		1	1	2			1		1	9
26	Belmont		4			1										5
27	Berkley			1												1
620	Berlin-Boylston									1	5	3	3	12	6	30
30	Beverly									1			1	2	1	5
31	Billerica	1	2		2	3	1	18	24	30	23	35	28	32	27	226
622	Blackstone-Millville								1							1
35	Boston	307	577	489	510	469	421	1,045	1,243	1,059	760	624	488	335	298	8,625
36	Bourne							1				27	26	19	26	99
40	Braintree		3				1	5	2			2		5	2	20
625	Bridgewater-Raynham								2	1	3		1	1	1	9
44	Brockton		18	24	17	24	17	25	21	31	24	19	35	23	27	305
46	Brookline					1										1
48	Burlington				1	1			1						1	4
49	Cambridge		46	28	31	31	34	28	50	38	39	39	28	30	27	449
50	Canton	1	1	1	2				1			1	1	1	1	10
52	Carver							5				9	4	4		22
635	Central Berkshire							1	5	6	1	4		3	1	21
56	Chelmsford			1				22	9	16	22	14	16	11	9	120
57	Chelsea		8	22	16	15	5	111	84	96	67	29	34	43	20	550

FY15 Charter School Pre-enrollment

LEA Code	Sending District	Students Pre-Enrolled from Sending District and School by Grade														Total Pre-Enrolled
		PK	K	1	2	3	4	5	6	7	8	9	10	11	12	
632	Chesterfield-Goshen		1		2				2							5
61	Chicopee		6	1	9	5	3	5	16	32	24	28	21	12	9	171
63	Clarksburg								1		1			1		3
64	Clinton						1		6	9	6	8	9	2	6	47
65	Cohasset														1	1
67	Concord									2	3					5
640	Concord-Carlisle											1	4	2	1	8
68	Conway					1	1	1								3
71	Danvers									1	1	1	2			5
72	Dartmouth							1	1		1	1				4
73	Dedham		1	2	1	1	1					1	1	2		10
74	Deerfield		2			2	1	1								6
645	Dennis-Yarmouth								13	16	21	19	20	31	27	147
352	Devens (non-op)									1						1
650	Dighton-Rehoboth		1		1		1		1		1					5
79	Dracut		1	2	7	4	8	20	21	14	9	13	18	12	16	145
658	Dudley-Charlton Reg												2			2
82	Duxbury		1									3	6	5	2	17
83	East Bridgewater		1	1	1								1			4
87	East Longmeadow					1				1	1	2				5
86	Easthampton		6	7	7	8	5	7	5	3	2	4	5	4	4	67
88	Easton			1	1	2				3		1	1	1	1	11
89	Edgartown		2	3	3	4	7	3	5	2	1					30
91	Erving									2	2	2	3	2	1	12
93	Everett		25	26	35	28	19	32	35	54	77	53	40	52	45	521
94	Fairhaven			1				1				2				4
95	Fall River		106	117	71	71	72	97	193	93	98	102				1,020
96	Falmouth										1	14	14	23	23	75
97	Fitchburg		1	1	1					23	39	40	37	28	24	194
98	Florida												1			1
99	Foxborough		7	11	9	13	6	11	7	12	10	7	5	8	5	111
100	Framingham								93	100	87	13	6	14	9	322
101	Franklin		50	49	47	47	49	47	45	45	47					426
665	Freetown-Lakeville							2				1	5			8
670	Frontier									7	9	6	5	4	6	37
103	Gardner									2		5	1	3	2	13
672	Gateway				2				1		1	1	1		2	8
105	Georgetown									1						1
674	Gill-Montague		3	2	2	2	5	2	1	9	7	9	11	7	6	66
110	Grafton			1	1		1	1	2	4	4	4	11	13	8	50
111	Granby		1	2	4	2	2		4				3	1	1	20

FY15 Charter School Pre-enrollment

LEA Code	Sending District	Students Pre-Enrolled from Sending District and School by Grade														Total Pre-Enrolled
		PK	K	1	2	3	4	5	6	7	8	9	10	11	12	
114	Greenfield		5	3	2	5	3	4	3	11	9	15	14	13	20	107
673	Groton-Dunstable							2	3	5	8	4	6	9	3	40
117	Hadley		2	1	7	3	2	5	3	1	4	3		2	2	35
118	Halifax							1								1
680	Hampden-Wilbraham			1		1	2								1	5
683	Hampshire									4	5	4	3	5	5	26
121	Hancock								1							1
122	Hanover		3	2	2	1	7	3	3	4	4	4	1	1	1	36
125	Harvard									2		8	5	5	3	23
127	Hatfield				4			2		1		1			2	10
128	Haverhill		36	35	32	33	33	36	34	33	35		1			308
131	Hingham													3		3
133	Holbrook			1	1	1	1		1	4	1	5	1	1	3	20
136	Holliston								5	1	5			1		12
137	Holyoke		49	80	75	75	78	48	69	73	63	93	84	51	15	853
138	Hopedale													1		1
139	Hopkinton								1	5	2		4	4	5	21
141	Hudson								13	13	14	13	6	11	6	76
142	Hull			2	2	1			1		3	3	2	4	3	21
690	King Philip									2	1	3	3	1	2	12
145	Kingston		1		1			5	1							8
149	Lawrence	128	272	195	199	172	72	76	102	102	99	1		2		1,420
150	Lee												1		1	2
151	Leicester			2		1		2	1	2	3		1		1	13
153	Leominster				1	1	1			10	22	13	14	12	16	90
154	Leverett					1		1	2							4
155	Lexington									1					1	2
695	Lincoln-Sudbury												1			1
158	Littleton									14	10	7	9	8	10	58
159	Longmeadow					2			3			1	1	1		8
160	Lowell	38	122	185	171	147	144	106	115	90	27	53	52	44	30	1,324
161	Ludlow				2				2	1	7	3	2	1	3	21
162	Lunenburg				1					3	9	6	12	8	4	43
163	Lynn	1	1	9	2	6	6	126	127	146	122	134	135	101	105	1,021
164	Lynnfield			1			1		1	1		1				5
165	Malden		47	69	68	81	54	46	64	51	70	70	62	60	54	796
698	Manchester Essex Regional													1		1
167	Mansfield		9	15	20	13	17	16	14	12	12	6	5	7	7	153
168	Marblehead						25	49	45	39	32			1	1	192
170	Marlborough					1			30	91	79	45	49	48	24	367
171	Marshfield		2	1	1	2	2		6	2	3	3	3	8	5	38

FY15 Charter School Pre-enrollment

LEA Code	Sending District	Students Pre-Enrolled from Sending District and School by Grade														Total Pre-Enrolled
		PK	K	1	2	3	4	5	6	7	8	9	10	11	12	
700	Marthas Vineyard											9	15	11	4	39
172	Mashpee							2	-	-	1	10	9	10	11	43
174	Maynard								5	1	5	2		2	2	17
175	Medfield									1	1					2
176	Medford		19	24	20	18	25	27	16	25	38	25	22	36	19	314
177	Medway				2		1		2	3	4		1	1	1	15
178	Melrose		17	17	18	19	28	23	17	27	21	19	17	16	16	255
710	Mendon-Upton								1	3	5	1	1	5	1	17
181	Methuen	1	6	3	8	6	7	6	6	3	4	1	3			54
182	Middleborough							4				7	2	4	2	19
185	Milford			1		1			1	1	2					6
186	Millbury					1		1	1	1				1	2	7
187	Millis							1								1
189	Milton								1		1	1			2	5
717	Mohawk Trail							2		13	15	5	4	8	2	49
712	Monomoy Regional School District								18	15	12	7	6	8	8	74
191	Monson									1	2	2	2	6		13
715	Mount Greylock									1	6	1		2	3	13
196	Nahant						1		1	1		1			1	5
720	Narragansett									1	2	3	3	1		10
725	Nashoba									6	3	4	3	9	10	35
198	Natick								18	7	18	3		4	2	52
660	Nauset								20	19	23	5	4	7	7	85
199	Needham						1		1		2	1			1	6
200	New Ashford (non-op)								1							1
201	New Bedford		36	37	38	42	40	91	92	94	87	165	58	28	35	843
204	Newburyport		14	23	21	17	20	13	21	18	20					167
207	Newton	1	2			1					1			2	1	8
208	Norfolk						1		1							2
209	North Adams								7	10	16	8	5	8	6	60
211	North Andover		1	3		1		2		2		1	1			11
212	North Attleborough		11	7	15	8	9	13	8	4	13	7	2	3	4	104
735	North Middlesex								1	11	17	15	12	10	16	82
210	Northampton		11	16	9	16	24	15	24	21	23	9	16	11	10	205
730	Northboro-Southboro											6	5	13	5	29
213	Northborough								1	5	1					7
214	Northbridge														2	2
218	Norton		11	4	14	19	20	11	11	15	15	20	11	10	9	170
219	Norwell				1	1		2					1			5
220	Norwood		4	4		1	1			1	2	1	3		1	18
221	Oak Bluffs		4	1	7	4	4	3	3	1	4					31

FY15 Charter School Pre-enrollment

LEA Code	Sending District	Students Pre-Enrolled from Sending District and School by Grade														Total Pre-Enrolled
		PK	K	1	2	3	4	5	6	7	8	9	10	11	12	
740	Old Rochester											1		1		2
223	Orange		1													1
226	Oxford		2	3	2	4	2	4	4	3	3	2	2	3		34
227	Palmer										2			1	1	4
229	Peabody				1	1	3	2	2	12	9	5	7	4	5	51
231	Pembroke			3	2	1	6	1	2	1		4	3	5	5	33
745	Pentucket		2	2	1	2	3	4	5	1	4					24
750	Pioneer Valley			1					1		3	2	2	1	1	11
236	Pittsfield								43	43	34	33	16	11	5	185
238	Plainville		2	2	1		1	3	3							12
239	Plymouth		1	2				62	87	89	83	71	85	48	36	564
240	Plympton							1								1
242	Provincetown								-	-	2		1		1	4
753	Quabbin		1						1	6	1	3	2	3	1	18
243	Quincy		2	5	1	2	4	2				2	2		2	22
755	Ralph C Mahar									5	2	2	5	3	2	19
244	Randolph	5	6	8	13	18	8	13	18	15	19	22	18	18	15	196
246	Reading					1								1		2
248	Revere				5		3	4	4	29	27	18	20	14	11	135
249	Richmond									1						1
251	Rockland		3	7	7	8	7	8	7	8	5	5	4	4	1	74
253	Rowe										1					1
258	Salem								60	71	57	64	54	37	24	367
261	Sandwich								3	3	4	46	43	46	54	199
262	Saugus			4	2	3	10	3	5	37	25	34	18	11	12	164
263	Savoy											1		2		3
264	Scituate		1	1	1		2	1	2		1		3		1	13
266	Sharon		1			1	1	1	2					1	2	9
271	Shrewsbury		1	1	2	2			6	6	9	11	19	17	28	102
272	Shutesbury		1		1			1								3
760	Silver Lake									1	3	10	8	4	9	35
273	Somerset					1		1	1	2	1					6
763	Somerset Berkley Regional School District											1				1
274	Somerville		68	56	47	40	34	43	42	45	33	53	37	27	29	554
278	South Hadley		2	4	7	6	7	3	8	19	7	14	5	8	4	94
275	Southampton						1									1
276	Southborough										3					3
277	Southbridge						1							1		2
765	Southern Berkshire									1						1
766	Southwick-Tolland										1	1		1		3
767	Spencer-E Brookfield		1		1					1			1		1	5

FY15 Charter School Pre-enrollment

LEA Code	Sending District	Students Pre-Enrolled from Sending District and School by Grade														Total Pre-Enrolled
		PK	K	1	2	3	4	5	6	7	8	9	10	11	12	
281	Springfield		159	183	170	175	184	282	337	346	281	179	222	201	176	2,895
284	Stoneham		5	8	6	4	10	7	7	5	7	3	5	4	8	79
285	Stoughton		7	8	6	9	3	2	5	4	5	6	7	7	1	70
288	Sudbury								3	1	1					5
289	Sunderland		2			1			1							4
291	Swampscott						1			7	4			1	1	14
292	Swansea					2		1	2	1		1				7
293	Taunton				1	2	1		4	3		3		1		15
295	Tewksbury		1	3	3	3	4	12	9	19	8	11	14	8	8	103
296	Tisbury		4	2	2	3	2	3	4	7	6					33
773	Triton		11	4	6	7	3	9	1	6	3					50
300	Truro								2	2	-	1				5
301	Tyngsborough			1				10	9	7	14	11	18	8	16	94
774	Up-Island Regional		6	8	3	4	5	3	5	6	3					43
304	Uxbridge											1			1	2
775	Wachusett		3	3		2	2	1	3	9	3	7	4	7	5	49
305	Wakefield		4	8	6	8	5	7	4	5	7	7	4	1	5	71
307	Walpole		2	2	1	3		2	2		3	1				16
308	Waltham			4			1		1	2	2	2	2	2	1	17
309	Ware										1		1			2
310	Wareham							5	1	2	3	18	13	5	4	51
314	Watertown					2				4	1	1	3	1		12
316	Webster			1			1	2		2	4		2	2		14
317	Wellesley													1		1
322	West Boylston			2					1	6	1		4	2	2	18
323	West Bridgewater		1						1							2
332	West Springfield			2		1	1		4	8	6	10	7	3	2	44
321	Westborough								3		1	1		3		8
325	Westfield		1	3					2	3			3		4	16
326	Westford								1	2	1	1	2	1	1	9
327	Westhampton		1			1		1								3
330	Weston											1				1
331	Westport								2	3		2				7
335	Westwood														1	1
336	Weymouth		13	6	8	5	5	10	7	6	8	8	10	4	5	95
337	Whately						1									1
780	Whitman-Hanson		1	3	1	5	3	5	2	1		4	1	3	1	30
340	Williamsburg		3	6	2	3	2	2	3							21
342	Wilmington				1	1			1			1	2	1	1	8
343	Winchendon									4	5	5	10	4	2	30
346	Winthrop							1		2	2	2	1	2	2	12

FY15 Charter School Pre-enrollment

LEA Code	Sending District	Students Pre-Enrolled from Sending District and School by Grade														Total Pre- Enrolled
		PK	K	1	2	3	4	5	6	7	8	9	10	11	12	
347	Woburn				2	1	2	1		1		1	1	2	2	13
348	Worcester	1	200	197	200	192	188	185	173	164	159	87	80	85	91	2,002
350	Wrentham		1	3	1	1	1									7
	Grand Total	485	2,129	2,154	2,089	2,023	1,870	3,003	3,857	3,934	3,418	2,890	2,474	2,133	1,852	34,311

Massachusetts Department of Elementary and Secondary Education

2014-2015 Commonwealth Charter School Pre-Enrollment Report by Sending District and School (March 15, 2014) Revised on April 9, 2014

Sending District/Commonwealth Charter School		Students Pre-Enrolled from Sending District and School by Grade														Total
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Pre-	
Abington		4	3	3	5	1	2	1	3	4	2	1	3	3	35	
Community Charter School of Cambridge									1			1			2	
South Shore Charter Public School		4	3	3	5	1	2	1	2	4	2		3	3	33	
Acton-Boxborough									7	5	7	8	8	4	39	
Advanced Math and Science Academy Charter School										1			1		2	
Francis W. Parker Charter Essential School									7	4	7	7	7	4	36	
Innovation Academy Charter School												1			1	
Adams-Cheshire								13	9	12	11	9	6	7	67	
Berkshire Arts and Technology Charter Public School								13	9	12	11	9	6	7	67	
Agawam		2	2			1		2	2			2	2		13	
Hampden Charter School of Science								1	1				1		3	
Paulo Freire Social Justice Charter School													1		1	
Pioneer Valley Chinese Immersion Charter School		1	2					1				1			5	
Pioneer Valley Performing Arts Charter Public School									1			1			2	
Sabis International Charter School		1				1									2	
Amesbury		5	4	4	9	7	5	6	6	5					51	
Hill View Montessori Charter Public School			1		2	1		1							5	
River Valley Charter School		5	3	4	7	6	5	5	6	5					46	
Amherst		10	11	8	6	6	9	19							69	
Pioneer Valley Chinese Immersion Charter School		10	11	8	6	6	9	19							69	
Amherst-Pelham									19	16	16	13	12	9	85	
Four Rivers Charter Public School													1	1	2	
Hilltown Cooperative Charter Public School										1					1	
Paulo Freire Social Justice Charter School											2		1		3	
Pioneer Valley Chinese Immersion Charter School									6	5	2	2			15	
Pioneer Valley Performing Arts Charter Public School									13	10	12	11	10	8	64	
Andover			2			1		1						1	5	
Advanced Math and Science Academy Charter School								1						1	2	
Community Day Charter Public School - Gateway			1												1	
Lawrence Family Development Charter School						1									1	
Lowell Community Charter Public School			1												1	
Arlington		1			3	3	1	1		2	1		1	1	14	
Benjamin Banneker Charter Public School		1			1	1									3	
Community Charter School of Cambridge								1		2				1	4	
Conservatory Lab Charter School							1								1	
Mystic Valley Regional Charter School											1				1	
Prospect Hill Academy Charter School					2	2							1		5	
Ashburnham-Westminster									4	1	5	1	3		14	
Francis W. Parker Charter Essential School										1	1				2	
North Central Charter Essential School									4		4	1	3		12	
Ashland								20	23	12	5	12	9	2	83	
Advanced Math and Science Academy Charter School								4	3	2	5	12	9	2	37	

Sending District/Commonwealth Charter School	Students Pre-Enrolled from Sending District and School by Grade														Total
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Pre-
Christa McAuliffe Regional Charter Public School								16	20	10					46
Athol-Royalston							1				1				2
Pioneer Valley Chinese Immersion Charter School							1								1
Pioneer Valley Performing Arts Charter Public School											1				1
Attleboro	1	26	37	30	26	39	33	37	31	31	15	17	16	12	351
Boston Renaissance Charter Public School	1					1									2
Foxborough Regional Charter School		26	37	30	26	38	33	37	31	31	15	17	16	12	349
Auburn		1			5	1	2	1	2	4	5		3	3	27
Abby Kelley Foster Charter Public School		1			4	1	2	1	2	3	5		2	2	23
Advanced Math and Science Academy Charter School													1	1	2
Seven Hills Charter School					1					1					2
Avon										1	1				2
Foxborough Regional Charter School										1	1				2
Ayer Shirley School District									9	13	13	16	14	13	78
Advanced Math and Science Academy Charter School										1			2		3
Francis W. Parker Charter Essential School									8	10	13	12	10	11	64
North Central Charter Essential School									1	2		4	2	2	11
Barnstable							2	24	25	17	35	39	45	40	227
Cape Cod Lighthouse Charter School								24	25	17					66
Rising Tide Charter Public School							2				1	1		1	5
Sturgis Charter Public School											34	38	45	39	156
Bedford					1	1		1							3
Benjamin Banneker Charter Public School					1	1									2
Boston Renaissance Charter Public School								1							1
Belchertown		1	4	3	3	1	3	1	5	7	8	3	2	4	45
Hilltown Cooperative Charter Public School										1					1
Pioneer Valley Chinese Immersion Charter School		1	4	3	3	1	3	1	1						17
Pioneer Valley Performing Arts Charter Public School									4	6	8	3	2	4	27
Bellingham				1	2		1	1	2			1		1	9
Advanced Math and Science Academy Charter School												1		1	2
Benjamin Franklin Classical Charter Public School				1	2		1	1	2						7
Belmont		4			1										5
Benjamin Banneker Charter Public School		3													3
Boston Renaissance Charter Public School		1			1										2
Berkley			1												1
Atlantis Charter School			1												1
Berlin-Boylston									1	5	3	3	12	6	30
Advanced Math and Science Academy Charter School										5	2	3	10	4	24
Francis W. Parker Charter Essential School											1		2	2	5
North Central Charter Essential School									1						1
Beverly									1			1	2	1	5
KIPP Academy Lynn Charter School									1			1	1		3
Salem Academy Charter School													1	1	2
Billerica	1	2		2	3	1	18	24	30	23	35	28	32	27	226
Advanced Math and Science Academy Charter School											1	1			2

Sending District/Commonwealth Charter School		Students Pre-Enrolled from Sending District and School by Grade														Total
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Pre-	
Benjamin Banneker Charter Public School		1					1								2	
Innovation Academy Charter School							15	22	30	22	30	23	30	25	197	
Lowell Collegiate Charter School				1	1	1									3	
Lowell Community Charter Public School	1				1		1								3	
Lowell Middlesex Academy Charter School											3	2	2	2	9	
Phoenix Charter Academy												1			1	
Pioneer Charter School of Science II (PCSS-II)											1				1	
Prospect Hill Academy Charter School		1		1	1		1	2		1		1			8	
Blackstone-Millville								1							1	
Benjamin Franklin Classical Charter Public School								1							1	
Boston	307	577	489	510	469	421	1,045	1,243	1,059	760	624	488	335	298	8,625	
Academy Of the Pacific Rim Charter Public School							65	74	74	73	69	61	55	43	514	
Benjamin Banneker Charter Public School		20	15	23	16	17	23	21							135	
Boston Collegiate Charter School							100	100	96	96	80	73	65	55	665	
Boston Preparatory Charter Public School								60	59	60	73	61	45	37	395	
Boston Renaissance Charter Public School	112	111	114	115	110	98	128	95							883	
Bridge Boston Charter School	40	39	37	35	34										185	
Brooke Charter School East Boston		52	42	50	47		41	45	39						316	
Brooke Charter School Mattapan		60	61	64	59	59	48	47	40	24					462	
Brooke Charter School Roslindale		60	58	63	64	64	57	53	53	38					510	
City On A Hill Charter Public School											110	67	52	48	277	
City on a Hill Charter Public School II											117	68			185	
Codman Academy Charter Public School	22	22	22	22			22	22			48	43	29	28	280	
Community Charter School of Cambridge								7	10	20	23	27	26	22	135	
Conservatory Lab Charter School	42	52	47	45	46	43	21	43	43	11					393	
Dorchester Collegiate Academy Charter						40	40	40	40	40					200	
Excel Academy Charter School							75	91	84	39					289	
Foxborough Regional Charter School							1						2		3	
KIPP Academy Boston Charter School		72					72	71	70						285	
MATCH Charter Public School	50	50	50	50	50	50	50	85	85	85	84	74	47	46	856	
Mystic Valley Regional Charter School				2											2	
Neighborhood House Charter School	41	38	41	38	36	43	37	41	33	34					382	
Phoenix Charter Academy											12	9	9	11	41	
Pioneer Charter School of Science										1	4	2	1	3	11	
Pioneer Charter School of Science II (PCSS-II)										1					1	
Prospect Hill Academy Charter School		1	2	3	7	7	5	3	7	3	4	3	4	5	54	
Roxbury Preparatory Charter School							260	260	265	176					961	
Smith Leadership Academy Charter Public School								85	61	59					205	
Bourne							1				27	26	19	26	99	
Rising Tide Charter Public School							1				4	1		1	7	
Sturgis Charter Public School											23	25	19	25	92	
Braintree	3					1	5	2			2		5	2	20	
Academy Of the Pacific Rim Charter Public School								1							1	
Neighborhood House Charter School							1								1	
South Shore Charter Public School		3				1	4	1			2		5	2	18	

Sending District/Commonwealth Charter School		Students Pre-Enrolled from Sending District and School by Grade												Total	
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Pre-
Bridgewater-Raynham								2	1	3		1	1	1	9
Foxborough Regional Charter School								2	1	2				1	6
Neighborhood House Charter School										1					1
Rising Tide Charter Public School												1			1
South Shore Charter Public School													1		1
Brockton		18	24	17	24	17	25	21	31	24	19	35	23	27	305
Academy Of the Pacific Rim Charter Public School											1				1
Benjamin Banneker Charter Public School				1											1
Boston Renaissance Charter Public School		2	1	1	3	3	2								12
Community Charter School of Cambridge												1	1		2
Foxborough Regional Charter School		14	17	9	15	10	17	15	25	16	14	30	15	20	217
KIPP Academy Boston Charter School									1						1
MATCH Charter Public School													1	1	2
Prospect Hill Academy Charter School							2						2	1	5
Rising Tide Charter Public School													1		1
Smith Leadership Academy Charter Public School								1							1
South Shore Charter Public School		2	6	6	6	4	4	5	5	8	4	4	3	5	62
Brookline					1										1
Bridge Boston Charter School					1										1
Burlington				1	1			1						1	4
Innovation Academy Charter School														1	1
KIPP Academy Boston Charter School								1							1
Mystic Valley Regional Charter School					1										1
Prospect Hill Academy Charter School				1											1
Cambridge		46	28	31	31	34	28	50	38	39	39	28	30	27	449
Benjamin Banneker Charter Public School		36	16	18	17	17	14	14							132
Boston Renaissance Charter Public School						1									1
Community Charter School of Cambridge								19	22	26	26	17	14	17	141
Pioneer Charter School of Science II (PCSS-II)											1				1
Prospect Hill Academy Charter School		10	12	13	14	16	14	17	12	13	12	11	16	10	170
Smith Leadership Academy Charter Public School									4						4
Canton	1	1	1	2				1			1	1	1	1	10
Academy Of the Pacific Rim Charter Public School												1			1
Advanced Math and Science Academy Charter School													1		1
Boston Renaissance Charter Public School	1	1													2
Foxborough Regional Charter School			1	1				1							3
MATCH Charter Public School														1	1
Neighborhood House Charter School				1											1
South Shore Charter Public School											1				1
Carver							5				9	4	4		22
Rising Tide Charter Public School							5				6	3	3		17
Sturgis Charter Public School											3	1	1		5
Central Berkshire							1	5	6	1	4		3	1	21
Berkshire Arts and Technology Charter Public School								4	5	1	3		3		16
Hilltown Cooperative Charter Public School							1	1	1						3

Sending District/Commonwealth Charter School		Students Pre-Enrolled from Sending District and School by Grade												Total	
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Pre-
Pioneer Valley Chinese Immersion Charter School											1				1
Pioneer Valley Performing Arts Charter Public School														1	1
Chelmsford			1				22	9	16	22	14	16	11	9	120
Advanced Math and Science Academy Charter School													1	1	2
Innovation Academy Charter School							22	8	15	22	13	16	10	8	114
Lowell Community Charter Public School			1					1							2
Pioneer Charter School of Science									1		1				2
Chelsea		8	22	16	15	5	111	84	96	67	29	34	43	20	550
Benjamin Banneker Charter Public School			2	1		1		2							6
Boston Renaissance Charter Public School					1										1
Brooke Charter School East Boston		8	17	13	12		19	5	15						89
Community Charter School of Cambridge								1		1		2	1		5
Excel Academy Charter School							90	74	76	61					301
KIPP Academy Lynn Charter School												1			1
Mystic Valley Regional Charter School				1	1	1	1		1		1				6
Phoenix Charter Academy											21	17	27	15	80
Pioneer Charter School of Science										2	6	9	12	4	33
Pioneer Charter School of Science II (PCSS-II)										1	1	1			3
Prospect Hill Academy Charter School			3	1	1	3	1	2	4	2		4	3	1	25
Chesterfield-Goshen		1		2				2							5
Hilltown Cooperative Charter Public School		1		2				2							5
Chicopee		6	1	9	5	3	5	16	32	24	28	21	12	9	171
Hampden Charter School of Science								9	16	17	17	10	5	5	79
Holyoke Community Charter School		1	1	8	3	2	3	6	12	2					38
Martin Luther King Jr. Charter School of Excellence					1		1								2
Paulo Freire Social Justice Charter School											6	5	3		14
Pioneer Valley Chinese Immersion Charter School		5		1		1	1	1				1			10
Pioneer Valley Performing Arts Charter Public School									3	3	5	4	3	3	21
Sabis International Charter School					1				1	2		1	1	1	7
Clarksburg								1		1			1		3
Berkshire Arts and Technology Charter Public School								1		1			1		3
Clinton						1		6	9	6	8	9	2	6	47
Abby Kelley Foster Charter Public School						1		1				1			3
Advanced Math and Science Academy Charter School								5	9	4	8	7	2	6	41
Francis W. Parker Charter Essential School										2		1			3
Cohasset														1	1
South Shore Charter Public School														1	1
Concord									2	3					5
Francis W. Parker Charter Essential School									2	2					4
Innovation Academy Charter School										1					1
Concord-Carlisle											1	4	2	1	8
Francis W. Parker Charter Essential School											1	4	1		6
Innovation Academy Charter School													1	1	2
Conway					1	1	1								3
Hilltown Cooperative Charter Public School							1								1

Sending District/Commonwealth Charter School	Students Pre-Enrolled from Sending District and School by Grade														Total
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Pre-
Pioneer Valley Chinese Immersion Charter School					1		1								2
Danvers									1	1	1	2			5
Mystic Valley Regional Charter School												1			1
Pioneer Charter School of Science II (PCSS-II)									1	1	1				3
Salem Academy Charter School												1			1
Dartmouth							1	1		1	1				4
Atlantis Charter School							1	1		1					3
City on a Hill Charter Public School New Bedford											1				1
Dedham		1	2	1	1	1					1	1	2		10
Academy Of the Pacific Rim Charter Public School												1			1
Boston Preparatory Charter Public School											1		1		2
Boston Renaissance Charter Public School		1	1	1		1									4
Bridge Boston Charter School			1												1
Brooke Charter School Mattapan					1										1
Phoenix Charter Academy													1		1
Deerfield		2			2	1	1								6
Pioneer Valley Chinese Immersion Charter School		2			2	1	1								6
Dennis-Yarmouth								13	16	21	19	20	31	27	147
Cape Cod Lighthouse Charter School								13	16	21					50
Sturgis Charter Public School											19	20	31	27	97
Devens (non-op)									1						1
Francis W. Parker Charter Essential School									1						1
Dighton-Rehoboth		1		1		1		1		1					5
Atlantis Charter School				1											1
Benjamin Franklin Classical Charter Public School								1		1					2
Foxborough Regional Charter School		1				1									2
Dracut		1	2	7	4	8	20	21	14	9	13	18	12	16	145
Community Day Charter Public School - Gateway					1										1
Hill View Montessori Charter Public School									1						1
Innovation Academy Charter School							16	20	9	9	11	14	7	1	87
Lowell Collegiate Charter School			2	3	2	6									13
Lowell Community Charter Public School		1		4	1	2	4	1	4						17
Lowell Middlesex Academy Charter School											2	4	5	15	26
Dudley-Charlton Reg												2			2
Abby Kelley Foster Charter Public School												2			2
Duxbury		1									3	6	5	2	17
Rising Tide Charter Public School											3	3	5		11
South Shore Charter Public School		1										3		2	6
East Bridgewater		1	1	1								1			4
Rising Tide Charter Public School												1			1
South Shore Charter Public School		1	1	1											3
East Longmeadow					1				1	1	2				5
Pioneer Valley Chinese Immersion Charter School											2				2
Sabis International Charter School					1				1	1					3
Easthampton		6	7	7	8	5	7	5	3	2	4	5	4	4	67

Sending District/Commonwealth Charter School	PK	Students Pre-Enrolled from Sending District and School by Grade													Total Pre-
		K	1	2	3	4	5	6	7	8	9	10	11	12	
Hilltown Cooperative Charter Public School		3	2	1	4	2	4	3	1						20
Holyoke Community Charter School			1	2		1			1						5
Paulo Freire Social Justice Charter School												1			1
Pioneer Valley Chinese Immersion Charter School		3	4	4	4	2	3	2							22
Pioneer Valley Performing Arts Charter Public School									1	2	4	4	4	4	19
Easton			1	1	2				3		1	1	1	1	11
Academy Of the Pacific Rim Charter Public School													1		1
Foxborough Regional Charter School			1	1	2				3		1	1		1	10
Edgartown		2	3	3	4	7	3	5	2	1					30
Martha's Vineyard Charter School		2	3	3	4	7	3	5	2	1					30
Erving									2	2	2	3	2	1	12
Four Rivers Charter Public School									2	2	2	3	1	1	11
Pioneer Valley Performing Arts Charter Public School													1		1
Everett		25	26	35	28	19	32	35	54	77	53	40	52	45	521
Benjamin Banneker Charter Public School		2	5		5	3	3	3							21
Brooke Charter School East Boston				1	1			1							3
Community Charter School of Cambridge								4		1	1		2	2	10
Excel Academy Charter School							1	2		2					5
Mystic Valley Regional Charter School		22	15	25	14	8	14	15	11	17	13	17	18	15	204
Phoenix Charter Academy											7	3	3	5	18
Pioneer Charter School of Science									31	32	18	10	18	17	126
Pioneer Charter School of Science II (PCSS-II)										7	4	1			12
Prospect Hill Academy Charter School		1	6	9	8	8	14	10	12	18	10	9	11	6	122
Fairhaven			1				1				2				4
Alma del Mar Charter School			1				1								2
City on a Hill Charter Public School New Bedford											2				2
Fall River		106	117	71	71	72	97	193	93	98	102				1,020
Argosy Collegiate Charter School								100							100
Atlantis Charter School		106	117	71	71	72	97	93	93	98	102				920
Falmouth										1	14	14	23	23	75
Martha's Vineyard Charter School										1	1		2		4
Rising Tide Charter Public School												1			1
Sturgis Charter Public School											13	13	21	23	70
Fitchburg		1	1	1					23	39	40	37	28	24	194
Francis W. Parker Charter Essential School									2	1	2	1	1	1	8
North Central Charter Essential School									21	38	38	36	27	23	183
Seven Hills Charter School		1	1	1											3
Florida												1			1
Berkshire Arts and Technology Charter Public School												1			1
Foxborough		7	11	9	13	6	11	7	12	10	7	5	8	5	111
Foxborough Regional Charter School		7	11	9	13	6	11	7	12	10	7	5	8	5	111
Framingham								93	100	87	13	6	14	9	322
Advanced Math and Science Academy Charter School								2	6	3	13	6	14	9	53
Christa McAuliffe Regional Charter Public School								91	94	84					269
Franklin		50	49	47	47	49	47	45	45	47					426

Sending District/Commonwealth Charter School		Students Pre-Enrolled from Sending District and School by Grade												Total	
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Pre-
Advanced Math and Science Academy Charter School								1							1
Benjamin Franklin Classical Charter Public School		50	49	47	47	49	47	44	45	47					425
Freetown-Lakeville							2				1	5			8
Rising Tide Charter Public School							2				1	4			7
Sturgis Charter Public School												1			1
Frontier									7	9	6	5	4	6	37
Four Rivers Charter Public School									4	2	2	4	2	3	17
Hilltown Cooperative Charter Public School									2	1					3
Pioneer Valley Chinese Immersion Charter School										1	2				3
Pioneer Valley Performing Arts Charter Public School									1	5	2	1	2	3	14
Gardner									2		5	1	3	2	13
Francis W. Parker Charter Essential School									1					1	2
North Central Charter Essential School									1		5	1	3	1	11
Gateway				2				1		1	1	1		2	8
Berkshire Arts and Technology Charter Public School								1				1			2
Hilltown Cooperative Charter Public School				2						1					3
Pioneer Valley Performing Arts Charter Public School											1			2	3
Georgetown									1						1
River Valley Charter School									1						1
Gill-Montague		3	2	2	2	5	2	1	9	7	9	11	7	6	66
Four Rivers Charter Public School									7	7	9	10	7	6	46
Hilltown Cooperative Charter Public School		1					1								2
Pioneer Valley Chinese Immersion Charter School		2	2	2	2	4	2	1	1						16
Pioneer Valley Performing Arts Charter Public School									1			1			2
Grafton			1	1		1	1	2	4	4	4	11	13	8	50
Abby Kelley Foster Charter Public School				1		1									2
Advanced Math and Science Academy Charter School								2	4	4	4	11	13	8	46
Seven Hills Charter School			1				1								2
Granby		1	2	4	2	2		4				3	1	1	20
Pioneer Valley Chinese Immersion Charter School		1	2	4	2	2		4							15
Pioneer Valley Performing Arts Charter Public School												3	1	1	5
Greenfield		5	3	2	5	3	4	3	11	9	15	14	13	20	107
Four Rivers Charter Public School									9	6	14	13	12	19	73
Hilltown Cooperative Charter Public School					1										1
Pioneer Valley Chinese Immersion Charter School		5	3	2	4	3	4	3	1	1	1				27
Pioneer Valley Performing Arts Charter Public School									1	2		1	1	1	6
Groton-Dunstable							2	3	5	8	4	6	9	3	40
Francis W. Parker Charter Essential School									5	6	4	5	7	2	29
Innovation Academy Charter School							2	3		2		1	2	1	11
Hadley		2	1	7	3	2	5	3	1	4	3		2	2	35
Four Rivers Charter Public School											1			1	2
Hilltown Cooperative Charter Public School				2			1	1							4
Pioneer Valley Chinese Immersion Charter School		2	1	5	3	2	4	2		1					20
Pioneer Valley Performing Arts Charter Public School									1	3	2		2	1	9
Halifax							1								1

Sending District/Commonwealth Charter School		Students Pre-Enrolled from Sending District and School by Grade												Total	
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Pre-
Rising Tide Charter Public School							1								1
Hampden-Wilbraham			1		1	2								1	5
Holyoke Community Charter School						2									2
Pioneer Valley Performing Arts Charter Public School														1	1
Sabis International Charter School			1		1										2
Hampshire									4	5	4	3	5	5	26
Four Rivers Charter Public School											1		1	1	3
Hilltown Cooperative Charter Public School									3	2					5
Pioneer Valley Chinese Immersion Charter School										1	1				2
Pioneer Valley Performing Arts Charter Public School									1	2	2	3	4	4	16
Hancock								1							1
Berkshire Arts and Technology Charter Public School								1							1
Hanover		3	2	2	1	7	3	3	4	4	4	1	1	1	36
Rising Tide Charter Public School													1		1
South Shore Charter Public School		3	2	2	1	7	3	3	4	4	4	1		1	35
Harvard									2		8	5	5	3	23
Advanced Math and Science Academy Charter School												1	3		4
Francis W. Parker Charter Essential School									2		8	4	2	3	19
Hatfield				4			2		1		1			2	10
Hilltown Cooperative Charter Public School				4			2		1						7
Pioneer Valley Performing Arts Charter Public School											1			2	3
Haverhill		36	35	32	33	33	36	34	33	35		1			308
Community Day Charter Public School - Prospect										3					3
Hill View Montessori Charter Public School		36	33	32	31	32	34	33	33	32					296
Lawrence Family Development Charter School			2		2	1	1	1							7
Pioneer Charter School of Science												1			1
Prospect Hill Academy Charter School							1								1
Hingham													3		3
South Shore Charter Public School													3		3
Holbrook			1	1	1	1		1	4	1	5	1	1	3	20
Community Charter School of Cambridge								1							1
Foxborough Regional Charter School											1			1	2
South Shore Charter Public School			1	1	1	1			4	1	4	1	1	2	17
Holliston								5	1	5			1		12
Advanced Math and Science Academy Charter School										1			1		2
Christa McAuliffe Regional Charter Public School								5	1	4					10
Holyoke		49	80	75	75	78	48	69	73	63	93	84	51	15	853
Baystate Academy Charter Public School								2		1					3
Berkshire Arts and Technology Charter Public School								1							1
Hilltown Cooperative Charter Public School										1					1
Holyoke Community Charter School		48	77	71	70	76	43	61	71	57					574
Martin Luther King Jr. Charter School of Excellence				1		1									2
Paulo Freire Social Justice Charter School											86	62	38		186
Phoenix Academy Public Charter High School Springfield											5	13	9	10	37
Pioneer Valley Chinese Immersion Charter School		1	3	3	5	1	5	5			1	1			25

Sending District/Commonwealth Charter School	Students Pre-Enrolled from Sending District and School by Grade														Total
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Pre-
Pioneer Valley Performing Arts Charter Public School									2	4	1	8	4	5	24
Hopedale													1		1
Advanced Math and Science Academy Charter School													1		1
Hopkinton								1	5	2		4	4	5	21
Advanced Math and Science Academy Charter School								1	2	2		4	4	5	18
Christa McAuliffe Regional Charter Public School									3						3
Hudson								13	13	14	13	6	11	6	76
Advanced Math and Science Academy Charter School								13	13	14	13	6	11	6	76
Hull			2	2	1			1		3	3	2	4	3	21
South Shore Charter Public School			2	2	1			1		3	3	2	4	3	21
King Philip									2	1	3	3	1	2	12
Foxborough Regional Charter School									2	1	3	3	1	2	12
Kingston		1		1			5	1							8
Rising Tide Charter Public School							5	1							6
South Shore Charter Public School		1		1											2
Lawrence	128	272	195	199	172	72	76	102	102	99	1		2		1,420
Benjamin Banneker Charter Public School					1										1
Community Charter School of Cambridge											1		1		2
Community Day Charter Public School - Gateway	40	39	38	40	39										196
Community Day Charter Public School - Prospect	47	40	38	39	40	19	23	47	43	42					378
Community Day Charter Public School â€” R. Kingman Webster	40	41	38	40	39										198
Hill View Montessori Charter Public School						1									1
Innovation Academy Charter School													1		1
Lawrence Family Development Charter School		152	81	78	53	51	52	55	59	57					638
Lowell Community Charter Public School	1			1			1								3
Prospect Hill Academy Charter School				1		1									2
Lee												1		1	2
Berkshire Arts and Technology Charter Public School												1		1	2
Leicester			2		1		2	1	2	3		1		1	13
Abby Kelley Foster Charter Public School			1		1		2	1	2	3		1		1	12
Seven Hills Charter School			1												1
Leominster				1	1	1			10	22	13	14	12	16	90
Abby Kelley Foster Charter Public School										1					1
Advanced Math and Science Academy Charter School											1			1	2
Francis W. Parker Charter Essential School									4	10	5	6	2	3	30
Lowell Community Charter Public School				1		1									2
North Central Charter Essential School									5	10	7	8	9	12	51
Prospect Hill Academy Charter School					1				1	1			1		4
Leverett					1		1	2							4
Hilltown Cooperative Charter Public School								1							1
Pioneer Valley Chinese Immersion Charter School					1		1	1							3
Lexington									1					1	2
Innovation Academy Charter School									1					1	2
Lincoln-Sudbury												1			1
Advanced Math and Science Academy Charter School												1			1

Sending District/Commonwealth Charter School	Students Pre-Enrolled from Sending District and School by Grade														Total
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Pre-
Littleton									14	10	7	9	8	10	58
Advanced Math and Science Academy Charter School									1		1		2		4
Francis W. Parker Charter Essential School									11	8	6	9	6	10	50
North Central Charter Essential School									2	2					4
Longmeadow					2			3			1	1	1		8
Pioneer Valley Chinese Immersion Charter School					1			3			1				5
Pioneer Valley Performing Arts Charter Public School												1	1		2
Sabis International Charter School					1										1
Lowell	38	122	185	171	147	144	106	115	90	27	53	52	44	30	1,324
Excel Academy Charter School											1				1
Innovation Academy Charter School							29	31	20	26	28	22	19	10	185
Lowell Collegiate Charter School		52	88	77	51	53									321
Lowell Community Charter Public School	38	70	97	94	96	91	77	84	70						717
Lowell Middlesex Academy Charter School											25	30	25	20	100
Ludlow				2				2	1	7	3	2	1	3	21
Hampden Charter School of Science								2	1	6	3	2	1	3	18
Holyoke Community Charter School				1											1
Pioneer Valley Performing Arts Charter Public School											1				1
Sabis International Charter School				1											1
Lunenburg				1					3	9	6	12	8	4	43
Abby Kelley Foster Charter Public School				1							1				2
Francis W. Parker Charter Essential School									2	3	2	5	6	4	22
North Central Charter Essential School									1	5	4	7	2		19
Lynn	1	1	9	2	6	6	126	127	146	122	134	135	101	105	1,021
Academy Of the Pacific Rim Charter Public School												1			1
Benjamin Banneker Charter Public School			2			2	1								5
Boston Renaissance Charter Public School							1								1
Brooke Charter School East Boston			1												1
Community Charter School of Cambridge											1		1	2	4
Community Day Charter Public School - Prospect	1				1										2
Excel Academy Charter School									2	1					3
KIPP Academy Boston Charter School								1							1
KIPP Academy Lynn Charter School							120	120	114	94	94	106	89	86	823
Marblehead Community Charter Public School						1	1	3	2	7					14
Mystic Valley Regional Charter School			4	1	2		1	1		2	3	2		1	17
Phoenix Charter Academy											10	9	3	8	30
Pioneer Charter School of Science											2	1	4	3	10
Pioneer Charter School of Science II (PCSS-II)									25	15	23	11			74
Prospect Hill Academy Charter School		1	2	1	3	3	2	2	3	3	1	5	2	1	29
Salem Academy Charter School													2	4	6
Lynnfield			1			1		1	1		1				5
KIPP Academy Lynn Charter School									1		1				2
Mystic Valley Regional Charter School			1			1		1							3
Malden		47	69	68	81	54	46	64	51	70	70	62	60	54	796
Benjamin Banneker Charter Public School		1	2		2	2	3	1							11

Sending District/Commonwealth Charter School		Students Pre-Enrolled from Sending District and School by Grade												Total	
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Pre-
Community Charter School of Cambridge								4	1	3	1	1	2	1	13
Excel Academy Charter School										1					1
Mystic Valley Regional Charter School		43	64	59	74	42	39	51	44	31	35	37	40	38	597
Phoenix Charter Academy											1	1	1	1	4
Pioneer Charter School of Science										8	14	14	9	7	52
Pioneer Charter School of Science II (PCSS-II)									2	18	9	4			33
Prospect Hill Academy Charter School		3	3	9	5	10	4	8	4	9	10	5	8	7	85
Manchester Essex Regional													1		1
Abby Kelley Foster Charter Public School													1		1
Mansfield		9	15	20	13	17	16	14	12	12	6	5	7	7	153
Benjamin Franklin Classical Charter Public School							1	1							2
Foxborough Regional Charter School		9	15	20	13	17	15	13	12	12	6	5	7	7	151
Marblehead						25	49	45	39	32			1	1	192
Marblehead Community Charter Public School						25	49	45	39	32					190
Salem Academy Charter School													1	1	2
Marlborough					1			30	91	79	45	49	48	24	367
Advanced Math and Science Academy Charter School								27	86	78	45	49	48	23	356
Christa McAuliffe Regional Charter Public School								3	5	1					9
Lowell Community Charter Public School					1										1
MATCH Charter Public School														1	1
Marshfield		2	1	1	2	2		6	2	3	3	3	8	5	38
Rising Tide Charter Public School								1			2	1	4	1	9
South Shore Charter Public School		2	1	1	2	2		5	2	3	1	2	4	4	29
Marthas Vineyard											9	15	11	4	39
Martha's Vineyard Charter School											9	15	11	4	39
Mashpee							2	0	0	1	10	9	10	11	43
Cape Cod Lighthouse Charter School								0	0	1					1
Rising Tide Charter Public School							2					1			3
Sturgis Charter Public School											10	8	10	11	39
Maynard								5	1	5	2		2	2	17
Advanced Math and Science Academy Charter School								5	1	4	1		1	1	13
Francis W. Parker Charter Essential School										1	1		1	1	4
Medfield									1	1					2
Academy Of the Pacific Rim Charter Public School										1					1
Christa McAuliffe Regional Charter Public School									1						1
Medford		19	24	20	18	25	27	16	25	38	25	22	36	19	314
Benjamin Banneker Charter Public School		1	1	2	3	1	2								10
Bridge Boston Charter School			2												2
Community Charter School of Cambridge								1	2	2	1	1	3	1	11
Mystic Valley Regional Charter School		14	20	17	11	17	16	8	17	19	10	10	18	8	185
Phoenix Charter Academy											2				2
Pioneer Charter School of Science										7	4	3	5	4	23
Pioneer Charter School of Science II (PCSS-II)										2	2	1			5
Prospect Hill Academy Charter School		4	1	1	4	7	9	7	6	8	6	7	10	6	76
Medway				2		1		2	3	4		1	1	1	15

Sending District/Commonwealth Charter School		Students Pre-Enrolled from Sending District and School by Grade												Total	
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Pre-
Advanced Math and Science Academy Charter School								1		1		1	1	1	5
Benjamin Franklin Classical Charter Public School				2		1		1	3	2					9
Christa McAuliffe Regional Charter Public School										1					1
Melrose		17	17	18	19	28	23	17	27	21	19	17	16	16	255
Mystic Valley Regional Charter School		17	17	18	19	26	23	17	26	20	18	14	16	16	247
Phoenix Charter Academy												1			1
Pioneer Charter School of Science II (PCSS-II)									1	1	1	1			4
Prospect Hill Academy Charter School						2									2
Salem Academy Charter School												1			1
Mendon-Upton								1	3	5	1	1	5	1	17
Advanced Math and Science Academy Charter School								1		1	1	1	5	1	10
Christa McAuliffe Regional Charter Public School									3	4					7
Methuen	1	6	3	8	6	7	6	6	3	4	1	3			54
Benjamin Banneker Charter Public School				1											1
Community Day Charter Public School - Prospect	1			3		3	1	2	1	2					13
Community Day Charter Public School – R. Kingman Webster			2												2
Hill View Montessori Charter Public School			1		1										2
Innovation Academy Charter School												1			1
Lawrence Family Development Charter School		6		4	5	4	5	4	2	2					32
Pioneer Charter School of Science											1	1			2
Prospect Hill Academy Charter School												1			1
Middleborough							4				7	2	4	2	19
Rising Tide Charter Public School							4				7	2	4	2	19
Milford			1		1			1	1	2					6
Benjamin Franklin Classical Charter Public School			1		1					1					3
Christa McAuliffe Regional Charter Public School								1	1	1					3
Millbury					1		1	1	1				1	2	7
Abby Kelley Foster Charter Public School					1			1	1				1	2	6
Seven Hills Charter School								1							1
Millis								1							1
Benjamin Franklin Classical Charter Public School								1							1
Milton								1		1	1			2	5
Academy Of the Pacific Rim Charter Public School											1			1	2
Brooke Charter School Mattapan								1		1					2
City On A Hill Charter Public School														1	1
Mohawk Trail							2		13	15	5	4	8	2	49
Four Rivers Charter Public School									9	13	4	3	7	2	38
Hilltown Cooperative Charter Public School									1	1					2
Pioneer Valley Chinese Immersion Charter School							2		2		1	1			6
Pioneer Valley Performing Arts Charter Public School									1	1			1		3
Monomoy Regional School District								18	15	12	7	6	8	8	74
Cape Cod Lighthouse Charter School								18	15	12					45
Sturgis Charter Public School											7	6	8	8	29
Monson									1	2	2	2	6		13
Pioneer Valley Performing Arts Charter Public School									1	2	2	2	6		13

Sending District/Commonwealth Charter School		Students Pre-Enrolled from Sending District and School by Grade														Total
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Pre-	
Mount Greylock									1	6	1		2	3	13	
Berkshire Arts and Technology Charter Public School									1	6	1		2	3	13	
Nahant						1		1	1		1			1	5	
Marblehead Community Charter Public School						1		1	1						3	
Pioneer Charter School of Science II (PCSS-II)											1				1	
Salem Academy Charter School														1	1	
Narragansett									1	2	3	3	1		10	
Francis W. Parker Charter Essential School										2	1	1			4	
North Central Charter Essential School									1		2	2	1		6	
Nashoba									6	3	4	3	9	10	35	
Advanced Math and Science Academy Charter School									1	2	2	1	3	6	15	
Francis W. Parker Charter Essential School									3	1	1	2	4	3	14	
North Central Charter Essential School									2		1		2	1	6	
Natick								18	7	18	3		4	2	52	
Advanced Math and Science Academy Charter School										1	3		4	2	10	
Christa McAuliffe Regional Charter Public School								18	7	17					42	
Nauset								20	19	23	5	4	7	7	85	
Cape Cod Lighthouse Charter School								20	19	23					62	
Sturgis Charter Public School											5	4	7	7	23	
Needham						1		1		2	1			1	6	
Advanced Math and Science Academy Charter School										2	1			1	4	
Boston Renaissance Charter Public School						1		1							2	
New Ashford (non-op)								1							1	
Berkshire Arts and Technology Charter Public School								1							1	
New Bedford		36	37	38	42	40	91	92	94	87	165	58	28	35	843	
Alma del Mar Charter School		36	37	38	42	40	45								238	
City on a Hill Charter Public School New Bedford											105				105	
Global Learning Charter Public School							46	92	94	87	60	58	28	35	500	
Newburyport		14	23	21	17	20	13	21	18	20					167	
River Valley Charter School		14	23	21	17	20	13	21	18	20					167	
Newton	1	2			1					1			2	1	8	
Advanced Math and Science Academy Charter School										1			2	1	4	
Boston Renaissance Charter Public School		2													2	
Conservatory Lab Charter School	1				1										2	
Norfolk						1		1							2	
Foxborough Regional Charter School						1		1							2	
North Adams								7	10	16	8	5	8	6	60	
Berkshire Arts and Technology Charter Public School								7	10	16	8	5	8	6	60	
North Andover		1	3		1		2		2		1	1			11	
Community Day Charter Public School - Gateway		1	1												2	
Community Day Charter Public School - Prospect			2		1				1						4	
Lawrence Family Development Charter School							1		1						2	
Pioneer Charter School of Science II (PCSS-II)											1	1			2	
River Valley Charter School							1								1	
North Attleborough		11	7	15	8	9	13	8	4	13	7	2	3	4	104	

Sending District/Commonwealth Charter School	PK	Students Pre-Enrolled from Sending District and School by Grade													Total Pre-
		K	1	2	3	4	5	6	7	8	9	10	11	12	
Foxborough Regional Charter School		11	7	15	8	9	13	8	4	13	7	2	3	4	104
North Middlesex								1	11	17	15	12	10	16	82
Advanced Math and Science Academy Charter School								1			1		1		3
Francis W. Parker Charter Essential School									8	12	8	6	6	13	53
Innovation Academy Charter School											2	1	1	1	5
North Central Charter Essential School									3	5	4	5	2	2	21
Northampton		11	16	9	16	24	15	24	21	23	9	16	11	10	205
Four Rivers Charter Public School												1	1	1	3
Hilltown Cooperative Charter Public School		8	11	6	11	11	11	19	12	10					99
Paulo Freire Social Justice Charter School												1	1		2
Pioneer Valley Chinese Immersion Charter School		3	5	3	5	13	4	5	2	2	3	4			49
Pioneer Valley Performing Arts Charter Public School									7	11	6	10	9	9	52
Northboro-Southboro											6	5	13	5	29
Advanced Math and Science Academy Charter School											6	5	13	5	29
Northborough								1	5	1					7
Advanced Math and Science Academy Charter School								1	5	1					7
Northbridge														2	2
Advanced Math and Science Academy Charter School														2	2
Norton		11	4	14	19	20	11	11	15	15	20	11	10	9	170
Foxborough Regional Charter School		11	4	14	19	20	11	11	15	15	20	11	10	9	170
Norwell				1	1		2					1			5
South Shore Charter Public School				1	1		2					1			5
Norwood		4	4		1	1			1	2	1	3		1	18
Academy Of the Pacific Rim Charter Public School											1	1		1	3
Foxborough Regional Charter School		4	4		1	1			1	2		2			15
Oak Bluffs		4	1	7	4	4	3	3	1	4					31
Martha's Vineyard Charter School		4	1	7	4	4	3	3	1	4					31
Old Rochester											1		1		2
City on a Hill Charter Public School New Bedford											1				1
Sturgis Charter Public School													1		1
Orange		1													1
Pioneer Valley Chinese Immersion Charter School		1													1
Oxford		2	3	2	4	2	4	4	3	3	2	2	3		34
Abby Kelley Foster Charter Public School		2	2	2	3	2	4	3	3	2	2	2	3		30
Seven Hills Charter School			1		1			1		1					4
Palmer										2			1	1	4
Pioneer Valley Performing Arts Charter Public School										2			1	1	4
Peabody				1	1	3	2	2	12	9	5	7	4	5	51
KIPP Academy Lynn Charter School										2	1	2		2	7
Marblehead Community Charter Public School						2			1	2					5
Mystic Valley Regional Charter School					1	1	2	1	3	2	2		1	1	14
Pioneer Charter School of Science														1	1
Pioneer Charter School of Science II (PCSS-II)									8	3	2	2			15
Prospect Hill Academy Charter School				1											1
Salem Academy Charter School								1				3	3	1	8

[illegible]

Sending District/Commonwealth Charter School		Students Pre-Enrolled from Sending District and School by Grade														Total
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Pre-	
Community Charter School of Cambridge									1	1	3		1	2	8	
Foxborough Regional Charter School				1	1		2	1		1		1	1	1	9	
MATCH Charter Public School											1	1	1	1	4	
Neighborhood House Charter School		1		1	2				2	1					7	
Phoenix Charter Academy													1		1	
Prospect Hill Academy Charter School			1		3	1	3	4		2	1	3		1	19	
Smith Leadership Academy Charter Public School								2	3	1					6	
South Shore Charter Public School		5	4	7	9	4	5	7	8	9	15	10	9	6	98	
Reading					1								1		2	
Mystic Valley Regional Charter School					1								1		2	
Revere				5		3	4	4	29	27	18	20	14	11	135	
Benjamin Banneker Charter Public School				1											1	
Brooke Charter School East Boston								1							1	
Community Charter School of Cambridge										2		1	1	1	5	
Excel Academy Charter School							1	1	4	2					8	
KIPP Academy Lynn Charter School													1	1	2	
Mystic Valley Regional Charter School				3		2	1	2	1	2	4	1	1		17	
Neighborhood House Charter School							1								1	
Phoenix Charter Academy											5	3	2	1	11	
Pioneer Charter School of Science									23	17	6	10	8	6	70	
Pioneer Charter School of Science II (PCSS-II)									1	1	1	3			6	
Prospect Hill Academy Charter School				1		1	1			3	2	2	1	2	13	
Richmond									1						1	
Berkshire Arts and Technology Charter Public School									1						1	
Rockland		3	7	7	8	7	8	7	8	5	5	4	4	1	74	
South Shore Charter Public School		3	7	7	8	7	8	7	8	5	5	4	4	1	74	
Rowe										1					1	
Four Rivers Charter Public School										1					1	
Salem								60	71	57	64	54	37	24	367	
Community Charter School of Cambridge									1			1			2	
KIPP Academy Lynn Charter School									2			1		2	5	
Marblehead Community Charter Public School								1		2					3	
Pioneer Charter School of Science II (PCSS-II)									4	1	1				6	
Salem Academy Charter School								59	64	54	63	52	37	22	351	
Sandwich								3	3	4	46	43	46	54	199	
Cape Cod Lighthouse Charter School								3	3	4					10	
Rising Tide Charter Public School											3	1		1	5	
Sturgis Charter Public School											43	42	46	53	184	
Saugus			4	2	3	10	3	5	37	25	34	18	11	12	164	
Benjamin Banneker Charter Public School						1									1	
Community Charter School of Cambridge									1		1				2	
KIPP Academy Lynn Charter School									2			1	1		4	
Marblehead Community Charter Public School						1				2					3	
Mystic Valley Regional Charter School			3	2	2	7	3	3	5	3	8	7	2	6	51	
Phoenix Charter Academy											2		2		4	

Sending District/Commonwealth Charter School		Students Pre-Enrolled from Sending District and School by Grade												Total	
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Pre-
Pioneer Charter School of Science											7	3	5	4	19
Pioneer Charter School of Science II (PCSS-II)									28	19	14	6			67
Prospect Hill Academy Charter School			1		1	1		2	1	1	2	1	1	2	13
Savoy											1		2		3
Berkshire Arts and Technology Charter Public School											1		2		3
Scituate		1	1	1		2	1	2		1		3		1	13
South Shore Charter Public School		1	1	1		2	1	2		1		3		1	13
Sharon		1			1	1	1	2					1	2	9
Foxborough Regional Charter School		1			1	1	1	2					1	2	9
Shrewsbury		1	1	2	2			6	6	9	11	19	17	28	102
Abby Kelley Foster Charter Public School		1	1	2	1						1		1		7
Advanced Math and Science Academy Charter School								6	6	9	9	19	16	28	93
Francis W. Parker Charter Essential School											1				1
Seven Hills Charter School					1										1
Shutesbury		1		1			1								3
Hilltown Cooperative Charter Public School		1													1
Pioneer Valley Chinese Immersion Charter School				1			1								2
Silver Lake									1	3	10	8	4	9	35
Rising Tide Charter Public School									1	2	9	7	3	7	29
South Shore Charter Public School										1	1	1	1		4
Sturgis Charter Public School														2	2
Somerset					1		1	1	2	1					6
Atlantis Charter School					1		1	1	2	1					6
Somerset Berkley Regional School District											1				1
Atlantis Charter School											1				1
Somerville		68	56	47	40	34	43	42	45	33	53	37	27	29	554
Benjamin Banneker Charter Public School			1	1			3								5
Bridge Boston Charter School					1										1
Community Charter School of Cambridge								2			1				3
KIPP Academy Lynn Charter School														1	1
Mystic Valley Regional Charter School						1	2				1				4
Neighborhood House Charter School										1					1
Phoenix Charter Academy											1			1	2
Pioneer Charter School of Science II (PCSS-II)										1	2	1			4
Prospect Hill Academy Charter School		68	55	46	39	33	38	40	45	31	48	36	27	27	533
South Hadley		2	4	7	6	7	3	8	19	7	14	5	8	4	94
Hilltown Cooperative Charter Public School			1	1	1	1		1							5
Holyoke Community Charter School					1	1			2						4
Paulo Freire Social Justice Charter School											2	1			3
Pioneer Valley Chinese Immersion Charter School		2	3	6	4	5	3	7	3	4	1				38
Pioneer Valley Performing Arts Charter Public School									14	3	11	4	8	4	44
Southampton						1									1
Hilltown Cooperative Charter Public School						1									1
Southborough										3					3
Advanced Math and Science Academy Charter School										3					3

Sending District/Commonwealth Charter School		Students Pre-Enrolled from Sending District and School by Grade														Total
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Pre-	
Southbridge						1							1		2	
Abby Kelley Foster Charter Public School													1		1	
Seven Hills Charter School						1									1	
Southern Berkshire									1						1	
Berkshire Arts and Technology Charter Public School									1						1	
Southwick-Tolland										1	1		1		3	
Pioneer Valley Performing Arts Charter Public School									1	1			1		3	
Spencer-E Brookfield		1		1					1			1		1	5	
Abby Kelley Foster Charter Public School		1		1								1		1	4	
Seven Hills Charter School									1						1	
Springfield		159	183	170	175	184	282	337	346	281	179	222	201	176	2,895	
Baystate Academy Charter Public School								78	80	79					237	
Hampden Charter School of Science								35	26	22	22	33	41	40	219	
Holyoke Community Charter School		3	7	3	8	7	10	8	13	15					74	
Martin Luther King Jr. Charter School of Excellence		53	66	59	59	55	62								354	
Paulo Freire Social Justice Charter School											7	26	7		40	
Phoenix Academy Public Charter High School Springfield											10	28	35	15	88	
Pioneer Valley Chinese Immersion Charter School		4	2	2	1	3	2	7	2	4	7	2			36	
Pioneer Valley Performing Arts Charter Public School									10	7	8	9	4	8	46	
Sabis International Charter School		99	108	106	107	119	127	128	134	154	125	124	114	113	1,558	
Veritas Preparatory Charter School							81	81	81						243	
Stoneham		5	8	6	4	10	7	7	5	7	3	5	4	8	79	
Community Charter School of Cambridge										1		1			2	
Mystic Valley Regional Charter School		4	8	6	4	10	6	7	5	5	2	4	4	4	69	
Phoenix Charter Academy														2	2	
Pioneer Charter School of Science														2	2	
Prospect Hill Academy Charter School		1					1			1	1				4	
Stoughton		7	8	6	9	3	2	5	4	5	6	7	7	1	70	
Boston Renaissance Charter Public School								1							1	
Brooke Charter School Mattapan					1										1	
City On A Hill Charter Public School												1			1	
Community Charter School of Cambridge												1			1	
Foxborough Regional Charter School		7	6	6	7	3	1	4	3	5	6	5	6		59	
MATCH Charter Public School													1		1	
Neighborhood House Charter School					1		1		1						3	
Prospect Hill Academy Charter School			2											1	3	
Sudbury								3	1	1					5	
Christa McAuliffe Regional Charter Public School								3	1	1					5	
Sunderland		2			1			1							4	
Hilltown Cooperative Charter Public School		2			1										3	
Pioneer Valley Chinese Immersion Charter School								1							1	
Swampscott						1			7	4			1	1	14	
KIPP Academy Lynn Charter School													1	1	2	
Marblehead Community Charter Public School						1			7	4					12	
Swansea					2		1	2	1		1				7	

Sending District/Commonwealth Charter School		Students Pre-Enrolled from Sending District and School by Grade												Total	
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Pre-
Atlantis Charter School					2		1	2	1		1				7
Taunton				1	2	1		4	3		3		1		15
Atlantis Charter School								1	1		1				3
Benjamin Banneker Charter Public School								1							1
Boston Renaissance Charter Public School					1										1
Foxborough Regional Charter School				1	1	1		2	2		2				9
South Shore Charter Public School													1		1
Tewksbury	1	3	3	3	3	4	12	9	19	8	11	14	8	8	103
Advanced Math and Science Academy Charter School										2					2
Innovation Academy Charter School							12	8	19	6	9	11	6	5	76
Lowell Collegiate Charter School	1	2	3	3	2										11
Lowell Community Charter Public School		1				1		1							3
Lowell Middlesex Academy Charter School											2	3	2	2	9
Mystic Valley Regional Charter School						1									1
Prospect Hill Academy Charter School														1	1
Tisbury	4	2	2	3	2	3	3	4	7	6					33
Martha's Vineyard Charter School	4	2	2	3	2	3	4	4	7	6					33
Triton	11	4	6	7	3	9	1	6	3						50
River Valley Charter School	11	4	6	7	3	9	1	6	3						50
Truro								2	2	0	1				5
Cape Cod Lighthouse Charter School								2	2	0					4
Sturgis Charter Public School											1				1
Tyngsborough		1					10	9	7	14	11	18	8	16	94
Innovation Academy Charter School							9	9	7	14	9	16	8	14	86
Lowell Collegiate Charter School		1													1
Lowell Community Charter Public School							1								1
Lowell Middlesex Academy Charter School											2	2		2	6
Up-Island Regional	6	8	3	4	5	3	5	5	6	3					43
Martha's Vineyard Charter School	6	8	3	4	5	3	5	5	6	3					43
Uxbridge											1			1	2
Abby Kelley Foster Charter Public School														1	1
Advanced Math and Science Academy Charter School											1				1
Wachusett	3	3		2	2	1	3	9	3	7	4	7	5		49
Abby Kelley Foster Charter Public School	3	3		2	2	1	2	3		3	1			2	22
Advanced Math and Science Academy Charter School							1	1			2			1	5
Francis W. Parker Charter Essential School									5	3	3	1	5	1	18
North Central Charter Essential School											1		2	1	4
Wakefield	4	8	6	8	5	7	4	5	7	7	4	1	5		71
Mystic Valley Regional Charter School	4	7	6	7	5	7	4	5	6	6	4	1	4		66
Pioneer Charter School of Science									1					1	2
Pioneer Charter School of Science II (PCSS-II)											1				1
Prospect Hill Academy Charter School		1		1											2
Walpole	2	2	1	3		2	2		3	1					16
Bridge Boston Charter School	1														1
Foxborough Regional Charter School	1	2	1	2		2	2		3	1					14

Sending District/Commonwealth Charter School		Students Pre-Enrolled from Sending District and School by Grade												Total	
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Pre-
South Shore Charter Public School					1										1
Waltham			4			1		1	2	2	2	2	2	1	17
Advanced Math and Science Academy Charter School									1			1	1		3
Benjamin Banneker Charter Public School			3												3
Community Charter School of Cambridge									1	1	1		1		4
Phoenix Charter Academy											1	1			2
Prospect Hill Academy Charter School			1			1		1		1				1	5
Ware										1		1			2
Pioneer Valley Performing Arts Charter Public School										1		1			2
Wareham							5	1	2	3	18	13	5	4	51
Rising Tide Charter Public School							5	1	2	3	10	6	3	2	32
Sturgis Charter Public School											8	7	2	2	19
Watertown					2				4	1	1	3	1		12
Advanced Math and Science Academy Charter School									1				1		2
City on a Hill Charter Public School II												1			1
Community Charter School of Cambridge												1			1
Excel Academy Charter School										1					1
Pioneer Charter School of Science												1			1
Prospect Hill Academy Charter School					2				3		1				6
Webster			1			1	2		2	4		2	2		14
Abby Kelley Foster Charter Public School						1			2	4		2	2		11
Seven Hills Charter School			1				2								3
Wellesley													1		1
Advanced Math and Science Academy Charter School													1		1
West Boylston			2					1	6	1		4	2	2	18
Abby Kelley Foster Charter Public School			2						1	1		1			5
Advanced Math and Science Academy Charter School								1	5			3	2	1	12
Francis W. Parker Charter Essential School														1	1
West Bridgewater		1						1							2
Foxborough Regional Charter School		1						1							2
West Springfield			2		1	1		4	8	6	10	7	3	2	44
Hampden Charter School of Science								3	6	5	8	5	2	2	31
Holyoke Community Charter School					1				2						3
Martin Luther King Jr. Charter School of Excellence			1			1									2
Paulo Freire Social Justice Charter School											1	1			2
Pioneer Valley Chinese Immersion Charter School			1					1				1			3
Pioneer Valley Performing Arts Charter Public School										1	1		1		3
Westborough								3		1	1		3		8
Advanced Math and Science Academy Charter School								3		1	1		3		8
Westfield		1	3					2	3			3		4	16
Holyoke Community Charter School									1						1
Paulo Freire Social Justice Charter School												3			3
Pioneer Valley Chinese Immersion Charter School		1	3					2							6
Pioneer Valley Performing Arts Charter Public School									2					4	6
Westford								1	2	1	1	2	1	1	9

Sending District/Commonwealth Charter School		Students Pre-Enrolled from Sending District and School by Grade														Total
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Pre-	
Advanced Math and Science Academy Charter School									1			2			3	
Francis W. Parker Charter Essential School									1	1	1			1	4	
Innovation Academy Charter School								1					1		2	
Westhampton		1			1		1								3	
Hilltown Cooperative Charter Public School		1			1		1								3	
Weston											1				1	
Advanced Math and Science Academy Charter School											1				1	
Westport								2	3		2				7	
Atlantis Charter School								2	3		1				6	
City on a Hill Charter Public School New Bedford											1				1	
Westwood														1	1	
Community Charter School of Cambridge														1	1	
Weymouth		13	6	8	5	5	10	7	6	8	8	10	4	5	95	
Academy Of the Pacific Rim Charter Public School										1					1	
Boston Renaissance Charter Public School				1		1	2								4	
Neighborhood House Charter School		1			1										2	
Prospect Hill Academy Charter School										1					1	
South Shore Charter Public School		12	6	7	4	4	8	7	6	6	8	10	4	5	87	
Whately						1									1	
Hilltown Cooperative Charter Public School						1									1	
Whitman-Hanson		1	3	1	5	3	5	2	1		4	1	3	1	30	
Boston Renaissance Charter Public School			1		1										2	
South Shore Charter Public School		1	2	1	4	3	5	2	1		4	1	3	1	28	
Williamsburg		3	6	2	3	2	2	3							21	
Hilltown Cooperative Charter Public School		3	6	2	3	2	2	2							20	
Pioneer Valley Chinese Immersion Charter School								1							1	
Wilmington				1	1			1			1	2	1	1	8	
Innovation Academy Charter School												1	1	1	3	
Lowell Collegiate Charter School				1											1	
Mystic Valley Regional Charter School					1			1			1	1			4	
Winchendon									4	5	5	10	4	2	30	
North Central Charter Essential School									4	5	5	10	4	2	30	
Winthrop							1		2	2	2	1	2	2	12	
Community Charter School of Cambridge													1		1	
Excel Academy Charter School							1		2	2					5	
Pioneer Charter School of Science											2		1	2	5	
Pioneer Charter School of Science II (PCSS-II)												1			1	
Woburn				2	1	2	1		1		1	1	2	2	13	
Mystic Valley Regional Charter School							1		1		1	1	2	2	8	
Prospect Hill Academy Charter School				2	1	2									5	
Worcester	1	200	197	200	192	188	185	173	164	159	87	80	85	91	2,002	
Abby Kelley Foster Charter Public School		111	115	117	111	113	116	114	97	101	76	72	70	79	1,292	
Advanced Math and Science Academy Charter School									5	5	8	4	15	11	48	
Boston Renaissance Charter Public School	1					1		1							3	
Francis W. Parker Charter Essential School									3	1	3	4		1	12	

[illegible]